

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2026 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2026 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2026 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NC-503 - North Carolina Balance of State CoC

1A-2. Collaborative Applicant Name: North Carolina Coalition to End Homelessness Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: North Carolina Coalition to End Homelessness Inc.

1B. Coordination and Engagement–Accountable Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

1B-1.	Accountable Structure and Participation.	
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In the chart below for the period from June 1, 2025 to May 31, 2026:

1.	select 'Yes' or 'No' in the chart below if the entity listed participated in CoC meetings or select 'Nonexistent' if the entity does not exist in your CoC's geographic area, and
2.	enter the number of persons on the board for each category where you answered 'Yes' in the Participated in CoC Meetings column.

You must click Save at the bottom of the form before entering the number of persons for each category where you answered 'Yes'.

	Entity	Participated in CoC Meetings	Number of Board Members
1.	Affordable Housing Developer(s)	Yes	1
2.	CDBG/HOME/ESG Entitlement Jurisdiction(s)	Yes	
3.	Certified Community Behavioral Health Clinic (CCBHC)	Yes	8
4.	Community Mental Health Center (CMHC)	Yes	
5.	Disability Advocate(s)	Yes	
6.	Disability Service Organization(s)	Yes	8
7.	Emergency Medical Services (EMS)/Crisis Response Team(s)	Yes	
8.	Employment Assistance Program(s) (e.g., Local Workforce Development, American Job Center)	Yes	
9.	Faith-based Organization(s)	Yes	4
10.	Homeless or Formerly Homeless Person(s)	Yes	2
11.	Hospital(s)	Yes	
12.	Other Primary Healthcare Provider(s) (e.g., Federally Qualified Health Center, Healthcare for the Homeless)	Yes	1
13.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	
14.	Law Enforcement	Yes	1
15.	Local Court Systems, Including Specialty Courts (e.g., Mental Health Court, Drug Court, Care Court)	Yes	1
16.	Local Government Staff/Official(s)	Yes	2

17.	State Government Staff/Official(s)	Yes	3
18.	State or Local Elected Public Official(s)	Yes	1
19.	Local Jail(s)	No	
20.	Mental Health Service Organization(s)	Yes	8
21.	Mental Illness Advocate(s)	Yes	
22.	Organization(s) led by and serving people with disabilities	Yes	
23.	Other homeless subpopulation advocate(s)	Yes	
24.	Other nonprofit homeless assistance provider(s)	Yes	6
25.	Other social service provider(s)	Yes	
26.	Public Housing Agencies	Yes	1
27.	Recovery Housing or Sober Living Provider(s)	Yes	
28.	School Administrators/Homeless Liaison(s)	Yes	1
29.	School District(s)	Yes	1
30.	Street Outreach Team(s)	Yes	2
31.	Substance Abuse Advocate(s)	Yes	1
32.	Substance Abuse Service Organization(s)	Yes	6
33.	Universities	Yes	1
34.	Veteran Serving Organization(s)	Yes	1
35.	Agencies Serving Survivors of Human Trafficking	Yes	
36.	Victim Service Provider(s)	Yes	4
37.	Domestic Violence Advocate(s)	Yes	4
38.	Other Victim Service Organization(s)	Yes	
39.	State Domestic Violence Coalition	Yes	1
40.	State Sexual Assault Coalition	Yes	
41.	Youth Advocate(s)	No	
42.	Youth Homeless Organization(s)	Yes	
43.	Youth Service Provider(s)	Yes	
44.	Other Homeless Assistance Provider(s)	Yes	
45.	Local Business or Chamber of Commerce or a Member of a Business Improvement District	Yes	1
	Other: (limit 50 characters)		
46.	Legal Aid of North Carolina	Yes	1
47.	Housing Placement and Landlord Recruitment Specialist Organization	Yes	1

1B-2.	Open Invitation for New Members.	
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Describe your CoC's transparent process (e.g., communicated to the public on the CoC's website) to invite new members to join the CoC at least annually.

(limit 2,500 characters)

The North Carolina Balance of State Continuum of Care (NC BoS CoC) engages a broad array of stakeholders across its 79-county geographic area. As outlined by our CoC's Governance Charter, membership is open to the public and inclusive of the diverse community partners that are necessary to plan, coordinate, and implement an effective homeless response system.

The NC BoS CoC operates a continuous opportunity for membership as opposed to an annual invitation. This approach ensures interested individuals or organizations are able to join without having to wait for a predetermined invitation period. We utilize separate membership applications for individuals and organizations, and both applications are publicly available on the Collaborative Applicant's website in both electronic and printable formats. Membership applications are reviewed and acted upon by the CoC's Nominations Committee. Applicants are notified in writing once their application has been accepted. Each calendar year, the Nominations Committee partners with the Collaborative Applicant to provide a new member orientation to share both membership responsibilities and opportunities for further engagement.

This membership process was developed in the most recent iteration of our CoC's Governance Charter and is communicated regularly through all CoC channels. The option of membership is shared at each public, monthly Governance Board meeting, which is advertised through mailing lists, newsletters, websites, and in any space where existing members are able to share about the NC BoS CoC. Additionally, the option of membership is shared at each of our CoC's 13 Regional Committee's meetings. Regional meetings are held at least quarterly and create a community-specific space for homeless service providers and other stakeholders. Our CoC's Regional structure allows for connection with local service providers that may otherwise be unfamiliar with the CoC.

Once an individual or organization becomes a member of the NC BoS CoC, they are eligible to vote during CoC Membership voting opportunities, with each organization having one designated voting representative. Additionally, all members are invited to participate in the CoC's focused subcommittees, strengthening our work by utilizing each member's area of expertise. All interested members are eligible for nomination onto our CoC's Governance Board when applicable with our 2-year staggering terms.

1B-3.	CoC's Strategy to Solicit and Consider Opinions on Preventing and Ending Homelessness.
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Describe your CoC's transparent process (e.g., communicated to the public on the CoC's website) to solicit and consider opinions regarding the CoC's general performance, strategies, and priority setting process from a broad array of individuals and organizations that have knowledge of homelessness or an interest in preventing or ending homelessness in the CoC's geographic area.
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(limit 2,500 characters)

The NC BoS CoC operates monthly, public Governance Board meetings which act as our primary forum for opinions and feedback on the CoC's general performance. These meetings are advertised routinely through all CoC communication channels and publicly on the Collaborative Applicant's website. Members express their opinions through full CoC Membership voting opportunities, which are mobilized for the adoption or revision of applicable CoC policy, strategy, and resource allocation. Membership is open to the public year round, and our current members include homeless service providers, faith-based organizations, schools, law enforcement, elected officials, business owners, mental and physical health providers, affordable housing developers, and more.

Our CoC's Governance Board (different from general membership) is composed of 17 to 29 elected members, with one designated representative from each of our CoC's 13 Regions. All members are able to join the Governance Board through a nominations process described in our publicly available Governance Charter. The Governance Board is responsible for assessing and monitoring CoC performance on a higher level, including by identifying gaps, developing solutions, and setting CoC-wide priorities. All Governance Board members enter into a formal MOU with the Collaborative Applicant and HMIS Lead which establishes both the framework for collaboration, as well as how Governance Board members will evaluate the performance of our lead organization and CoC as a whole.

For CoC decisions with more focused parameters, the NC BoS CoC has developed several subcommittees with distinct areas of expertise. For example, our CoC's Funding & Performance Subcommittee is responsible for the development and annual revision of our CoC's Funding Priorities, which inform decisions and outline procedure for both the ESG and CoC annual funding competitions. The Funding & Performance Subcommittee is also responsible for setting performance benchmarks that support our CoC's use of HMIS data to evaluate the outcomes of our current ESG and CoC grantees. All interested members are eligible to join the Funding & Performance Subcommittee, with invitations made to members with diverse levels of knowledge. Current subcommittee members include representatives from Local Management Entity/Managed Care Organizations, county government, emergency shelter providers, outreach providers, people with lived experience of homelessness, and more.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
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Describe your CoC's transparent process to accept and consider proposals from organizations that have not previously received CoC Program funding including faith-based organizations.

(limit 2,500 characters)

To increase the likelihood of successful applications from organizations not previously awarded CoC Program funding, the NC BoS CoC hosts pre-competition webinars for interested new applicants, including faith-based organizations. These webinars are advertised well in advance of the beginning of the annual competition and are shared through all CoC communication channels, including mailings lists, newsletters, in Governance Board meetings, in Regional meetings, and on the Collaborative Applicant's website. The content of these webinars includes details on the CoC Program and its allowable activities, steps for applying in the local competition, resources for the official project application in esnaps, and more. Webinars are followed up by multiple office hours that are scheduled during the competition season to allow open space for new applicant questions and support.

All interested new applicants are instructed to reference the Collaborative Applicant's Funding Opportunities webpage for competition information. As soon as the Notice of Funding Opportunity is released by HUD, the Collaborative Applicant updates this webpage with the local competition timeline and applicant resources. Resources on the website include a video recording of the new applicant webinar, answers to frequently asked questions in our office hours, new project scorecards, and links to HUD's application resources.

In the NC BoS CoC, our local competition starts with an Intent to Apply. In FY2026, we received 18 Intents to Apply for a new project, with 13 submitted by organizations that have not previously received CoC Program funding. Four of these interested organizations were faith-based organizations. While some Intents were ineligible and some applicants decided not to continue to the full competition application, the Collaborative Applicant has dedicated staff in place to stay connected with the organizations, supporting them in any future interest to apply. At the end of our FY2026 competition, we have 10 new project applications included on our Priority Listing, 4 of which are from new faith-based organizations.

1B-5	Plan for Comprehensive Strategies for Reducing Homelessness.
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Describe how your CoC will incorporate comprehensive strategies for reducing homelessness, including interventions in 42 U.S.C. 11386b(d) and other targeted projects for specific subpopulations, by providing a plan to address a gap in the CoC's current homelessness system.

(limit 2,500 characters)

The NC BoS CoC is divided into 13 Regions across our 79-county coverage area, each with their own CE system to provide local coordination and referrals. Any gaps in the CoC's homeless response system are identified on the Regional level. Service providers in the same community meet at least once a month to maintain a by-name list, discuss availability of services, and determine areas for improvement. Service gaps that cannot be resolved locally are elevated to the CoC's Governance Board for resolution at monthly, public meetings. If one of the CoC's Subcommittees is needed to support a subpopulation (i.e. Veterans Subcommittee), that subcommittee is engaged by the Collaborative Applicant (CA) staff and the Governance Board, which is the body responsible for overseeing the implementation of the resolution.

As a component of the resolution, the Governance Board will establish a timeline for completion of tasks. The CA's staff will work with Regional or Subcommittee leadership as needed to implement the timeline, keeping the Governance Board updated with progress. If specific funding is needed for problem solving, the CA will take the lead in identifying the appropriate resource. For example, when 2025 SPMs demonstrated a low decrease in first time homelessness and a need for homelessness prevention programming, the CA communicated the need to a foundation grantmaker that was already supporting the CA in another capacity. The grantmaker agreed to transition funding to CoC homelessness prevention (HP) programming as the most needed service. The CA was awarded HP funding for a pilot year of October 2026 - October 2027 and will be able to subgrant this funding to providers across our 13 Regions as part of the solution.

In addition to resolving service gaps as they arise from the Regional level, the NC BoS CoC also sets quantifiable performance benchmarks to track continuous improvement in our homeless response system. Each Spring, our Funding & Performance Subcommittee meets to revise our CoC's Funding Priorities, which include data-informed performance benchmarks for our ESG and CoC Program grantees (increasing participant income, exits to permanent housing, etc.). These benchmarks are informed by regional HMIS performance data from our grantees over the past year, allowing the Funding & Performance Subcommittee to track improvements, address any new gaps, and set the next benchmark for success.

1B-5a	Confirmation of Plan Coverage.
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Select 'Yes' or 'No' in the chart below to indicate whether your narrative in question 1B-5 addresses the following aspects of your plan to address a gap in the CoC's current homelessness system.

1. Identifies the gap, using data or stakeholder feedback	Yes
2. The strategy to address the needs of all relevant subpopulations	Yes
3. Sets quantifiable performance measures	Yes
4. Identifies timelines for the completion of specific tasks	Yes
5. Identifies specific funding sources for planned activities	Yes

6. An individual or body responsible for overseeing implementation of specific strategies	Yes
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1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

	1C-1.	Treatment and Recovery Services—On-site Substance Use Treatment Availability.	
		You must upload the List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment attachment to the 4A. Attachments Screen.	
		What percent of your TH/RRH/PSH projects have substance use treatment available on site?	31%

If you are a rural CoC, describe what substance use treatment is available in your CoC and how people you serve access those services.

(limit 2,500 characters)

In North Carolina, the state Department of Health and Human Services established four state-funded, regional behavioral health management companies known as Local Management Entities/Managed Care Organizations (LME/MCOs). All LME/MCOs are equipped to connect people in need of substance use treatment with the right services. Three of the four LME/MCOs cover 77 out of the 79 counties included in the NC BoS CoC coverage area. These three providers are all CoC Program grantees, have representatives elected to our Governance Board, participate in our subcommittees, and are deeply ingrained members of our CoC. They attend all Regional meetings and are able to provide information on available substance use treatment during case conferencing.

Organizations that specialize in the provision of substance use treatment are involved in the NC BoS CoC as well– the Program and Quality Management Director of a substance use treatment provider currently holds a seat on our CoC's Governance Board.

Additionally, several of our CoC member organizations maintain relationships with outpatient substance use treatment providers. For example, Love and Respect Community for Recovery and Wellness is a member organization that is contracted to host support groups for a substance use recovery center in their Region. The Central Pines Regional Council is another member organization that employs a NC Certified Peer Support Specialist that is able to provide program participants with a referral, transportation, and a warm handoff to several different service providers in their community, including substance use treatment providers.

Member organizations that either provide substance use treatment or have such partnerships in place are integral components of our CoC's Regional model. Their attendance at both Regional and Governance Board meetings ensures all people in the NC BoS CoC are able to be connected to the services necessary for their success.

1C-1a. Treatment and Recovery Services—Outpatient Treatment for Mental Health and Substance Use Disorders.

Describe how your CoC partners with, or has projects that provide, outpatient treatment for mental health and substance use disorders with a range of appropriate levels of care, psychosocial interventions, medication management, suicide prevention, and recovery supports.

(limit 2,500 characters)

In the NC BoS CoC, several member organizations in our 13 Regions provide or partner with treatment for mental health and substance use disorders. For example: Outreach Mission, Inc. (a new project applicant in FY2026) maintains an agreement with Daymark Recovery Services, a local provider that offers an array of outpatient and psychiatric services for the treatment of mental illness, substance abuse disorders, or a developmental disability. Outreach Mission staff is able to directly coordinate referrals for participants engaged in their Street Outreach programming. In addition to referrals, Outreach Mission also assists with transportation to services, monitors treatment engagement, and partners with Daymark to support each participant's progress.

Diakonos, Inc. (a renewal project applicant in FY2026) partners with several licensed outpatient mental health and substance use treatment providers in their Region. Participants in their Permanent Supportive Housing programming are referred to Iredell Davis Behavioral Health Hospital for psychiatric and substance use treatment, and to Integrated Care of Greater Hickory for outpatient behavioral health services and Medication-Assisted Treatment for opioid use disorder. Diakonos, Inc. also employs an in-house NC Certified Peer Support Specialist who provides direct support, recovery navigation, and benefits/SOAR assistance to Permanent Supportive Housing participants as part of their individualized case management plan.

The Greater Mt. Airy Ministry of Hospitality, Inc. (a new project applicant in FY2026) maintains a relationship with a Medication-Assisted Treatment Specialist from the Surry County and Yadkin County Emergency Medical Services. This specialist is able to bring services directly to the participants of their Street Outreach and Transitional Housing programming if they are unable to access other outpatient facilities, increasing accessibility for uninterrupted treatment. Several Street Outreach and Transitional Housing case managers are also SOAR trained, which enables them to provide direct and comprehensive SSI/SSDI application assistance to eligible participants.

1C-1b. Treatment and Recovery Services—Peer Support and Recovery Navigation.

Describe how your CoC partners with, or has projects that provide access to, peer recovery specialists or other forms of peer support and recovery navigation.

(limit 2,500 characters)

The NC BoS CoC encourages the utilization of peer support and recovery specialists as a best practice and has many member organizations that employ or partner with peer support specialists. For example: Hope Station, a member organization and ESG recipient, partners with the Magnolia Counseling Center to connect program participants with peer support specialists that help them navigate through counseling. Connection to peer support specialists ensures participants have access to the guidance, encouragement, and recovery-focused services that lead to successful outcomes.

Love and Respect Community for Recovery and Wellness, another member organization, maintains a formal MOU with Full Circle Counseling. The MOU bridges both organizations and allows for peer support services to be provided in-house in one-on-one settings or in support groups.

Partners Health Management (a renewal project applicant in FY2026) is a Local Management Entity/Managed Care Organization (LME/MCO) that coordinates an array of health services for 15 counties in North Carolina. Partners Health Management has a network of providers for mental health and substance use treatment, including peer support specialists. They maintain an internal referral process to connect participants in their Permanent Supportive Housing program to needed services. The Permanent Supportive Housing case managers also have strong relationships with many external providers in their service area and understand how to help participants navigate any necessary referral process.

Several other member organizations directly employ Peer Support Specialists and Advocates that utilize our CoC's HMIS system to track services provided to participants in CoC-program and alternatively funded projects, including Burke United Christian Ministries, Diakonos, Inc., and the Haywood Pathways Center.

1C-1c. Treatment and Recovery Services—Connecting Individuals Experiencing Serious Mental Illness with the Services Necessary to Promote Stability.

Describe how your CoC identifies individuals experiencing Serious Mental Illness and connects them with the services necessary to promote stability, such as Assertive Community Treatment teams and other models that combine intensive care coordination and assertive outreach with comprehensive treatment.

(limit 2,500 characters)

Several member organizations in the NC BoS CoC have established procedures for identifying individuals with Serious Mental Illness and for connecting with necessary services. For example: Shelter Home of the Foothills (a new project applicant in FY2026) identifies shelter participants experiencing Serious Mental Illness through their routine intake procedure, which includes assessment for indicators that a participant may need a higher level of support. SMI may also be identified through ongoing assessment, participant self-disclosure, or prior service history. Once identified, Shelter Home of the Foothills works to connect the participant with the appropriate resource: mental health provider, psychiatric services, crisis response teams, or intensive care coordination models such as Assertive Community Treatment (ACT) teams when appropriate and available.

The North Carolina Department of Health and Human Services (NC DHHS) (a renewal project applicant in FY2026) also has a routine procedure for SMI identification and support referrals. NC DHHS works with Regional Coordinated Entry systems to identify individuals experiencing Serious Mental Illness who may benefit from intensive behavioral health services. If referred to one of their Supportive Services Only, Rapid Rehousing, or Permanent Supportive Housing projects, NC DHHS will provide a comprehensive intake assessment to identify specific participant needs. Once identified, NC DHHS works closely with ACT teams, Community Support Teams, psychiatric evaluation and medication management providers, crisis service providers, and other Medicaid-funded behavioral health services. Through ongoing collaboration with such community partners, NC DHHS ensures participants receive coordinated, person-centered services that support recovery, improve health outcomes, reduce the risk of psychiatric crises and hospitalization, and promote long-term housing stability and successful community integration.

1C-1d. Treatment and Recovery Services—Coordination with Providers in Connection with Drug or Other Specialty Courts.

Identify at least one partnership the CoC has with a provider or entity providing services in connection with Drug Courts and other specialty courts serving individuals with mental and substance use disorders, Assisted Outpatient Treatment (AOT) programs, and inpatient civil commitment.

(limit 500 characters)

Trillium Health Resources is a Local Management Entity/Managed Care Organization (LME/MCO) that is a renewal project applicant in FY2026 and has representatives elected on the CoC's Governance Board. Trillium is a part of the Pitt County Behavioral Health Treatment Court (BHTC) team and advisory board.

Describe how your CoC coordinates with the provider or entity identified above to support housing stability and movement towards independence, including by leveraging court orders.

(limit 2,500 characters)

The Pitt County Behavioral Health Treatment Court (BTHC) operates as an alternative to traditional probation. Participants may be ordered to participate in BTHC as a condition of their probation. The program provides screening, support, and case management to persons charged with a criminal offense who have a mental health diagnosis or a co-occurring disorder involving mental health and substance abuse. Other members of the BTHC team include the judge, district attorney, assistant public defender, court coordinator, mental health treatment provider, and probation officers.

Trillium's involvement in the BTHC team allows for the eligible persons identified in any of their programming or in any Regional case conferencing to be referred to this resource. Participating in BTHC supports individuals in the management of their mental wellness, in ending their encounters with police and the criminal justice system, and in creating and maintaining the skills needed to transition back into community life.

1C-1e. Treatment and Recovery Services—Partnership with Local Crisis System of Care.

Identify at least one partnership the CoC has with the local crisis system of care including 988 and crisis contact centers, mobile crisis and outreach services, and crisis stabilization services.

(limit 500 characters)

United Community Ministries is a new project applicant in FY2026 and partners with Integrated Family Services' Mobile Crisis Team to provide on-site crisis intervention, de-escalation, and stabilization services to program participants in need. Staff work closely with the crisis team to ensure participants receive timely support while maintaining the safety of all other residents and staff.

1C-1f.	Treatment and Recovery Services—Availability of Units for Persons Reporting Chronic Substance Use.	
	You must upload the List of CoC Program Projects and the Number of Units that require Substance Abuse Treatment attachment to the 4A. Attachments Screen.	
	Identify the number of CoC Program-funded units that require program participant engagement in substance abuse treatment services as a condition of continued participation in the program in accordance with 24 CFR 578.75.	171
1C-1g.	Treatment and Recovery Services—24/7 Access to Detox, Residential, or Inpatient Treatment.	
Is there 24/7 access to detox, residential, and inpatient behavioral health treatment within the geographic area of your CoC?		Yes

1C-1h. Treatment and Recovery Services—Formal Partnership with Behavioral and Mental Health Facilities.

Identify at least one formal partnership the CoC has with a Certified Community Behavioral Health Clinic (CCBHC), Community Mental Health Center (CMHC), SAMHSA Projects for Assistance in Transition from Homelessness (PATH) provider, Grants for the Benefit of Homeless Individuals (GBHI) provider, or a similar facility if none of the above are located in the geographic area.

(limit 500 characters)

Brick Capital Community Development Corporation, a renewal applicant in FY2026, maintains a formal agreement with Daymark Recovery Services (CMHC) as part of their two CoC Program-funded projects' match requirements. In their match letter, Daymark agrees to provide the following case management services to the PSH project participants: referrals to appropriate health services, support in disability benefits, food insecurity services, and advocacy and legal support.

1C-1i. Treatment and Recovery Services—Sober Housing Availability.

Identify at least one new or existing CoC Program-funded project that operates sober housing in accordance with 24 CFR 578.93(b)(5).

(limit 500 characters)

The NC BoS CoC does not have a new or renewal CoC Program-funded project that is specifically designed to operate sober housing. However, a representative from a sober housing provider does serve on our CoC's Governance Board, and we aim to engage such providers in future CoC Program funding opportunities.

1C-1j. Treatment and Recovery Services—Warm Hand-Offs to Stable Housing Providers.

Describe how your CoC coordinates with the programs named in questions 1C-1a through 1C-1i to facilitate warm hand-offs to stable housing providers and prevent entry into homelessness.

(limit 2,500 characters)

The NC BoS CoC partnerships mentioned above are designed to connect housing program participants with the services necessary for their success, but also to support our community partners in engaging with the homeless response system. This two-way partnership allows for the community partners named in questions 1C-1a through 1C-1i to provide a warm hand-off to an access point for homeless services when needed. For example: Outreach Mission, Inc. (a new project applicant in FY2026) maintains a working relationship with their local court system to ensure people experiencing homelessness that are otherwise unconnected to the homeless response system have a designated entry point to begin receiving housing support. When people involved in the justice system or court-ordered treatment are identified as experiencing homelessness, Outreach Mission, Inc. case managers are able to step in to help coordinate referrals and appointments for housing stability.

Additionally, the NC BoS CoC Regional Coordinated Entry system is designed to ensure that all community partners are supported in providing warm hand-offs to homeless services. Even if a court, mental health provider, substance use treatment provider, or other crisis response system is not directly connected to a homeless service provider, they are engaged by their Region's Coordinated Entry system. Such community partners are invited to attend monthly Regional meetings to become allied with front doors of the homeless response system. If unfamiliar, they are introduced to the Region's Coordinated Entry Lead and the process for connecting people experiencing homelessness to a provider that can conduct the standardized assessment to enroll the household onto the Region's by-name list. Additionally, they are introduced to homelessness prevention service providers that are able to support any households they might be serving from entering into homelessness.

Finally, the NC BoS CoC Collaborative Applicant employs a Regional Project Specialist. If any community partner is unsure how to engage in their local Region(s), they are able to reach out to the Collaborative Applicant for personal connection to the right Region's leadership. Our Regional Project Specialist is able to oversee warm-hand offs to a direct service provider in any of our 13 Region's Coordinated Entry systems.

1C-2.	Supportive Services Investment.	
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	Number
1. Enter your CoC's FY 2026 Annual Renewal Demand (ARD).	\$23,963,974
2. Of projects your CoC proposed to be funded in the FY 2026 CoC Program Competition, enter the total amount of funding for the supportive services budget line items.	\$4,520,819
3. Percent of your CoC's FY 2026 ARD (from element 1 above) that is supportive services funding (from element 2 above).	19%
4. Enter the amount of funding, leverage, match, and funding commitment from other formal partnerships in supportive services for the projects included in your CoC's FY 2026 ARD.	\$3,595,855
5. Percent of your CoC's FY 2026 ARD (from element 1 above) that is the supportive services funding in proposed projects (from element 2 above) plus the amount of funding, leverage, match, and funding commitment from other formal partnerships in supportive services (from element 4 above).	34%

1C-3.	Participation Requirements for Supportive Services.	
	You must upload the Language from Project Supportive Service Agreements attachment to the 4A. Attachments Screen.	
	What percent of your housing projects (TH, PH-PSH, PH-RRH, and Joint projects) require program participants to take part in supportive services (e.g. case management, employment training, substance use disorder treatment) in line with 24 CFR 578.75(h)?	54.00%

1C-4. Consulting with ESG Recipients.

Describe how your CoC has and will continue to consult with ESG recipients in the planning and allocation of ESG funds.

(limit 2,500 characters)

The NC BoS CoC partners directly with the ESG Program recipient of funds in the state of North Carolina, the NC Emergency Solutions Grant Office within the NC Department of Health and Human Services (NC DHHS). Staff from NC DHHS and from the CoC's Collaborative Applicant meet every month to monitor the utilization of ESG Program funding and coordinate support for ESG Program subrecipients. When a need for subrecipient technical assistance is identified, partners may meet more frequently to track progress and strengthen problem solving.

NC DHHS requires that all CoCs within North Carolina operate their own competition for ESG Program funding. At the beginning of each competition season, Collaborative Applicant staff attend NC DHHS's annual training for CoC Leads. Shortly after, Collaborative Applicant staff host a competition kickoff webinar for interested new and returning applicants within our CoC's geographic area. The competition kickoff webinar is advertised through all CoC channels and all competition materials are posted publicly on the Collaborative Applicant's website.

During the ESG Program competition, application materials (including the official application from the NC DHHS office) are submitted to the Collaborative Application for initial review and scored by the CoC's Project Review Subcommittee. The official project applications for both new and returning applicants include a request for narrative on how their ESG-funded project collaborates or will collaborate with the CoC's homeless response system and other community partners, including Permanent Support Housing, Rapid Rehousing, and Street Outreach programs. The applicant's response is considered when determining their prioritization for this competitive funding. The CoC prioritizes applications for ESG Program funding that provide a detailed response to this question, including references to our CoC's Regional structure, Coordinated Entry system, and partnership with CoC Program-funded projects.

At the end of the ESG Program competition, the CoC's Project Review Committee compiles a recommended slate of ESG Program applicants and presents the slate to the CoC's Governance Board. Once approved by the Governance Board, applicants are instructed to submit their official project applications to the NC DHHS for final review and award consideration.

1C-4a. Coordination with Emergency Shelter Providers.

Describe how your CoC coordinates with shelter providers to connect individuals and families with CoC assistance.

(limit 2,500 characters)

The NC BoS CoC's Governance Charter includes Written Standards for emergency shelter providers that outline best practices for project implementation, as well as the CoC's expectations on how shelter providers will engage in the CoC-wide homeless response system. These Written Standards create consistency across the NC BoS CoC, protect our clients by ensuring their needs are put first, and provide a baseline for holding all shelter programs to a specific standard of care.

Our Written Standards require that shelter providers:

- Develop policies and procedures for evaluating individuals and families for eligibility, as well as for conducting a Coordinated Entry system standardized assessment for referral to permanent housing opportunities.
- Maintain program standards that meet HUD requirements and provide safeguards for special populations, such as survivors of interpersonal violence.
- Participate in the CoC's HMIS or HMIS-comparable database in accordance with their User and Participation Agreements, including adherence to strict privacy and confidentiality policies.

And, actively engage in their Region's Coordinated Entry System, which includes routine attendance at case conferencing meetings to both receive referrals of unsheltered households as well as to provide permanent housing referrals for shelter participants.

Every emergency shelter program within the NC Balance of State must participate in their Region's Coordinated Entry system. Emergency shelters are an essential component of each Region's homeless response system and should provide triage and interim beds for high-need and chronically homeless individuals and families while they partner with permanent housing programs to place participants.

Emergency shelter providers that are funded by the ESG Program will have their shelter's policies and procedures reviewed during the competition season to ensure adherence to the CoC's Written Standards. Any necessary revisions must be made by the ESG Program recipient after receiving feedback from the competition. Additionally, funding priority is given to ESG Program emergency shelter applicants that demonstrate that they have attended at least 85% of their Region's Coordinated Entry case conferencing meetings in the most recently completed calendar year.

1C-5. Data Sharing to Inform the Homelessness Response System.

Describe how your CoC has or will share PIT, HIC, HMIS, and System Performance data with state and local government as permitted by law in order to inform the homelessness response system.

(limit 2,500 characters)

The NC BoS CoC's Privacy Notice allows for aggregate data to be published for administrative and evaluation purposes. Providing accurate and timely data to state and local government is a priority for the NC BoS CoC and the HMIS Lead.

Each year, CoC-wide and regional PIT and HIC summary data is published to the CoC's website for public and local use. The PIT data is also published as a mini-dashboard with multi-year data trends for Unsheltered, Emergency Shelter, and Transitional Housing counts since 2020. This comparative tool allows stakeholders to identify local trends. Due to the significant impact that Hurricane Helene temporary shelter had on the 2025 PIT Count, a Helene filter is also available to put the storm response in context for disaster-stricken areas.

This past year, the HMIS Lead presented to government and non-profit stakeholders at the Annual State Bringing It Home Conference a county-by-county comparison of the Unsheltered PIT Count versus the Annual Unsheltered Count through Coordinated Entry. Now NC BoS provides annual data side-by-side for a more comprehensive dataset when more detailed PIT requests are made. PIT and HIC data is shared with the State ESG Office and the CoC's Funding and Performance Subcommittee to inform funding distribution. NC BoS CoC distributes PIT, HIC, and beginning this year, Annual HMIS data per county to the NC Housing Finance Agency. The CoC plans to deliver Annual HMIS data to the State ESG Office and local Council of Governments in the next year.

State ESG and HFA offices have consulted with the Statewide HMIS Collaborative as the 12 CoCs work to develop a Statewide HMIS Data Warehouse. This Collaborative published a Request for Proposals and selected a preferred vendor this year. The 3 goals are to integrate data from 4 HMIS implementations, including NC BoS CoC's, migrate and deduplicate from over 950,000 enrollment records, and develop a system for automated reporting, dashboards, and visual storytelling. This warehouse would produce comprehensive county-level information and statewide System Performance Measures. State ESG, HFA, and the Governor's Interagency Council for Coordinating Homelessness Programs inform the CoC that this data warehouse would provide key insights into department efforts to address housing insecurity and homelessness.

System Performance Measures are reviewed and published through the CoC governance structure and the Funding and Performance Subcommittee activities.

1C-5a. Using Other Data Sources Alongside HMIS to Improve Care.

Describe how your CoC utilizes other data sources alongside HMIS to improve care (e.g., health care utilization and claims data, electronic health care record data; admission, discharge, and transfer data; and law enforcement and corrections system data).

(limit 2,500 characters)

The NC BoS CoC has several partnerships in place that utilize data from HMIS and other sources in combination to improve systems of care. For example: The HMIS Lead maintains an ongoing MOU with the NC Department of Health and Human Services (DHHS) for a mortality linkage research study, as allowable under the HMIS Privacy Notice. State Public Health staff from DHHS's Injury and Violence Prevention Office regularly receive the standard HUD CSV export to link records with death certificates. Using cause of death and location of death information, DHHS has identified a higher mortality rate for people seeking homeless services than the general population. This data and the consultation with the HMIS Lead Agency also informs the state's analysis of Emergency Room visit data. The mortality study covers NC BoS CoC's HMIS implementation (3 of 12 CoCs statewide) but the infrastructure set up could allow for expansion statewide. Results are published widely.

The HMIS Lead Agency is finalizing a research data use agreement with the Duke Economics Lab to compare how embedded street outreach emergency response works as a connector between people in crisis and social services versus traditional police/911 response, and how that affects downstream housing stability.

NC BoS CoC was invited to join the Regional Charlotte Data Trust this year and is pursuing participation actively. This Data Trust integrates administrative data from Economic, Education, Environmental, Health/Mental Health/Behavioral Health, Housing and Homelessness, and Safety and Justice data sources to improve care. Expanding this project into the rural NC BoS CoC will improve and expand the Quality of Life and Housing Data dashboards.

1C-6. Employment and Workforce Development Partnership.

Identify at least one partnership the CoC has with employment and workforce development programs and organizations such as the Local Workforce Development Board, State Workforce Agency, American Job Center (also known as One-Stop Career Centers), registered apprenticeship program, community and technical college, union training program, adult education provider, or State Vocational Rehabilitation agency.

(limit 2,500 characters)

Pitt County, a renewal applicant in FY2026, has a streamlined referral process for Rapid Rehousing program participants to key workforce development partners. Their local NC Works/Rivers East Workforce Development Board has committed to engage in a formal referral agreement. Additionally, the local office of the NC Division of Employment and Independence for People with Disabilities and the East Carolina Vocational Center have agreed to prioritize the referral of participants with disabilities.

1C-7. Street Outreach—Cooperation with First Responders and Law Enforcement.

Describe in the field below how your CoC's street outreach projects (including co-response) cooperate with first responders and law enforcement to increase positive interactions in order to increase housing and service engagement and promote use of CoC services.

(limit 2,500 characters)

The NC BoS CoC encourages street outreach providers to develop functional relationships with local law enforcement and create response plans that increase positive interactions and ensure connection to the homeless response system. For example: Hope Station, a member organization, works collaboratively with community partners to identify and engage homeless individuals in their Street Outreach programming. Key partners include the Wilson County Police Department and Emergency Services Department. These partners also provide referrals to Hope Station to coordinate resolutions for individuals in crisis, assisting people in connecting with emergency shelter where appropriate.

Outreach Mission, Inc. (new project applicant in FY2026) also works collaboratively with their local law enforcement, EMS, and fire department to improve engagement with individuals experiencing homelessness. Through these partnerships, they are able to provide comprehensive wellness checks, develop holistic solutions to crisis situations, and prioritize the safety of homeless individuals, program staff, and the community.

The Greater Mt. Airy Ministry of Hospitality, Inc. (new project applicant in FY2026) recognized in their first year of Street Outreach programming that many unsheltered individuals had acute and chronic medical issues, requiring both immediate attention and follow up care. Consequently, they established a partnership with local EMS in Surry, Yadkin, and Stokes counties to send a paramedic or other medical progression on their Street Outreach deployments. This partnership has ensured that unsheltered individuals receive onsite treatment and referrals to ongoing care as needed.

1C-8. Family or Support Network Reunification.

Describe how your CoC, or your recipients, assist with family or support-network reunification efforts for individuals experiencing homelessness or living in CoC Program-funded housing (e.g., case management, travel costs, arrangement of assistance in another geographic area).

(limit 2,500 characters)

The NC BoS CoC maintains a Family Separation Policy in its Governance Charter that all CoC Program-funded housing providers must abide by. Our policy is founded in CFR 578.93, which includes the prohibition of involuntary family separation. CoC Programs must include in their policies and procedures that the age and gender of a child under age 18 must not be used as a basis for denying any family's admission to a project that receives funds under this part. Participants must be able to utilize the agency's grievance procedure in the case this anti-separation policy is violated.

The NC BoS CoC Governance Charter also includes Written Standards that CoC Program-funded housing providers must abide by. These Written Standards are broken out by project type and list the supportive services that are eligible under the CoC Program, including services that support family reunification efforts. CoC Program grantees are encouraged to offer, where applicable, case management on family reunification and cover travel costs to reconnect participants with their support network. If a participant needed to be assisted in another county or Region within our CoC's geographic area in order to reunify with their support network, the Collaborative Applicant staff would support a program transfer through the applicable Region's Coordinated Entry case conferencing. Our Coordinated Entry Written Standards also establish that CoC Program-funded projects should utilize our Prevention and Diversion screening tool at time of Coordinated Entry assessment, which includes prompts for information on how the provider may support family reunification as a diversion to homelessness.

Additionally, many CoC Program-funded projects and other member organizations offer or partner with providers that offer reunification services. For example: Central Pines Regional Council, a member organization, has a written policy/procedure in place for their programs to ensure participant access to reunification services. They work closely with County Social Services and Second Bloom of Chatham County (a victim service provider offering support groups) to provide services such as travel planning and coordination, travel cost assistance, coordination with providers in another geographic area, connection to housing or services in another community, and other case-by-case support.

1C-9	Partnering with Public Housing Agencies—Agreement to Enable Transition to HUD Assisted Housing.		
	Does your CoC have an agreement with at least one public housing agency to enable participants to transition from Transitional Housing, Rapid Re-Housing, and Permanent Supportive Housing to HUD assisted housing?	Yes	

1C-10. Protecting Public Safety—Cooperation with Law Enforcement.

You must upload the Evidence of Coordination and Non-Interference with Local Efforts to Advance Protecting Public Safety attachment to the 4A. Attachments Screen.

Describe how your CoC cooperates and does not interfere with or impede local efforts to advance the objectives below, and assists first responders in providing services to homeless individuals.

(limit 2,500 characters)

Several NC BoS CoC member organizations maintain partnerships with local law enforcement that focus on a cooperative response to the needs of unsheltered individuals. For example: homeless services providers in our CoC's Region 2 are a part of the Henderson County Unhoused Resource Network, which is a committee of more than 60 members, including representation from City and County government. This committee is working to develop a procedure that will formalize the City's response to encampments on both private and public property. The draft procedure calls for law enforcement and Code Enforcement to notify homeless service providers so they can provide outreach to individuals at the encampment prior to any vacating action. This committee has also supported the provision of SafeNight LLC's Proactive Alliance training, which focused on helping law enforcement strengthen collaboration with nonprofit partners, with an emphasis on developing a unified outreach strategy.

Our Collaborative Applicant, the North Carolina Coalition to End Homelessness (NCCEH), has supported CoC members in developing positive relationships with local law enforcement for several years. In 2023, NCCEH held a Local Leadership Call on "Effective Partnerships with Local Law Enforcement to Address Homeless Encampments". During this webinar, NCCEH highlighted existing models of partnerships, hearing from law enforcement representatives from Kentucky, Florida, and Kansas. For example, the City of Sarasota Police Captain shared how they work alongside their local CoC to create a balanced response to violations of camping ordinances and how they developed a contract with a local shelter to ensure beds would be available for any homeless person they engaged with that was interested in emergency housing. Leaders of North Carolina law enforcement departments, local governments, faith-based providers, non-profit organizations and more were invited to attend this Local Leadership Call for open discussion on how the CoC can help develop or strengthen such partnerships in our community.

In 2026, NCCEH hired a Balance of State Regional Project Specialist to support each of our CoC's 13 Regions. Their support is available to any organization in the CoC who wants to improve or develop a relationship with law enforcement to collaborate on resolving encampments that violate local ordinances, decreasing public illegal substance use, and utilizing standards that address danger to self or others.

1C-10a. Protecting Public Safety—Plan to Quickly Clear Tents and Encampments.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to quickly clear tents and encampments on public property and connect individuals who are camping in public with appropriate services and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

At this time, North Carolina does not have a single statewide policy governing public camping, but several city and county governments within our 79-county coverage area have local laws and practices addressing camping on public property. Our Collaborative Applicant staff supports each of our 13 Regions in leveraging beneficial policies while mitigating the harmful effects of restrictive ones.

For example, the City of Brevard, in Region 2, developed a proposal in 2022 to address camping on public property. The initial proposal raised concerns about criminal penalties. NC BoS CoC members Thrive and Blue Ridge Health partnered with the City's Public Safety Committee to revise the proposal, preserving the public-safety purpose while addressing restrictive components. The revised proposal was unanimously adopted. When someone is identified as camping on public property, homeless service providers are engaged throughout the two-week vacate period to offer referrals to appropriate homeless services.

Other communities have also developed practices that combine public safety responses with supportive services. In Jackson County, the Sylva Police Department's Community Care Program embeds social work within the police department to provide support, case management, referrals, and co-response for people lacking housing or experiencing behavioral-health crises. In Catawba County, the Hickory Community Navigator Program provides case management to people experiencing unsheltered homelessness and has served 155 people since 2019. These partnerships support the quick clearing of tents and encampments in a way that is person-centered and sustainable.

The NC BoS CoC remains committed to reducing unsheltered homelessness across all 13 Regions. While no unsheltered count was conducted in the 2026 PIT Count due to inclement weather, the CoC saw an increase in unsheltered homelessness from 2,127 people in the 2024 PIT Count to 2,225 people in 2025. In response, the CoC is strategically using private and federal funding to expand solutions. The CoC's Street Outreach budget under the ESG program increased from \$144,290 in 2025 to \$178,117 in 2026 and included two new applicants. In the FY2026 CoC Program Competition, the CoC is also putting forth two new SSO applications, including one provider proposing services in a Region that does not currently receive ESG Street Outreach funding.

1C-10b. Protecting Public Safety—Current Status of Tents and Encampments.

Describe the current status of tents and encampments in the CoC's geographic area.

(limit 2,500 characters)

The NC BoS CoC serves 79 counties across 13 Regional Committees. Tents and encampments exist in multiple communities across the geographic area, but their size, visibility, and characteristics vary significantly between urban, suburban, and rural communities. The CoC does not maintain a single, comprehensive real-time inventory of tents or encampments across all 79 counties. Information about unsheltered households is primarily identified through Regional Committees, Coordinated Entry, street outreach, and local community partners.

The most recent completed unsheltered PIT data identified 2,225 people experiencing unsheltered homelessness in 2025. No unsheltered count was completed in 2026 due to inclement weather, so the 2025 figure is the most recent completed quantitative measure available. The CoC also recognizes that unsheltered homelessness is broader than visible tents or large encampments; people may be staying in vehicles, abandoned buildings, or other places not intended for habitation.

Member organizations across the NC BoS CoC are using different approaches to connect people experiencing unsheltered homelessness with services. For example, the Hickory Community Navigator Program provides case management to people experiencing homelessness and has provided case management to 155 people since 2019. In 2026, North Carolina also expanded Law Enforcement Assisted Diversion (LEAD) programs, including programs supported in Harnett, Stanly, Robeson, Haywood, Iredell, and Burke counties within the NC BoS geographic area. LEAD provides an additional community-based approach for connecting eligible individuals with behavioral health, medical, and social services.

The NC BoS CoC continues to work through its Regional Committees, Coordinated Entry system, street outreach providers, and community partners to identify unsheltered households, connect people to appropriate services, and increase access to housing. The current landscape is best characterized as dispersed unsheltered homelessness across a large rural and mixed geographic area, with community responses varying based on local needs and available resources.

1C-10c. Protecting Public Safety—Plan to Decrease the Public Use of Illicit Drugs.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to decrease the public use of illicit drugs and quickly connect individuals who are using illicit drug in public with appropriate services and/or law enforcement and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

The NC BoS CoC will address public use of illicit drugs through coordinated connections to substance use treatment, behavioral health, outreach, and housing while recognizing the role of law enforcement in maintaining public safety. Because the CoC covers 79 counties with varying local practices and service capacity, the CoC will strengthen local pathways from public-safety encounters to appropriate services.

A beneficial practice in the CoC geography is Law Enforcement Assisted Diversion (LEAD). In 2026, NCDHHS announced a \$1.5 million LEAD expansion supporting seven law-enforcement agencies, including the Harnett County and Robeson County Sheriff's Offices. LEAD connects eligible individuals involved in low-level, nonviolent offenses associated with substance use to case management and health and social services. NCDHHS reports LEAD participants are nearly 40% less likely to be rearrested or face new charges after enrollment.

CoC HMIS data demonstrate the intersection of substance use disorder (SUD) and homelessness. In FY2025, 2,050 people served (11% of all clients) identified an SUD. Of those, 50% identified a drug-related disorder, 17% alcohol-related, and 32% both. The positive exit rate for people with SUD was 22%. In the prior year, 1,087 people (6% of clients) identified an SUD, with a 25% positive exit rate. These data do not measure public drug use directly but demonstrate the need for coordinated service connections

The CoC will leverage LEAD and similar diversion practices by strengthening connections among law enforcement, behavioral health and substance use providers, street outreach, Coordinated Entry, and homeless service providers. The CoC will identify gaps where public-safety encounters do not result in a service connection and provide regional coordination and technical assistance to address those gaps. The CoC will use HMIS, Coordinated Entry, PIT/HIC, outreach information, and available community data, along with qualitative feedback from people with lived experience, outreach workers, providers, and law enforcement, to identify barriers and service gaps.

Progress will be monitored through available measures including referrals, service connections, treatment or behavioral health engagement, and housing placements. This approach will help communities address public drug use while creating clear pathways to appropriate services.

1C-10d. Protecting Public Safety—Current Status of Overdoses and Illicit Drug Use in Public Spaces.

Describe the current status of overdoses and illicit drug use in public spaces in the CoC's geographic area.

(limit 2,500 characters)

The NC Balance of State Continuum of Care (NC BoS CoC) covers 79 counties, including primarily rural and small-to-midsize communities. Overdose remains a significant public health and community safety concern across the CoC geographic area. North Carolina recorded 2,934 overdose deaths in 2024, a decrease from 4,442 in 2023. Despite this decline, overdose continues to be a significant cause of preventable death.

State and local public health data document overdose deaths, emergency department visits, hospitalizations, and drug-specific trends at the county level. These data demonstrate the continued presence of substance use and overdose throughout the NC BoS CoC geography.

Overdose and homelessness are also closely connected. NCDHHS analysis of North Carolina data found that overdose accounted for more than one-quarter of deaths among people experiencing homelessness in 2022–2023. People experiencing unsheltered homelessness may also be exposed to substance use and overdose risks in community settings, including areas where people congregate or sleep.

The CoC does not have a comprehensive system for measuring the frequency or location of illicit drug use specifically in public spaces across all 79 counties. Overdose surveillance generally does not identify whether an overdose occurred in a public location, and HMIS does not capture all substance use or overdose events. Local outreach providers, shelters, behavioral health providers, health departments, and public safety partners provide additional information about substance use, overdoses, and behavioral health crises encountered in community settings.

The NC BoS CoC therefore uses available public health, homelessness, and local partner information to understand the issue while recognizing limitations in available data. The CoC works with community partners to connect people experiencing homelessness to housing, behavioral health and substance use treatment, crisis response, harm-reduction resources, and other supportive services.

1C-10e. Protecting Public Safety—Standards to Address Danger to Self or Others.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to utilize standards that address homeless individuals who are a danger to themselves or others (e.g., involuntary commitment) and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

North Carolina General Statute §122C-261 provides a process for responding when a person with a mental illness is dangerous to self or others, or requires treatment to prevent deterioration that would predictably result in dangerousness. A person with knowledge of the individual's condition may petition a clerk or magistrate for a custody order for examination when statutory criteria are met. This provides a legal pathway when voluntary services are not sufficient.

The NC Balance of State CoC will leverage this existing process while emphasizing behavioral-health crisis responses that can intervene before a situation requires involuntary commitment or law-enforcement involvement. North Carolina's 988 system, Mobile Crisis Management, community crisis centers, and Crisis Intervention Team (CIT) officers provide multiple response options. NCDHHS reports that North Carolina's 988 system averaged 15,972 contacts per month during the six months ending May 2026, and more than 1,000 988 contacts each month are referred to mobile crisis teams.

The CoC will strengthen implementation by incorporating 988, Mobile Crisis, CIT, and the §122C process into regional outreach and housing-provider training and resource materials; encouraging providers to use the least restrictive appropriate crisis response; and strengthening coordination among CoC providers, behavioral-health providers, LME/MCOs, hospitals, and law enforcement. When statutory criteria for involuntary commitment are met, providers will use the established legal process while continuing to pursue housing and ongoing services.

A key barrier for people experiencing homelessness is that a crisis intervention may resolve the immediate safety concern without resolving the person's housing or ongoing behavioral-health needs. The CoC will address this through regional coordination and case conferencing, including warm handoffs to appropriate behavioral-health and housing resources following a crisis when feasible.

Quantitative measures will include participation in CoC training and regional coordination activities and, where available, referrals or connections to crisis and behavioral-health services and subsequent housing outcomes. Qualitative information from providers and partners will be used through existing regional coordination and case-conferencing discussions to identify recurring barriers and improve referral and follow-up practices.

1C-10f. Protecting Public Safety—Share Information in Accordance with SORNA.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to comprehensively share information, including location information, in accordance with the Sex Offender Registry and Notification Act (SORNA) and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

North Carolina maintains a statewide sex offender registration and notification system under Article 27A of Chapter 14 of the North Carolina General Statutes. The system provides for registration of qualifying offenders and public access to designated registry information. However, North Carolina has not been found by the U.S. Department of Justice SMART Office to have substantially implemented the federal Sex Offender Registration and Notification Act (SORNA). This distinction is an important consideration for the NC Balance of State CoC when evaluating comprehensive information-sharing practices.

The NC Balance of State CoC does not maintain or control the State's sex offender registry, criminal justice information systems, or law enforcement records. The CoC therefore cannot independently determine what information is collected, maintained, or shared through those systems, including information related to an individual's location. HMIS is also not a substitute for the official sex offender registry or criminal justice information systems.

The CoC's 79-county geographic area creates an additional coordination challenge because providers must work with multiple local law enforcement agencies and other public-safety partners. The CoC will address this by providing guidance to participating providers on use of the official North Carolina registry, applicable confidentiality requirements, and appropriate information-sharing practices. Providers will be encouraged to use the official registry when appropriate for housing placement and safety planning and to coordinate with law enforcement when additional information is needed and legally permitted.

The CoC will reinforce that confidential HMIS and client information are not interchangeable with publicly available registry information. Client information will be shared only when permitted or required by applicable law, regulation, consent, or established data-sharing agreements. The CoC will continue to identify opportunities to strengthen coordination with law enforcement and other authorized partners while protecting confidential client information and avoiding creation of duplicative systems.

This approach allows the CoC to use available public-safety information and established law-enforcement channels while recognizing the limits of the CoC's authority over State registry and criminal justice systems and the confidentiality requirements governing HMIS.

1C-11. Outreach Strategy.

Describe your CoC's strategy to outreach to all individuals and families experiencing homelessness across your geographic area.

(limit 2,500 characters)

The NC BoS CoC's Coordinated Entry system covers our 79-county geographic area and ensures that our homeless response system is well advertised and accessible by people who may not otherwise be engaged in services. Due to our large geographic area, our CoC implements a Regional Coordinated Entry model— each of our CoC's 13 Regions is responsible for operating their own Coordinated Entry system, including training and advertisement of access points, maintenance of a by-name list, and hosting at-least-monthly case conferencing meetings, with special meetings held for designated subpopulations. Each Region also elects an Unsheltered Access Coordinator (UAC) who develops a plan specific to their Region. These plans define how unsheltered people will be able to access a standardized assessment for enrollment onto the by-name list, including the coordination of local outreach efforts and the provision of interim housing by local shelter providers. The UACs ensure that their Region's plan works with SSVF providers, VAMCs, law enforcement, health care systems, local governments, and other community partners to coordinate outreach across the Region.

Per our CoC's Written Standards, all Street Outreach providers are required to participate in their Region's Coordinated Entry system, including the unsheltered access plan. While we have many Street Outreach providers across the CoC, including faith-based organizations, the CoC prioritized access to Street Outreach services in the FY2022 Special NOFO competition. The CoC's Governance Board supported an application for a statewide Supportive Services Only project (locally named Back@Home) to guarantee that all of our CoC's 79 counties have outreach coverage. Targeting households with severe service needs, Back@Home providers conduct outreach services within their designated catchment areas and serve as the official point of contact for community stakeholders when an unsheltered person has been identified that is otherwise unconnected with housing services.

1C-12.	Collaboration Related to Children and Youth—Written Agreements with Early Childhood Services Providers.	
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Select 'Yes' or 'No' in the chart below to indicate whether your CoC or HUD-funded projects in the CoC have written agreements with the listed providers of educational supports and services for children ages 0-5:

		Written Agreement
1.	Child Care (including Child Care and Development Fund)	No
2.	Early Childhood Providers	Yes
3.	Early Head Start	Yes
4.	Home Visiting Program (including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes
5.	Head Start	Yes
6.	Healthy Start	No
7.	Public Pre-K	Yes
8.	Tribal Home Visiting Program	No
	Other (limit 150 characters)	
9.	Children's Center of Northwest NC - Family Services, Youth Services, and Behavioral Health Services	Yes

1C-12a.	Collaboration Related to Children and Youth—Formal Partnerships with Schools and Youth Education Providers.	
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Select 'Yes' or 'No' in the chart below to indicate the youth education providers your CoC has a formal partnership with:

1.	McKinney-Vento Liaison(s) (including State Education Agency (SEA) or Local Education Agency (LEA))	Yes
2.	School District(s)	Yes
3.	General Education Development (GED) Program(s)	Yes
4.	Community College(s)	Yes
5.	Technical College(s)	Yes
6.	Other Post-Secondary Education Provider(s)	Yes

1C-12b. Collaboration Related to Children and Youth—Informing Individuals and Families who Become Homeless about Eligibility for Educational Services.

Describe your CoC's written policies and procedures to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The NC BoS CoC maintains Written Standards for all project types. These Written Standards are updated annually and are required to be adopted by all CoC and ESG program grantees. Other CoC member organizations are encouraged to adopt them as well. All Written Standards include the following case management best practices:

"Program staff will connect families with children to appropriate educational services including, but not limited to, early Head Start, Head Start, Public Pre-K, community colleges, and others. Staff will liaise with the local homeless school liaison to ensure coordination, allowing youth to attend their school of origin and receive eligible educational and other services allowable under McKinney-Vento."

"Program staff will connect interested participants with education services such as GED preparation, post-secondary training, and vocational education."

Additionally, the Written Standards state that during client intake, providers must explain the services program participants are encouraged or required to engage in as part of their case management plan, which includes access to educational services.

1C-12c. Collaboration Related to Children and Youth—Coordination with Foster Care or Child Welfare Services.

Describe how your CoC coordinates with foster care or child welfare services to assist youth transitioning from public systems of care.

(limit 2,500 characters)

Several member organizations in the NC BoS CoC prioritize partners with foster care or child welfare services to ensure youth transitioning out of public systems of care do not enter into homelessness. For example: The Greater Mt. Airy Ministry of Hospitality, Inc. (a new project applicant in FY2026) stands as their Region's primary resource for older teens and young adults that are at risk of homelessness. To identify and quickly house at-risk youth, Greater Mt. Airy partners directly with foster care and Child Protective Services within the Department of Health and Human Services in Surry, Stokes, and Yadkin counties. Their Emergency Shelter program supports unaccompanied minors and youth through residential services in their women and family shelter, ensuring they maintain safe temporary housing and stabilizing resources as they navigate the post-foster-care transition.

Diakonos, Inc. (a renewal project applicant in FY2026) also receives referrals for and serves young adults who have aged out of foster care, and coordinates with county Departments of Social Services on the NC LINKS Independent Living Program — North Carolina's statewide program supporting current and former foster youth ages 13–21 with education, employment, and housing readiness. When a program participant has a LINKS case history or an active LINKS worker, Diakonos staff ensures partnership so housing stability planning is aligned with any independent-living services the participant is already receiving through that program. They also maintain a partnership with Children's Homes of Iredell County as well as the Children's Hope Alliance, both of which specialize in working with youth aging out of foster care.

1C-12d. Collaboration Related to Children and Youth—Coordination with Runaway and Homeless Youth (RHY)-funded Providers.

Describe how your CoC coordinates with RHY-funded providers including Street Outreach Programs, Basic Center Programs, Transitional Living Programs, and Maternity Group Homes where such providers exist.

(limit 2,500 characters)

There are no RHY-funded programs operating in the NC BoS CoC's 79-county coverage area.

1C-13. Collaboration Related to Families with Children—TH or RRH Project Dedicated to Serving Families with Children.

Identify at least one Rapid Rehousing (RRH) or Transitional Housing (TH) project in the CoC that primarily or exclusively serves families with children experiencing homelessness in accordance with 24 CFR 578.93(b).

(limit 500 characters)

United Community Ministries is a new project application in FY2026 and is applying for a Transitional Housing project to exclusively serve families with children experiencing homelessness. This project will fill in the gap for this subpopulation in their Region by offering support to families on their way to permanent housing.

1C-13a. Collaboration Related to Families with Children—Supportive Services to Improve Income to Pay Rent.

Describe how the project(s) identified in 1C-13 provides supportive services focused on improving incomes to pay rent, such as workforce development, job training, or registered apprenticeship programs.

(limit 2,500 characters)

United Community Ministries (UCM) is applying for a Transitional Housing project that will exclusively serve families with children experiencing homelessness and will require participation in supportive services as a condition of participation. Supportive services will be tailored to each household's unique needs, as described in their individualized Supportive Services Agreement, and are designed to assist families in achieving permanent housing stability and increasing self-sufficiency.

UCM's proposed supportive services include, but are not limited to: need assessment at intake followed by regularly scheduled case management meetings to track progress on personalized goals, life skills education, budgeting and financial literacy educational opportunities, and housing stabilization planning. UCM also partners with a variety of local employment and workforce development organizations, such as the NC Works Career Center, to provide their future Transitional Housing participants with additional services, including job search assistance, resume development, interview preparation, and access to hiring events.

For adult participants, UCM case managers will assess educational goals as well during intake and throughout case management. Individuals who have not earned a high school diploma are referred to the Opportunities Industrialization center and other community adult education providers to obtain their GED and improve their employment opportunities. When appropriate, participants will also be encouraged and referred to community colleges and other post-secondary education and workforce training programs that align with their career goals.

1C-13b. Collaboration Related to Families with Children—Leveraging Funding from Mainstream Family Service Systems.

Describe how the project(s) identified in 1C-13 leverages funding from mainstream family service systems, such as Temporary Assistance for Needy Families (TANF).

(limit 2,500 characters)

United Community Ministries (UCM) will supplement its Transitional Housing project by connecting program participants with mainstream public benefits and community resources that support housing stability and long-term self-sufficiency. Upon enrollment, case managers will assess each family's needs and assist participants in applying for all public benefits for which they are eligible. Participants will be assisted with applications for SNAP (Supplemental Nutrition Assistance Program), Medicaid, Medicare, Social Security benefits (SSI/SSDI), Temporary Assistance for Needy Families (TANF), childcare assistance, and other available public benefits, as appropriate.

In addition to mainstream benefits, United Community Ministries will leverage longstanding partnerships with the Department of Social Services, local school districts, McKinney-Vento liaisons, healthcare providers, behavioral health agencies, public housing authorities, faith-based organizations, and other community partners to provide supportive services that will complement the Transitional Housing project. These public and private resources will strengthen the program by addressing participants' housing, health, employment, education, and family stabilization needs and will help families successfully transition to permanent housing.

1C-13c. Collaboration Related to Families with Children—Combining Housing Assistance with Parental Support.

Describe how the project(s) identified in 1C-13 combines housing assistance with childcare, parenting support, pregnancy-related and child healthcare, and education.

(limit 2,500 characters)

United Community Ministries (UCM) will ensure that all Transitional Housing project participants have access to parental support, including childcare, healthcare, and education. As a part of the intake process, case managers will assess each household's supportive service needs, and participation in supportive services will be a condition to receiving housing assistance. Examples of such services include: Families with school-age children will be identified at intake, and staff will notify the appropriate school district and partner closely with school social workers to facilitate school enrollment, transportation, and continuity of each child's education. School social workers will regularly come on site to meet with parents and assist with any other identified needs to minimize the family disruptions caused by homelessness.

UCM will also collaborate with local healthcare providers to ensure both adults and children have access to primary medical care, mental health services, and other pregnancy-related and child healthcare when needed.

1C-14. Collaboration with Veteran Serving Organizations—Partnership with the U.S. Department of Veterans Affairs or Veteran Serving Organization.

Identify at least one partnership the CoC has with the Department of Veterans Affairs or other Veteran Serving Organizations.

(limit 500 characters)

The NC BoS CoC operates a Veterans Subcommittee that supports the whole CoC in creating housing pathways for homeless Veterans. Members of this subcommittee include: Department of Veterans Affairs staff, VA Regional Coordinators, SSVF providers, HUD-VASH Coordinators, DHHS Veterans Service Coordinators, staff from an outreach program for disabled Veterans, staff from a non-profit dedicated to moral injury support for women Veterans, staff from a faith-based Veteran service provider, and more.

1C-14a	Collaboration with Veteran Serving Organizations.	
	Select 'Yes' or 'No' in the chart below to indicate whether the partnership(s) identified in 1C-14 does the following:	

1.	Refers veterans identified by the CoC to VA or other Veteran Serving Organizations for assistance?	Yes
2.	Coordinates the provision of emergency shelter, supportive services, and housing for veterans?	Yes
3.	Ensures access to a full spectrum of employment and career pathway opportunities?	Yes
4.	Shares data with the Department of Veterans Affairs as appropriate?	Yes
5.	Identifies service gaps for veterans?	Yes
6.	Fills service gaps for veterans?	Yes

1C-15. Collaboration with Organizations who Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.

Identify at least one partnership your CoC has with victim service providers, state domestic violence coalitions, state sexual assault coalitions, anti-trafficking service providers or other organizations who help provide shelter, housing, and services to individuals and families of persons experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, and stalking.

(limit 500 characters)

The North Carolina Coalition Against Domestic Violence (NCCADV) has operated a statewide CoC Program-funded Rapid Rehousing project for survivors of domestic violence since 2023. The CoC's Collaborative Applicant has a staff member designated to provide support for this project and ensure all 79 counties have access to these specific services. This staff member also engages in NCCADV's domestic violence prevention committee and the state's Sexual Violence Prevention Advisory Council.

1C-16. Collaboration with Justice System Re-entry Partners.

Identify at least one partnership your CoC has to prevent homelessness among people transitioning from prisons, jails, or court-ordered programs.

(limit 500 characters)

Trillium Health Resources, a renewal applicant in FY2026, operates a Support Transition and Recovery Team (STAR Team) that provides support to incarcerated adults who will soon re-enter into the community. The STAR Team supports re-entry by helping with housing needs, employment, guidance, and community inclusion. They also ensure benefits like Medicaid or Social Security Disability are reinstated at release if they were suspended while incarcerated to increase the chance of positive outcomes.

1C-17. Collaboration with Partners to Address High Utilizers of Healthcare Systems.

Identify at least one partnership or project your CoC has to provide specialized supportive services for homeless individuals with a high level of medical needs.

(limit 500 characters)

The Greater Mt. Airy Ministry of Hospitality, Inc, a new project applicant in FY2026, has been operating their Street Outreach program since 2023. After realizing that many people experiencing unsheltered homelessness had acute and chronic medical needs, they established a partnership with local paramedics and clinics in their coverage area. Now, a paramedic or other medical professional is available to join their Street Outreach deployments and provide medical service to clients where they are.

1C-18. Collaboration with Partners to Address the Needs of Aging and Elderly Individuals Experiencing Homelessness.

Identify at least one partnership or project your CoC has to serve aging and elderly individuals experiencing homelessness, such as with a provider of residential care, assisted living, or medical respite services.

(limit 500 characters)

Spirit of Excellence Community Outreach, Inc. is a CoC member organization, and the Program Management Director serves on the CoC's Governance Board. Spirit of Excellence provides in-home aide services to aging and elderly individuals, including those enrolled in our CoC's housing projects. Services include assistance with personal care, ambulation, meal preparation, transportation, and referrals. Their position on the Governance Board ensures this population is considered in CoC planning.

1C-19. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Project that Prioritizes Individuals Experiencing Chronic Homelessness.

Identify at least one Rapid Rehousing (RRH) or Permanent Supportive Housing (PSH) project that prioritizes individuals experiencing chronic homelessness.

(limit 500 characters)

Partners Health Management, a renewal project applicant in FY2026, operates a Permanent Supportive Housing project that is 100% Dedicated and commits 100% of its beds to chronically homeless individuals and families.

1C-19a. Permanent Supportive Housing for Chronically Homeless Individuals and Families—On-site Behavioral Healthcare.

Describe how the project(s) identified in 1C-19 provides on-site behavioral healthcare.

(limit 2,500 characters)

Partners Health Management is a Local Management Entity/Managed Care Organization (LME/MCO). There are four LME/MCOs that cover the state of North Carolina. These entities are designated by the NC Department of Health and Human Services and are all responsible for coordination of services around mental health, substance use disorders, intellectual/developmental disabilities and traumatic brain injuries. Partners has operated their Permanent Supportive Housing (PSH) project since 2016.

Their PSH project's policies and procedures include that participation in supportive services is required for all project participants, and that the services will be individualized to each participant's identified needs. Needs for specific services like behavioral health care may be identified at time of assessment for Coordinated Entry or at PSH program intake. If a participant is not already connected to services, the housing case manager will provide the service directly or coordinate a referral to a partnering provider.

For participants with behavioral health disorders, Partners maintains a behavioral health crisis line to support all LME/MCO members (including PSH participants) that is operated 24 hours a day, 7 days a week by licensed clinicians. This crisis line can help resolve immediate crises and make referrals to ongoing care. Additionally, Partners operates a mobile crisis unit that can be deployed on-site to a PSH participant when appropriate throughout their catchment area.

1C-19b. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Assesses Need for Higher Level of Care.

Describe how the project(s) identified in 1C-19 has a policy for assessing program participant need for higher level of care (i.e., assisted living, residential treatment).

(limit 2,500 characters)

Partners Health Management assesses participant needs at the time of Permanent Supportive Housing (PSH) intake, and utilizes a standardized process that allows for the identification of need for a higher level of care. Participant needs are re-assessed at least quarterly, and should a higher level of care be identified beyond what Partners is able to provide, their PSH project's policies and procedures include information about next steps.

In the situation that Partners is unable to meet a participant's service needs directly, a warm hand-off is made to one of the many community resources that are part of Partner's Provider Network as a Local Management Entity/Managed Care Organization (LME/MCO). An example of a specialty area of this Provider Network is services for individuals with intellectual and developmental disabilities (I/DD). Participants living with an I/DD have access to Tailored Case Management and a trained care manager that can: conduct a full assessment of need, arrange appointments and transportation to and from a healthcare provider, answer questions about what medicines are prescribed for and how to take them, follow up with doctors or specialists about care, and more.

Additionally, the Partners PSH case manager has several years of experience working with participants that have been diagnosed with severe and persistent mental illness. The case manager maintains a working relationship with many providers in their Provider Network and is familiar with supporting internal referrals for care coordination, including the Transition to Community Living program for those that may qualify.

1C-19c. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Assesses Readiness for Moving On.

Describe how the project(s) identified in 1C-19 has a policy for assessing program participant readiness for moving on to unsubsidized or other permanent housing.

(limit 2,500 characters)

Partners Health Management specifics a moving-on procedure in their Permanent Supportive Housing (PSH) project's policies and procedures: Participants are expected to participate in and actively seek opportunities to move on from the PSH program when they have met their goals and are able to be self-sufficient without the intensive support of the program. Partner's PSH case manager will assess participants at least quarterly to track their progress toward this goal and encourage self-determination.

When a PSH participant decides they are ready to move on, the case manager will assist with seeking opportunities based on the participant's preferences. As they are made aware, the case manager will notify the participant about openings in other subsidy programs to offer a choice on where to live. For the past several years, Partners has worked to strengthen their relationship with local public and regional housing authorities, and discusses housing availability with these partners regularly through mainstream vouchers, Section 8, and emergency housing vouchers. They will also assist with planning for future opportunities and provide education or resources for education based on the participant's preferences.

Finally, as the participant exits the program, the PSH case manager will help create an exit plan that will include, but is not limited to, developing a regular budget, connecting to food and transportation resources, connecting with physical and behavioral supports as needed, and more. The case manager will also follow up with the participant at minimum for the first month after exiting the PSH program to ensure a smooth transition.

1D. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- Frequently Asked Questions

1D-1.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question along with the required attachment as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
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You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.

Select 'Yes' or 'No' in the chart below to indicate how your CoC reviewed, rated, and ranked project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 50 percent of the total available points were based on objective criteria to review, rate, and rank project applications.	Yes
3.	At least 25 percent of the total available points were based on system performance measures to review, select and rate project applications.	Yes
4.	Considered returns to homelessness in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes
5.	Considered employment income in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes
6.	Considered supportive service participation requirements in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes

1D-2.	New Proposals.	
	Does your CoC invite new proposals from entities that have not previously received funding, if such eligible entities exist?	Yes

1D-2a.	Web Posting of CoC-Approved Consolidated Application Before the CoC Program Competition Application Submission Deadline.	
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	Enter the date your CoC posted all parts of the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application, and 2. Project Priority Listings.	09/28/2026
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1D-2b.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on the Website.	
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	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	09/28/2026
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1D-2c.	Local Competition Selection Results for All Projects.	
	You must upload the Local Competition Selection Results attachment to the 4A. Attachments Screen.	

	Does your attachment include: 1. Project Names, 2. Project Scores, 3. Project Rank, 4. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated, 5. Amount Requested from HUD, and 6. Reallocated Funds +/-.	Yes
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1D-2d.	Projects Rejected/Reduced—Notification Outside of e-snaps.	
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1.	Did your CoC reject or reduce any project application(s) submitted for funding during its local competition?	Yes
2.	If you selected 'Yes' for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	08/11/2026
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes

1D-2e.	Projects Accepted—Notification Outside of e-snaps.	
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	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	08/11/2026
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1D-3.	Reallocation—Reviewing Performance of Existing Projects.	
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	Describe:
1.	your CoC's reallocation process to reallocate from lower performing projects to create new high performing projects, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed,
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year,
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. The NC BoS CoC has CoC Program Competition Project Review and Ranking Policies that outline how funding will be reallocated from lower performing projects to create new projects or expand existing high performing projects. Our policies state that project applications that receive a relatively low numerical score from our CoC's scorecards will be potentially considered for "involuntary" reallocation if so determined by our Project Review Committee. Both our CoC's new and renewal project scorecards are reviewed each year by the Scorecard Committee to ensure a greater number of points are awarded to projects making the biggest impact in our homeless response system. The components of our scorecard are informed by our CoC's Funding Priorities, which are created by our Funding & Performance Subcommittee, referencing HMIS data and the priorities established by the NOFO.

While scorecard results foundationally identify which projects may be considered for reallocation, the Project Review Committee also considers other performance factors, especially the applicant's grant utilization history (if a returning applicant). When drafting the Priority Listing, the CoC's Project Review Committee may select projects for involuntary reallocation, resulting in the applicant being required to adjust their budget before final submission. Reallocation decisions are shared with the Governance Board before the Priority Listing is voted on for approval.

2. The Project Review Committee did identify seven lower-performing projects on the FY2026 Priority Listing. They were identified with their numerical score from our scorecard along with a poor history of grant utilization.

3. The Project Review Committee did select all seven projects mentioned in response #2 for involuntary reallocation in the FY2026 competition. All decisions were approved by the Governance Board.

4. Not applicable, the NC BoS CoC did select projects for reallocation.

1D-3a.	Reallocation Between FY 2021 and FY 2026.	
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	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2021 and FY 2026?	Yes
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2A. Homeless Management Information System (HMIS) and System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.(limit 75 characters)	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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2A-3.	PIT Count—Methodology Change.	
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	Describe:
1.	any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2025 and 2026, if applicable, and
2.	how the changes affected your CoC's PIT count results.

(limit 2,500 characters)

Unsheltered Count: Not applicable, the NC BoS CoC was unable to conduct an unsheltered count in the 2026 PIT Count due to inclement weather.

Sheltered Count:

1. The NC BoS CoC conducted the PIT Count across 79 counties in North Carolina, covering a large and primarily rural geographic area with varying levels of local system capacity. Weather was a significant factor during implementation, as two consecutive winter storms required adjustments to planned count activities. The CoC asked for and received a waiver to move the PIT night from the last 10 days of January to the first week of February. These disruptions affected local operations and reduced available staff time for conducting outreach and data collection, as many providers were simultaneously responding to urgent community needs.

Provider capacity was a key factor impacting implementation. Many local agencies operate with limited staffing and competing service demands, which affected their ability to fully support PIT count activities. As a result, implementation relied heavily on existing service engagement points and known locations rather than expanded outreach efforts.

Technology and data system capacity also influenced implementation. Some smaller or rural providers have limited infrastructure and familiarity with PIT data collection tools and processes, which created challenges in consistency and efficiency of reporting. The CoC continues to address these gaps through ongoing technical assistance and training.

In response to these challenges, the CoC is developing a more comprehensive year-round engagement and support strategy to strengthen provider understanding of PIT requirements, improve familiarity with data collection tools, and enhance overall coordination and preparedness. This includes increased training, clearer guidance materials, and expanded technical assistance to improve consistency across regions.

2. The overall PIT count decreased significantly without the Unsheltered count. The sheltered count significantly decreased from 2,592 households in 2025 to 1,452 households in 2026. However, last year (2025), the Sheltered Count was significantly increased from previous years due to FEMA funded natural disaster recovery shelters that are no longer in effect.

2A-4. Reduce Encampments—Actions to Reduce Encampments.

Describe in the field below the actions your CoC took to reduce the number of encampments or the number of people residing in encampments during your evaluation period.

(limit 2,500 characters)

During the evaluation period of Nov 1, 2023 through Oct 31, 2024, the NC BoS CoC supported efforts to connect people living in encampments with shelter, housing, and supportive services through Regional Committees, Coordinated Entry, and community partners. During the evaluation period, communities across the NC Balance of State CoC used outreach and service coordination, property-owner engagement, law-enforcement and code-enforcement, notices to vacate, and site closure efforts to address encampments.

Because the CoC did not have a standardized site-level encampment inventory for this period, it conducted a pilot public-records review using a sample of documented encampment sites to test a consistent method for estimating reductions. The sample was not intended to represent all encampments in the CoC's 79-county geography. Instead, the pilot used a conservative paired-site approach, reviewing public records and contemporaneous reporting to identify sites with enough documentation to compare beginning and end status. A site was included in the beginning estimate when the record showed that the same encampment existed at the start of the evaluation period, and it was counted as a reduction when the record also documented that the site was vacated during the same period. Although the two sites had an estimated minimum of 105 residents at the beginning of the period, the CoC did not count a reduction in people in encampments. The available public record documents that the sites were vacated, but it does not establish that the individuals exited homelessness rather than relocating to another unsheltered location. For that reason, the CoC is using the reduction in encampment sites as the quantitative measure for this pilot. Findings from the pilot are informing the CoC's efforts to develop more standardized encampment tracking in the future.

Two sites met both criteria. Royall Avenue 'Tent City' in Wayne County was documented as a longstanding encampment before the evaluation period and was vacated in March 2024 following outreach and enforcement. In Wilkes County, the U.S. 421 Bypass encampment had existed for several years; in April 2024, the Sheriff's Office reported that all persons were vacated. Other encampments were identified during the review but were not counted as reductions when beginning-period status or closure could not be verified. Using this method, the estimated beginning count is 2 encampments and the reduction is 2 encampments.

2A-4a.	Reduce Encampments—Number of Encampments.	
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1. Enter the estimated number of encampments in the beginning of your evaluation period.	2
2. Enter the reduction in the number of encampments during your evaluation period.	2

2A-4b.	Reduce Encampments—Number of People in Encampments.	
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1. Enter the estimated number of people in encampments in the beginning of your evaluation period.	105
2. Enter the reduction in the number of people in encampments during your evaluation period.	0

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2A-4c. Reduce Encampments—Plans to Reduce Encampments.

If there has been no reduction in encampments or persons in encampments in your CoC, describe the plans your CoC has to participate in efforts to reduce these numbers.

(limit 2,500 characters)

Not applicable.

2A-5. Reducing the Number of First Time Homeless—CoC's Plan.

Describe your CoC's plan to decrease the number of individuals and families becoming homeless for the first time.

(limit 2,500 characters)

The NC BoS CoC reduced the number of people entering homelessness for the first time by 10% from FY2024 to FY2025. We aim to continue improving and to exceed the 20% reduction benchmark with the following plan: The NC BoS CoC identifies individuals and families at-risk of becoming homeless for the first time by screening each person presenting for services with a locally-developed Prevention & Diversion Screening tool. This tool collects data that allows the provider to evaluate the household's current stability and risk factors. Households at risk are then case conferenced at Regional meetings to work collaboratively with community partners on a solution.

The North Carolina Coalition to End Homelessness (NCCEH), as the Collaborative Applicant, works to ensure that homeless prevention resources are available throughout our CoC's 13 Regions to the greatest extent possible. Beginning in 2020, NCCEH received a multi-year grant from the Bezos Foundation Day One Families Fund. This grant pilots homelessness prevention practices in multiple Regions, especially focusing on households with children. This fund has provided CoC member organizations with flexible funding to divert households from entering homelessness for the first time. Funded Regions have integrated this resource into their Regional case conferencing.

As the Day One Families Fund sun-downs in November 2026, NCCEH has been strategizing around other opportunities to ensure homelessness prevention service availability in our CoC. Starting October 1, 2026, NCCEH is entering the Implementation Plan phase of a new homelessness prevention project with funding from the Blue Cross Blue Shield. This pilot project will make \$152,500 available annually across our 13 Regions for homeless prevention, with the hopes of growing the partnership after the first year. The project will target households in LIHTC properties that are most likely to maintain stable housing following a one-time intervention. The North Carolina Housing Finance Agency will partner with this project, taking the lead on communications and distributing information and eligibility requirements directly to all active LIHTC properties in our CoC. The project is set to launch in November 2026, and sustainability plans include leveraging additional local and federal homelessness prevention funding, working with existing prevention initiatives, seeking funding from additional foundations, and furthering partnerships with health systems.

2A-6. Reducing Length of Time Homeless—CoC's Plan.

Describe your CoC's plan to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

In 2024, the NC BoS CoC updated its Coordinated Entry Written Standards and standardized assessment to prioritize households that have longer experiences of homelessness. This change has allowed each of our CoC's 13 Regions to better identify persons with longer lengths of time homeless (LOTH) on their Regional by-name list for referral to temporary and permanent housing opportunities. Additionally, our Written Standards for Emergency Shelter programs outline that staff should be supporting new participants in developing a permanent housing plan from day one. Individualized service plans should include milestones that ensure participants move on from emergency solutions as quickly as possible.

To accurately track our progress toward reducing LOTH, our CoC's HMIS Data Team updated their Data Quality Plan to request quarterly report submissions from all HMIS-participating providers. Increasing the frequency of data review allows for our Data Team to support providers in accurately documenting participant status— for example, identifying an Emergency Shelter participant with a long period of inactivity in HMIS can help remind a provider to exit a participant that may have otherwise been inaccurately reported as a stayer with a long LOTH. Quarterly reporting also encourages providers to review their data internally more often, with our Data Team and Collaborative Applicant staff available to support provider-level plans to improve outcomes.

Additionally, our Collaborative Applicant has a designated staff to focus exclusively on the CoC's Coordinated Entry system, working with our 13 Region's CE Leads to strategize how to identify people with long LOTH and increase their referrals to permanent housing opportunities. Our Coordinated Entry & SSO Systems Lead hosts monthly Coordinated Entry Council meetings with the CE Leads for ongoing training and problem solving. In May 2026, our staff led training on improving data quality at time of Coordinated Entry intake, highlighting how accurate information about the households residence prior to project entry impacts our CoC-wide calculation of LOTH. And in June, the Coordinated Entry Council conducted its annual CE Evaluation process, which includes surveys from both providers and program participants that were referred through the system. This annual evaluation allows us to understand system gaps that may improve our ability to address barriers for households with long LOTH.

2A-7. Successful Permanent Housing Placement—Exits to Unsubsidized Housing.

Based on HMIS data, what percent of program participants exited from TH/RRH/PSH collectively to unsubsidized housing?

39.00%

Describe how you calculated the data for this response.**(limit 2,500 characters)**

The NC BoS CoC saves reporting groups, broken out by project type, that contain all projects that were included in each year's System Performance Measures (SPMs) report. To calculate the data for this response, an Annual Performance Report (APR) was run on each of the TH, RRH, and PSH reporting groups that were built for the FY2025 SPMs. The reporting period for all three APRs was 10/1/2024 - 9/30/2025.

The total number of people exiting from each project type was taken from the "Number of Leavers" line under APR Q5a, which includes both adults and children. The number of leavers from each project type was summed together to create the denominator— number of leavers from all TH, RRH, and PSH projects. The denominator was 1928 people.

Then, the number of people exiting to each of the four destinations listed above was taken from the respective line under APR Q23c, "Exit Destinations-All Persons", which includes both adults and children. The number was taken from the "Total" column. Once the number of people exiting to each of the four destinations listed above was totaled for each reporting group, they were summed together to create the numerator— number of leavers exiting from TH, RRH, and PSH projects to unsubsidized housing. The numerator was 750.

Dividing 750 by 1928 results in the 39% calculation above.

2A-8.	Housing Inventory Count (HIC) and Point-in-Time (PIT) Count Date.	
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	Enter the date your CoC conducted its 2026 Housing Inventory Count (HIC) and Point-in-Time (PIT) count.	02/04/2026
--	---	------------

2A-8a.	HIC and PIT Count Data—HDX 2.0 Submission Date.	
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	Did your CoC submit its 2026 Housing Inventory Count (HIC) and Point-in-Time (PIT) count data in HDX 2.0 by April 30, 2026, 8:00 p.m. EDT?	Yes
--	--	-----

2A-8b.	Longitudinal System Analysis (LSA) Data—HDX 2.0 Submission Date.	
	You must upload your CoC's FY 2026 HDX Competition Report to the 4A. Attachments Screen.	

	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 16, 2026, 11:59 p.m. EST?	Yes
--	---	-----

2A-8c.	System Performance Measures (SPM) Data—HDX 2.0 Submission Date.	
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	Did your CoC submit its FY 2025 System Performance Measures data in HDX 2.0 by March 4, 2026, 8:00 p.m. EDT?	Yes
--	--	-----

2A-9.	HMIS and Comparable Database Participation—Bed Coverage Rate.	
-------	---	--

Using the FY 2026 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds	Adjusted Total Year-Round, Current VSP Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
1. Emergency Shelter (ES) beds	1,710	590	1,769	76.91%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	452	24	301	63.24%
4. Rapid Re-Housing (RRH) beds	1,761	237	1,998	100.00%
5. Permanent Supportive Housing (PSH) beds	1,487	0	1,058	71.15%
6. Other Permanent Housing (OPH) beds	49	0	0	0.00%

2A-9a.	Partial Credit for Bed Coverage Rates of 84.99 Percent or Lower for Any Project Type in Question 2A-9.	
--------	--	--

For each project type with a bed coverage rate that is 84.99 percent or lower in question 2A-9, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type, and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. The Funding & Performance Subcommittee (FPS) develops and oversees the CoC's plan to increase HMIS bed coverage to the minimum 85% coverage rate. The CoC's Governance Charter assigns HMIS recruitment activities to the elected Regional Lead Alternate (RLA) position in each of the CoC's 13 Regions. Over the next 12 months, our Collaborative Applicant's Regional Project Specialist will work collaboratively with the elected RLA & other relevant local stakeholders to engage the largest non-participating agencies in each region. Staff & regional stakeholders will use several resources developed by the FPS to assist in engagement efforts: sample scripts, an FAQ document, and an HMIS guide to provide agencies. HMIS Lead staff will attend subsequent meetings, demonstrating HMIS capabilities including custom reports & visualizations, answer technical questions, and provide access to training sites.

2. CoC staff and RLAs will work within the Regions to identify member organizations that have strong, collaborative working relationships with identified non-HMIS participating agencies. They will ask these members to provide an introduction to decision-makers at non-participating agencies, and when possible, attend initial engagement meetings where they can share their reasons for and the benefits of using HMIS. CoC staff, RLAs, and other members will use prepared HMIS recruitment materials, answer questions, explain benefits, and provide information. They will attempt to understand the non-participating agencies specific needs around data and ask what it would take to convince the agency to use HMIS. They will schedule subsequent meetings to bring in HMIS Lead staff where the content will focus on how HMIS can meet the agency's specific data needs and address any challenges mentioned during the first conversation. When possible, HMIS Lead staff will provide examples of reports, visualizations, or other materials that speak to agency needs and offer access to the HMIS training site so non-participating agency staff can better understand how HMIS works. When challenges arise, CoC, agency, & HMIS Lead staff will work collaboratively to address issues to shorten the time it takes to gain access to HMIS.

3A. Policy Initiatives

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- Frequently Asked Questions

3A-1.	Supporting Activities within an Opportunity Zone.	
	You must upload the HUD-2996 Certification for Opportunity Zone Preference Points attachment to the 4A. Attachments Screen.	

1.	Will the proposed activities/projects occur within Opportunity Zone Census Tracts?	Yes
2.	Do you expect to use at least 50% of the proposed activities/projects in Opportunity Zones Census Tracts?	Yes

3A-2	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.
------	---

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? No

4A. Attachments Screen For All Application Questions

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
	. We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8.	Only use the 'Other' attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
01. 1C-1. List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment	Yes	List of Projects ...	09/25/2026
02. 1C-1f. List of CoC Program Projects and Number of Units that require Substance Abuse Treatment	Yes	List of Projects ...	09/28/2026
03. 1C-3. Language from Project Supportive Service Agreements	Yes	Language from Pro...	09/28/2026
04. 1C-10. Evidence of Coordination and Non-Interference with Local Efforts to Advance Public Safety	Yes	Evidence of Coord...	09/25/2026
05. 1D-1. Local Competition Scoring Tool	Yes	Local Competition...	09/25/2026

06. 1D-2c. Local Competition Selection Results	Yes	Local Competition...	09/28/2026
07. 2A-8b. FY 2026 HDX Competition Report	Yes	FY 2026 HDX Compe...	09/26/2026
08. 3A-1. HUD-2996 Certification for Opportunity Zone Preference Points	No	HUD-2996 Certific...	09/26/2026
09. 3A-2a. Project List for Other Federal Statutes	No		
10. 3A-DP. Your CoC's Policy or Statement to Advance Recovery	No	NC BoS CoC Policy...	09/25/2026
11. Other	No	NC-503 FY2026 PIT...	09/25/2026

Attachment Details

Document Description: List of Projects with On-Site Treatment

Attachment Details

Document Description: List of Projects that Require Treatment

Attachment Details

Document Description: Language from Project Supportive Service Agreements

Attachment Details

Document Description: Evidence of Coordination and Non-Interference

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Local Competition Selection Results

Attachment Details

Document Description: FY 2026 HDX Competition Report

Attachment Details

Document Description: HUD-2996 Certification for Opportunity Zone
Preference Points

Attachment Details

Document Description:

Attachment Details

Document Description: NC BoS CoC Policy to Advance Recovery

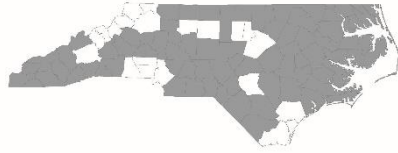
Attachment Details

Document Description: NC-503 FY2026 PIT Date Waiver

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/25/2026
1B. Coordination and Engagement–Accountable Structure and Participation	09/28/2026
1C. Coordination and Engagement	09/28/2026
1D. Project Review/Ranking	09/28/2026
2A. HMIS Implementation	09/25/2026
3A. Policy Initiatives	09/25/2026
4A. Attachments Screen	09/28/2026
Submission Summary	No Input Required



North Carolina Balance of State Continuum of Care

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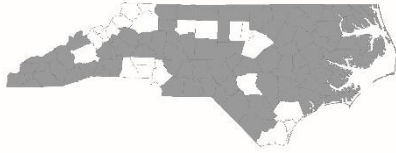
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List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment

The following projects will provide on-site substance use treatment if identified as a participant need:

- Partners Health Management's **Partners Forward Upward Transitional Housing** TH
- Pitt County's **PittRRH 2026** RRH
- Shelter Home of the Foothills' **Shelter Home of the Foothills Roots & Rafters** RRH
- Trillium Health Resources' **Trillium PSH Southeast FY26** PSH
- Trillium Health Resources' **Trillium PSH Combined FY26** PSH
- Trillium Health Resources' **Trillium PSH #1 FY26** PSH
- Trillium Health Resources' **Trillium PSH #3 FY26** PSH
- Trillium Health Resources' **Trillium RRH FY26** RRH



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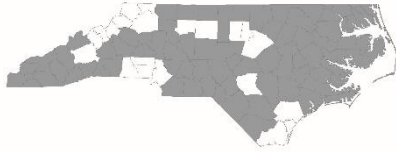
List of CoC Program Projects and Number of Units that Require Substance Use Treatment

The NC Balance of State CoC does not have any new or renewal projects applying for funding in the FY2026 CoC Program Competition that are specifically designed to operate sober housing. However, several projects require participation in supportive services as a condition of program enrollment. Supportive services would include either the provision of or referral to substance use treatment if identified as a participant need. If so identified, participation in the treatment would be required as part of the supportive services participation agreement.

The following projects will require participation in supportive services and do not have a statement in their project policies that prohibits participation in substance use treatment from being required:

- Brick Capital Community Development Corporation's **Piedmont 1** PSH
 - 90 Units
- Brick Capital Community Development Corporation's **Region 7 Permanent Supportive Housing** PSH
 - 20 Units
- Partners Health Management's **Partners Consolidated Renewal 2026** PSH
 - 7 Units
- Partners Health Management's **Partners Forward Upward Transitional Housing** TH
 - 16 Units
- Pitt County's **PittRRH 2026** RRH
 - 6 Units
- Rockingham County Help for Homeless, Inc.'s **RCHH Transitional Housing Program FY2026** TH
 - 17 Units
- The Greater Mt. Airy Ministry of Hospitality's **The Shepherd's House 2026 COC NOFO** TH
 - 3 Units
- United Community Ministries' **Bassett HTC TH FY2026** TH
 - 12 Units

Total Units: 171



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Language from Project Supportive Service Agreements

There are 26 applications for TH, PH-PSH, and PH-RRH projects in the NC Balance of State CoC's FY2026 CoC Program Competition. Out of those 26 projects, 14 require participation in supportive services. Samples from their supportive service agreements or supportive service participation requirement policies are included below, with each project bolded and numbered as the header.

1. Piedmont 1, and

2. Region 7 Permanent Supportive Housing

Leasing Requirements

BC-PSH staff shall utilize the following three key leasing documents at minimum:

1. Program Participation Agreement: This document binds the participants and BC-PSH and explains the expectations of program participation. This agreement will typically be executed as the participant enters the program. The receipt of supportive services is mandatory for ongoing housing subsidy in the BCCDC program.

3. 2026- FY26 - PSH Renewal, Diakonos

SUPPORTIVE SERVICE PARTICIPATION REQUIREMENTS

Participation in supportive services is required for all PSH program participants.

Within 30 days of move-in, and at each annual re-certification, the Case Manager and the participant will jointly develop and sign a Self-Sufficiency and Service Participation Agreement (SSPA) tailored to that participant's needs, strengths, and goals, consistent with 24 CFR 578.75(h) and the FY 2026 CoC Program NOFO's emphasis on self-sufficiency and long-term independence.

4. 2026 - FY26 - Congregate TH – Diakonos

SUPPORTIVE SERVICE PARTICIPATION REQUIREMENTS

Participation in supportive services is encouraged and expected of all TH program participants, and the program is designed and described, consistent with the FY2026 CoC Program NOFO's TH New Project Points Criteria, to provide individualized services resulting in at least 20 hours per week of engagement in services, activities, or employment for each participant — except participants age 62 or older, or with a qualifying disability under 24 CFR 8.3/578.3, who are exempt from this expectation but still offered and encouraged to take part.

5. Transitional Housing (TH) FY2026 Homes of Hope

Supportive Services Agreement

Participants sign a Supportive Services Agreement and meet regularly with a Case Manager. Required services include development of a Housing Stability Plan, budgeting, employment planning, housing search assistance, referrals, and life-skills education. Staff use engagement and corrective action before considering program termination for non-participation.

6. Partners Consolidated Renewal 2026

SUPPORT SERVICES TO PROMOTE SELF SUFFICIENCY

Participation in supportive services are required of all participants; however, the services can be individualized based on participant's needs. If a participant is not already connected to services, the housing case manager will assist with linking the participant with services based on the participant's needs and preferences. Support services can assist participants with housing searches, reasonable accommodations, behavioral and medical health needs, food and clothing, employment, etc.

7. Partners Forward Upward Transitional Housing

PARTICIPANT ENGAGEMENT REQUIREMENT

To support successful housing outcomes, program participants are expected to engage in a minimum average of 20 hours per week of combined employment, education, job search, treatment, life-skills training, case management, volunteer service, or other activities identified in the Individual Service Plan, unless they are exempt due to age (over 62) or a qualifying disability as defined by HUD. Failure to meet engagement expectations will result in reassessment of barriers and revision of the housing stabilization plan and possible termination from the program.

8. PittRRH2026

Program Intent:

For Continuum of Care Rapid Rehousing, participation in the following is a program requirement:

- Development of a Housing Stabilization/Supportive Services Plan
- Case management services to help clients carry out the Housing Stabilization Action Plan/Supportive Services Plan to achieve self-sufficiency. As appropriate, plans will address strategies to increase earned income with the intent of exiting participants to permanent housing options that preferably do not require ongoing rental subsidies. Formal referral and enrollment agreements will be put in place to address specific supportive services outlined in the plan.

9. RCHH Transitional Housing Program FY2026

AMOUNT AND DURATION OF SUPPORT

Supportive services are tailored around each individual client's needs. However, participation in supportive services is required for ALL participants. The TH program will provide mental health/substance abuse treatment for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in our TH program. The applicant will sign an occupancy agreement that requires participation to remain in housing.

10. Shelter Home of the Foothills Roots & Rafters

Supportive Service Agreement

Participants will be asked to sign a Supportive Service Agreement at intake or as soon as practicable after entry into the program. The purpose of the agreement is to outline mutual expectations for safety, communication, case management participation, housing planning, and connection to supportive services that support successful completion of emergency shelter and transition to permanent or independent living.

11. The Shepherd's House 2026 COC NOFO TH

Transitional Housing

Clients in the Shepherd's House Transitional Housing program are recognized as homeless individuals who are ready to reintegrate into long term housing (i.e. – have completed case management plan through our women and family shelter program), may have a regular income (through employment, SSI or SSDI) or be prepared to perform at least 20 hours per week of engagement in services or activities (such as employment, intensive case management, counseling, treatment, volunteering, education, or job training.). Individuals over age 62 or are an individual with handicaps as defined in 24 CFR 8.3 or a with a developmental disability as defined under 24 CFR 578.3 are exempt from this service requirement.

12. FY26 COC-RRH_UCCS_Renewal_Grant

Housing Stability Services

Supportive services shall focus on helping participants successfully maintain permanent housing. Rapid Rehousing participants are required to engage in housing-focused case management and individualized supportive services identified through their Housing Stability Plan. At a minimum, participants shall maintain reasonable communication with program staff, participate in required assessments, and collaborate in activities necessary to obtain and maintain permanent housing.

13. FY26 COC-TH_UCCS

Program Participation

Participants in the Transitional Housing Program are required to actively participate in housing-focused case management and supportive services identified through their individualized Housing Stability Plan. Participation is intended to support successful transition to permanent housing and long-term housing stability.

Supportive services shall be individualized and participant-centered. Participation in identified housing-focused supportive services is a condition of participation in the Transitional Housing Program, except where prohibited by the applicable funding source or where a reasonable accommodation is required.

14. Bassett HTC TH FY2026

Participation in Supportive Services

Participation in supportive services is a condition of participation in the House the Children Transitional Housing Program. The purpose of supportive services is to assist families in achieving housing stability, increasing self-sufficiency, and maintaining a safe and healthy environment for all residents.

Each household will work with a Case Manager to develop an individualized Supportive Services Agreement that identifies goals, responsibilities, and services needed to promote successful completion of the program.

Henderson County Unhoused Resource Network

Membership as of 9/8/2026

OWNER: Jennifer Floyd, City of Hendersonville's Assistant to the City Manager

jfloyd@hvlnc.gov

City of Hendersonville Representatives

Angela Beeker, City Attorney

Austin Putnam, Police Sargeant at Hendersonville Police Department

Blair Myhand, Chief of Police at Hendersonville Police Department

Brian Pahle, City Manager

Cammy Holt, Police Social Worker

Daniel Heyman, Assistant City Attorney

Devon Brown, Code Enforcement Officer

Hunter Herman, Code Enforcement Officer

John Connet, Director of City Relations

Landon McCraw, Police Sargeant at Hendersonville Police Department

Lew Holloway, Community Development Director

Robert Cantwell, Police Sargeant at Hendersonville Police Department

Trae Laws, Captain at Hendersonville Police Department

William Hutchinson, GIW Specialist

Henderson County Representatives

Benjamin Applebome, EMS Operations Support Officer

Christohper Todd, Assistant County Manager

Daniel Conway, Adult Recovery Court Coordinator

Darrin Whitaker, Captain of Henderson County Sheriff's Office

Jodi Grabowski, Behavioral Health System Coordinator

Jordan Warren, Lieutenant/Sergeant at Henderson County Sheriff's Office

Kristy Minto, Henderson County Peer Support Specialist

Matt Champion, Director of Code Enforcement Services

Michael Lolley, Detective at Henderson County Sheriff's Office

Mike Barnett, EMS Manager

Scott Galloway, Captain at Henderson County Sheriff's Office

Shayla Steen, Administrative Assistant

Toby Linville, Floodplain Administrator

Homeless Service Provider Representatives

Alivea Turner, Peer Support Specialist

Belem Solano, Community Outreach Coordinator

Bradley McMahan, Reentry Coordinator

Chris Parker, Executive Director of Thrive

Emily Sherlin, Salvation Army

Lauren Wilkie, CEO of Safelight

Lexie Wilkins, Executive Director of Love and Respect

Marko Reodriguez, Street Outreach Coordinator
Michael Rodgers, Salvation Army
Rev. Anthony McMinn, CEO of Hendersonville Rescue Mission
Tim Jones, Hendersonville Rescue Mission
Elements of Hope

Faith-Based Community Partners

Director Francisco Gonzales, Providence Congregation
Keri Davis, Interfaith Assistance Ministry
Pastor Brian Proctor, First Baptist Hendersonville
Pastor Chip Hall, Legacy Empowerment Center
Pastor Marcy Mynatt, Providence Congregation
Pastor Matt Capps
Shadai Pace, Interfaith Assistance Ministry
The Mercy Chair

Other Community Partners

Bridget Fleuch, UHC Health Pardee
Hannah Michalove, Pisgah Legal Services
Johnna Reed, UNC Health Pardee
Kelly Goode, Pisgah Legal Services
Kenett Melgar, Dogwood Health Trust
Madeline McKeller Offen, Pisgah Legal Services
Natalia Capozziello, Pisgah Legal Services
Pauline Carpenter, Henderson County Free Medical Clinic, Inc.
Rachel Ingram, CEO of Hendersonville Connections Center
Robert Ombres, UNC Health Pardee
Rodney Gilliam, North Carolina Association for County Commissioners
Shannon Auten, Henderson County Public Schools
Tina LaFoy, The Free Clinics

Henderson County Unhoused Resource Network
Quarterly Meeting

Wednesday, April 1st, 1:00pm – 2:00pm
Hendersonville City Hall
160 6th Ave E, Hendersonville, NC 28792

1:00	Welcome and Introductions	All
1:15	Presentation – Cammy Holt	
1:45	Discussion Items ▪ Proactive Alliance Training Debrief ▪ Asset/Resource Mapping for Public Safety	All
1:55	Next Steps/Action Items	All
2:00	Adjourn	



North Carolina Balance of State Continuum of Care

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919.755.4393

<https://ncceh.org/nc-bos-coc-overview/>

FY2026 Scorecard for CoC Program Funds **Renewal Projects**

This scorecard will be used by the North Carolina Balance of State Continuum of Care (NC BoS CoC) Project Review Committee to score applications for renewal projects. The NC BoS CoC prioritizes projects that are implemented in a timely manner with successful outcomes, meet performance benchmarks as demonstrated by their Annual Performance Report (APR), and adhere to the CoC's Funding Priorities. Decisions in this tool are based on the content submitted by the applicant before the submission deadline. Content submitted after the deadline will not be considered in this review. However, the NC BoS CoC Project Review Committee may ask applicant agencies to provide additional information as needed to complete the following scorecard.

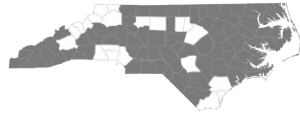
About This Tool

The first component of this tool is a Threshold Review, which is completed by NC BoS CoC staff at the North Carolina Coalition to End Homelessness (NCCEH). The Threshold Review includes thresholds that must be met in order for an applicant to advance in the CoC Program Competition and standards that an applicant should meet. Projects that do not meet thresholds will not be put through the next steps in the application process. Unmet standards will result in specific guidance provided to the applicant, with the possibility of required corrections as a condition for submission. The second component of this tool is the Scorecard, which was locally developed by our Scorecard Committee and derived from our CoC's Funding Priorities. The Scorecard gives a numerical score to each applicant, providing foundational information about project performance to the Project Review Committee, who are responsible for ranking projects competitively on our Priority Listing.

Reviewer Name:	
Date:	
Applicant (Agency):	
Project Name:	Example Project
Project Type:	Permanent Supportive Housing

Meeting Required Point Distributions

Project Type	Maximum Points Available	Maximum Points for Objective Criteria (OC) – 50%	Maximum Points for System Performance (SP) – 25%	Components Reviewing Returns to Homelessness, Income Increases, Supportive Service Participation Requirement
SSO-Standalone	70	45	20	
RRH	120	75	55	RRH 2.2, 3.4, 3.5 (Max 45 Points)
PSH	130	90	50	PSH 2.2, 3.3, 3.5 (Max 40 Points)



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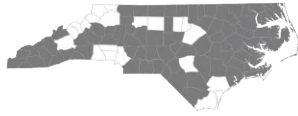
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<https://ncceh.org/nc-bos-coc-overview/>

Threshold Review

Official Project Application Complete and Correct in e-snaps		Source of Information	Met/Unmet	Points	Reviewer Notes
T1	The project application, as exported from e-snaps, is completed correctly and addresses all parts of the detailed instructions. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T2	Required project application attachments, as exported from e-snaps, are present and completed correctly. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T3	Questions regarding the project's budget are completed correctly and accurately. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T4	Match letters sufficiently document the required 25% match, and all match funds are eligible. Only minor revisions are required before final submission.	<i>Project Application, Match Letter from ZoomGrants</i>	Met	T	
Project Application Complete and Correct in ZoomGrants		Source of Information	Met/Unmet	Points	Reviewer Notes
T5	The ZoomGrants application and required documents were submitted by the deadline.	<i>ZoomGrants</i>	Met	T	
T6	The applicant signed and submitted the NC BoS CoC's Grantee Agreement Form.	<i>ZoomGrants - Pre-Application Document #1</i>	Met	T	
HUD Monitoring		Source of Information	Met/Unmet	Points	Reviewer Notes
T7	The applicant is free of HUD monitoring findings for any of the agency's projects. If not, findings must be resolved or explained to the satisfaction of the Project Review Committee for the application to meet threshold.	<i>ZoomGrants - Application Question #9</i>	Met	T	
Low Barrier Housing		Source of Information	Met/Unmet	Points	Reviewer Notes
T8	This project uses a Low-Barrier Housing approach. Must meet all statements below to meet the threshold. Project should not have any policies and procedures that would result in screening out or terminating anyone for any of the reasons below, but policies do not have to explicitly include the statements below to meet the standard. <u>The project does not screen out for:</u> 1) Having too little or no income 2) History of substance use 3) History of domestic violence (e.g., lack of protective order, or separation from abuser, or law enforcement involvement) <u>The project ensures that participants are not terminated from the program for the following reasons:</u> 1) Loss of income or failure to improve income 2) Domestic violence 3) Any other activity not covered in a lease agreement typically found in the project's geographic area	<i>Project Policies and Procedures from ZoomGrants, Sample Lease from ZoomGrants, ZoomGrants Page Reference Form</i>	Met	T	
Thresholds Possible:				8	
Thresholds Met:				8	

PASS



North Carolina Balance of State Continuum of Care

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Standard Review

Grant Utilization		Source of Information	Met/Unmet	Points	Reviewer Notes
S1	If the project has been in operation for at least one full operating year at the time of the NOFO release: The applicant spent at least 90% of the project(s)'s budget in the most recently completed operating year. (Percentages will be rounded to the nearest whole number. If less than 90% spent, applicants may meet this threshold by providing a narrative explaining why the grant was underspent and actions the agency has taken/will take to ensure higher utilization in the future.)	<i>APR in Sage (if not available, eLOCCS Screenshot from ZoomGrants), Underspending Explanation from ZoomGrants</i>	Met	S	
Participation in Coordinated Entry		Source of Information	Met/Unmet	Points	Reviewer Notes
S2	The agency participated in the 2025 annual CE evaluation process, submitting both an agency survey and client surveys.	<i>CE evaluation documentation submitted for 2025</i>	Met	S	
S3	The agency participated in at least 85% of the region’s case conferencing in calendar year 2025.	<i>CE Lead Interview</i>	Met	S	
S4	RRH & PSH Only, Excluding DV Projects: At least 95% of new households who entered the project in calendar year 2025 were referred through Coordinated Entry.	<i>CE Audit Report pulled by NCCEH</i>	PAUSED FOR FY2026 - Standard Calculation Under Revision		
		Standards Possible:			3
		Project in operation for at least one full operating year?	Yes	0	
		SSO-Standalone Project?	Paused for FY2026		
		Statewide project? (NC DHHS & NCCADV)	No	0	
		DV Project?	Paused for FY2026		
		Standards Met:			3

ALL MET



North Carolina Balance of State Continuum of Care

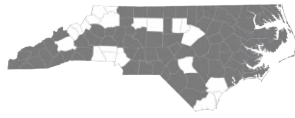
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Scorecard - All Applicants

Adherence to Project Eligibility Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes	
1.1	The project will not engage in racial or religious preferences or other forms of illegal discrimination.	ZoomGrants - Application Question #8	Met	T		
1.2	The project will not operate drug injection sites or “safe consumption sites,” knowingly distribute drug paraphernalia on or off of property under their control, permit the use or distribution of illicit drugs on property under their control, or conduct any of these activities under the pretext of “harm reduction.	ZoomGrants - Application Question #8	Met	T		
Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes	
1.3 (SP)	The applicant effectively describes how their proposed project will meet an existing need in their community. The description references information from our local CoC systems, including but not limited to: Point in Time Count data, Housing Inventory Count data, System Performance Measures, Regional Coordinated Entry, or other existing services/housing programs in their Region.	ZoomGrants - Application Question #10	Met - Description sufficient and does include reference(s) to our local CoC systems	10		
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes	
1.4 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation’s specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	Project Policies and Procedures; ZoomGrants Page Reference Form - Application Question #4	Met	5		
Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes	
1.5 (OC)	Non-Profit Applicants: At least one member of the project applicant’s board of directors is filled by someone currently experiencing homelessness or previously experienced homelessness.	ZoomGrants, Non-Profit Board of Directors List	Met	5		
HMIS/Comparable Database Participation		Source of Information	Met/Unmet	Points	Reviewer Notes	
1.6 (OC)	HMIS Data Completeness- Percentage of Issue Rate	APR Q6a-6d	10% or less	5		STAFF SCORED
1.7 (OC)	All of the applicant’s projects that are listed in the 2026 HIC participate in HMIS or a comparable database if a VSP.	Housing Inventory Count	Met	5		STAFF SCORED
1.8 (OC)	The applicant submitted their APR on or before the designated deadline.	Sage	Met	5		STAFF SCORED
1.9	Excluding DV Projects: The applicant was responsive to the Data Center in Annual Corrections for LSA and/or SPM reports.	CoC Regional Lead copied on communication to escalate responsiveness, Data Center records	Met	5		STAFF SCORED
		Points Possible:				
		Non Profit Organization?	Yes	0	40	
		DV Project?	No	0		
		Points Earned:			40	
		Thresholds Met (Must be 2 to continue):			2	



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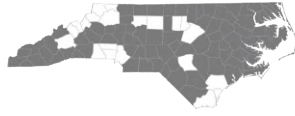
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Project Type: SSO-Standalone

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (SP)	Applicant accurately describes the process of connecting program participants to their region's Coordinated Entry, reducing length of time homeless.	<i>ZoomGrants - Application Question #12</i>	Met	10	
2.2 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	20	
				Points Possible:	30
				Points Earned:	30



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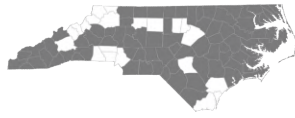
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Project Type: Rapid Rehousing

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (OC)	The project will provide on-site substance abuse treatment services for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in the program. Applicant has an occupancy agreement that requires participation.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	
2.2 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	15	
Services Resource Leverage Plan		Source of Information	Met/Unmet	Points	Reviewer Notes
2.3 (OC)	CoC Program Funded Projects should utilize housing and healthcare resources not funded through the CoC or ESG Programs. Examples of housing and healthcare resources include those provided by private organizations, state or local government sources, public housing agencies, and faith-based organizations. CoCs and projects can achieve extra points: • In the case of housing subsidies for PSH or TH projects, the leveraged resources provide at least 25 percent of the units included in the project; or • In the case of housing subsidies for a RRH project, the leveraged resources serve at least 25 percent of the program participants included • In the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or • In the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested Leveraging resources, but not to the full extent listed above, may result in partial points being awarded.	<i>ZoomGrants, Submitted MOU/contract/commitment letter to demonstrate leveraging resources</i>			PAUSED FOR FY2026, POINTS NOT AVAILABLE PER NOFO

Section 3: Project Performance						
The following project performance scores are based on CoC Annual Performance Reports (CoC-APRs) for January 1, 2025 to December 31, 2025 as submitted in ZoomGrants, unless otherwise noted. All applicants that currently run a RRH project that utilizes HMIS or a comparable database, regardless of funding source, will be scored for this section using the CoC-APR report from HMIS or comparable database.						
Performance Benchmarks		Source of Information	Met/Unmet	Points	Reviewer Notes	
3.1 (OC)	Excluding DV Projects: At least 45% of the people served by the project had at least one disability.	<i>APR Q13a2 divided by total enrolled</i>	45% or greater	15		STAFF SCORED
3.2 (OC)	100% of project participants entered the project from an eligible situation.	<i>APR Q15 - if participants are found ineligible, staff will follow up with the grantee to determine eligibility</i>	Met	0		STAFF SCORED
3.3 (OC) (SP)	At least 80% of exits were to a permanent housing destination.	<i>APR 23a/b</i>	80% or greater	15		STAFF SCORED
3.4 (SP)	At least 20% of adults increased earned income.	<i>APR 19a1, 19a2</i>	20% or greater	15		STAFF SCORED
3.5 (SP)	Excluding DV Projects: 12% or less of people who exited to PH returned to homelessness within 2 years.	<i>0701 SPM Report</i>	12% or less	15		STAFF SCORED
Points Possible:					80	
DV Project?			No	0		
Points Earned:					80	



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Project Type: Permanent Supportive Housing

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (OC)	The project will provide on-site substance abuse treatment services for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in the program. Applicant has an occupancy agreement that requires participation.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	
2.2 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	15	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.3 (OC)	The permanent supportive housing project incorporates moving-on strategies in its project policies and procedures (Note: this should not be a separate section, but all sections of the document should indicate how the program uses a moving-on approach). To receive full points project policies and procedures should include: • Regular evaluation using standardized criteria to identify households who may be interested and able to move-on; • A formal partnership with one or more affordable housing providers (like a public housing authority/HCV organization); • A method to prepare tenants to move-on and exit planning procedures; • A method to link moving-on tenants to mainstream services and supports; • Procedures to provide step-down services after exit; and • A strategy to evaluate the effectiveness of moving-on strategies.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Project meets all 6 bulleted points above	15	
Services Resource Leverage Plan		Source of Information	Met/Unmet	Points	Reviewer Notes
2.4 (OC)	CoC Program Funded Projects should utilize housing and healthcare resources not funded through the CoC or ESG Programs. Examples of housing and healthcare resources include those provided by private organizations, state or local government sources, public housing agencies, and faith-based organizations. CoCs and projects can achieve extra points: • In the case of housing subsidies for PSH or TH projects, the leveraged resources provide at least 25 percent of the units included in the project; or • In the case of housing subsidies for a RRH project, the leveraged resources serve at least 25 percent of the program participants included • In the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or • In the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested Leveraging resources, but not to the full extent listed above, may result in partial points being awarded.	<i>ZoomGrants, Submitted MOU/contract/commitment letter to demonstrate leveraging resources</i>	PAUSED FOR FY2026, POINTS NOT AVAILABLE PER NOFO		

Section 3: Project Performance						
The following project performance scores are based on CoC Annual Performance Reports (CoC-APRs) for January 1, 2025 to December 31, 2025 as submitted in ZoomGrants, unless otherwise noted. All applicants that currently run a PSH project that utilizes HMIS or a comparable database, regardless of funding source, will be scored for this section using the CoC-APR report from HMIS or comparable database.						
Performance Benchmarks		Source of Information	Met/Unmet	Points	Reviewer Notes	
3.1 (OC)	100% of project participants entered the project from an eligible situation.	<i>APR Q15 - if participants are found ineligible, staff will follow up with the grantee to determine eligibility</i>	Met	0		STAFF SCORED
3.2 (OC) (SP)	At least 85% of participants exited to permanent housing or remained in the PSH program.	<i>APR 23c</i>	85% or greater	15		STAFF SCORED
3.3 (SP)	At least 20% of adults increased earned income.	<i>APR 19a1, 19a2</i>	20% or greater	15		STAFF SCORED
3.4 (OC)	At least 40% of adults increased unearned income.	<i>APR 19a1, 19a2</i>	40% or greater	15		STAFF SCORED
3.5 (SP)	8% or less of people who exited to PH returned to homelessness within 2 years.	<i>0701 SPM Report</i>	8% or less	10		STAFF SCORED
Points Possible:					90	
Points Earned:					90	

Total Project Score		
Thresholds:	PASS	
Standards:	ALL MET	
	Points Earned	Points Possible
Scorecard-All Applicants:	40	40
Scorecard-Project Type:	90	90
Total:	130	130
Total Score (Out of 100):	100.00	

Final Reviewer Notes



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FY2026 Scorecard for CoC Program Funds **New Projects**

This scorecard will be used by the North Carolina Balance of State Continuum of Care (NC BoS CoC) Project Review Committee to score applications for new projects. The NC BoS CoC prioritizes projects that are implemented in a timely manner with successful outcomes, meet performance benchmarks as demonstrated by their Annual Performance Report (APR), and adhere to the CoC's Funding Priorities. Decisions in this tool are based on the content submitted by the applicant before the submission deadline. Content submitted after the deadline will not be considered in this review. However, the NC BoS CoC Project Review Committee may ask applicant agencies to provide additional information as needed to complete the following scorecard.

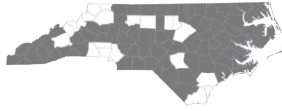
About This Tool

The first component of this tool is a Threshold Review, which is completed by NC BoS CoC staff at the North Carolina Coalition to End Homelessness (NCCEH). The Threshold Review includes thresholds that must be met in order for an applicant to advance in the CoC Program Competition and standards that an applicant should meet. Projects that do not meet thresholds will not be put through the next steps in the application process. Unmet standards will result in specific guidance provided to the applicant, with the possibility of required corrections as a condition for submission. The second component of this tool is the Scorecard, which was locally developed by our Scorecard Committee and derived from our CoC's Funding Priorities. The Scorecard gives a numerical score to each applicant, providing foundational information about project performance to the Project Review Committee, who are responsible for ranking projects competitively on our Priority Listing.

Reviewer Name:	
Date:	
Applicant (Agency):	
Project Name:	Example Project
Project Type:	Supportive Services Only - Standalone

Meeting Required Point Distributions

Project Type	Maximum Points Available	Maximum Points for Objective Criteria (OC) – 50%	Maximum Points for System Performance (SP) – 25%	Components Reviewing Returns to Homelessness, Income Increases, & Supportive Service Participation Requirement
SSO-Standalone	73	40	20	
SSO-Street Outreach	74	40	20	
TH	128	65	50	TH 2.3, 3.4, 3.5 (Max 40 Points)
RRH	126	65	50	RRH 2.3, 3.4, 3.5 (Max 40 Points)
PSH	129	70	50	PSH 2.3, 3.3, 3.5 (Max 40 Points)
SSO-CE	48	25		



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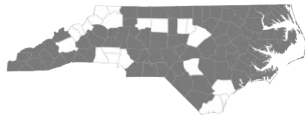
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Threshold Review

Official Project Application Complete and Correct in e-snap's		Source of Information	Met/Unmet	Points	Reviewer Notes
T1	The project application, as exported from e-snap's, is completed correctly and addresses all parts of the detailed instructions. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T2	Required project application attachments, as exported from e-snap's, are present and completed correctly. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T3	Questions regarding the project's budget are completed correctly and accurately. Only minor revisions are required before final submission.	<i>Project Application, HUD's New Project Detailed Instructions</i>	Met	T	
T4	Match letters sufficiently document the required 25% match, and all match funds are eligible. Only minor revisions are required before final submission.	<i>Project Application, Match Letter from ZoomGrants</i>	Met	T	
Project Application Complete and Correct in ZoomGrants		Source of Information	Met/Unmet	Points	Reviewer Notes
T5	The ZoomGrants application and required documents were submitted by the deadline.	<i>ZoomGrants</i>	Met	T	
T6	The applicant signed and submitted the NC BoS CoC's Grantee Agreement Form.	<i>ZoomGrants - Pre-Application Document #1</i>	Met	T	
HUD Monitoring		Source of Information	Met/Unmet	Points	Reviewer Notes
T7	The applicant is free of HUD monitoring findings for any of the agency's projects. If not, findings must be resolved or explained to the satisfaction of the Project Review Committee for the application to meet threshold.	<i>ZoomGrants - Application Question #9</i>	Met	T	
Applicant Financial Stability		Source of Information	Met/Unmet	Points	Reviewer Notes
T8	Non-profits Only: The applicant submitted profit and loss statements from the most recent two fiscal years and a copy of their agency's balance sheet from the most recent fiscal year. Financial statements will be used to assess the fiscal stability of the applicant agency. Financial statements that demonstrate instability may result in the program not meeting the threshold.	<i>Profit and Loss Statements from ZoomGrants, Balance Sheet from ZoomGrants</i>	Met	T	
T9	Non-profits Only: The applicant has the financial capacity to operate this program on a reimbursement basis.	<i>Profit and Loss Statements from ZoomGrants, Balance Sheet from ZoomGrants</i>	Met	T	
Low Barrier Housing		Source of Information	Met/Unmet	Points	Reviewer Notes
T10	This project uses a Low-Barrier Housing approach. Must meet all statements below to meet the threshold. Project should not have any policies and procedures that would result in screening out or terminating anyone for any of the reasons below, but policies do not have to explicitly include the statements below to meet the standard. <u>The project does not screen out for:</u> 1) Having too little or no income 2) History of substance use 3) History of domestic violence (e.g., lack of protective order, or separation from abuser, or law enforcement involvement) <u>The project ensures that participants are not terminated from the program for the following reasons:</u> 1) Loss of income or failure to improve income 2) Domestic violence 3) Any other activity not covered in a lease agreement typically found in the project's geographic area	<i>Project Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	T	
Participation in Coordinated Entry		Source of Information	Met/Unmet	Points	Reviewer Notes
T11	Applicant agrees to actively participate in the local Coordinated Entry process as designed by the Regional Committee, and if RRH, PSH, or TH, to only take referrals directly from the regional Coordinated Entry prioritization by-name list.	<i>ZoomGrants - Application Question #11</i>	Met	T	
				Thresholds Possible:	
Non Profit Organization?			Yes	0	11
				Thresholds Met:	
				11	

PASS



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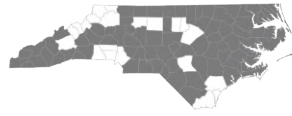
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Standard Review

Grant Utilization		Source of Information	Met/Unmet	Points	Reviewer Notes
S1	If the applicant has other CoC-funded projects that have been in operation for at least one full operating year at the time of the NOFO release: The applicant spent at least 90% of the project(s)'s budget in the most recently completed operating year. (Percentages will be rounded to the nearest whole number. If less than 90% spent, applicants may meet this threshold by providing a narrative explaining why the grant was underspent and actions the agency has taken/will take to ensure higher utilization in the future.)	<i>APR in Sage (if not available, eLOCCS Screenshot from ZoomGrants), Underspending Explanation from ZoomGrants</i>	Met	S	
Written Standards		Source of Information	Met/Unmet	Points	Reviewer Notes
S2	The project's policies and procedures align with the NC BoS CoC's Written Standards.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form</i>	PAUSED FOR FY2026 - Written Standards Under Revision		
Applicant Organizational Capacity		Source of Information	Met/Unmet	Points	Reviewer Notes
S3	The applicant has the capacity to provide the services that are needed. a) The services described seem adequate and appropriate. b) The staffing pattern or subcontract plan is adequate and appropriate. c) Project staff have sufficient experience and knowledge to effectively run the type of project applied for.	<i>Project Application, Organizational Chart from ZoomGrants, ZoomGrants</i>	Met	S	
S4	The administrative staff are separate from the services staff.	<i>Organizational Chart from ZoomGrants</i>	Met	S	
S5	Funding for the administrative staff is stable. There are adequate administrative staff to ensure agency stability throughout project implementation.	<i>Organizational Chart, Profit and Loss Statements from ZoomGrants, Balance Sheet from ZoomGrants</i>	Met	S	
Participation in Coordinated Entry		Source of Information	Met/Unmet	Points	Reviewer Notes
S6	If the applicant has other CoC-funded projects: At least 95% of new households who entered the existing PSH or RRH project in calendar year 2025 were referred through Coordinated Entry.	<i>CE Audit Report pulled by NCCEH</i>	PAUSED FOR FY2026 - Standard Calculation Under Revision		
			Standards Possible:		4
Applicant has other CoC-funded projects?		Yes		0	
ONLY if YES to above condition: Project in operation for at least one full operating year?		Yes		0	
			Standards Met:		4

ALL MET



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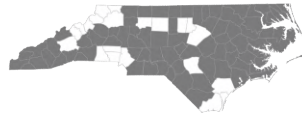
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Scorecard - All Applicants

Adherence to Project Eligibility Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will not engage in racial or religious preferences or other forms of illegal discrimination.	<i>ZoomGrants - Application Question #8</i>	Met	T	
1.2	The project will not operate drug injection sites or “safe consumption sites,” knowingly distribute drug paraphernalia on or off of property under their control, permit the use or distribution of illicit drugs on property under their control, or conduct any of these activities under the pretext of “harm reduction.	<i>ZoomGrants - Application Question #8</i>	Met	T	
Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
1.3 (SP)	The applicant effectively describes how their proposed project will meet an existing need in their community. The description references information from our local CoC systems, including but not limited to: Point in Time Count data, Housing Inventory Count data, System Performance Measures, Regional Coordinated Entry, or other existing services/housing programs in their Region.	<i>ZoomGrants - Application Question #10</i>	Met - Description sufficient and does include reference(s) to our local CoC systems	10	
Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes
1.4 (OC)	Non-Profit Applicants: At least one member of the project applicant’s board of directors is filled by someone currently experiencing homelessness or previously experienced homelessness.	<i>ZoomGrants, Non-Profit Board of Directors List</i>	Met	5	
History of Successfully Implementing Projects		Source of Information	Met/Unmet	Points	Reviewer Notes
1.5	The applicant is currently implementing or has previously implemented a homeless service project, no matter the funding source, and describes how the project produced successful outcomes. Applicant provides project type and funding source.	<i>ZoomGrants - Application Question #18</i>	Met	4	
HMIS/Comparable Database Participation		Source of Information	Met/Unmet	Points	Reviewer Notes
1.6 (OC)	All of the applicant’s projects that are listed in the 2026 HIC participate in HMIS or a comparable database if a VSP.	<i>Housing Inventory Count</i>	Met	5	
1.7	Excluding DV Projects: The applicant was responsive to the Data Center in Annual Corrections for LSA and/or SPM reports.	<i>CoC Regional Lead copied on communication to escalate responsiveness, Data Center records</i>	Met	5	
				Points Possible:	29
Non Profit Organization?		Yes		0	
Applicant has projects in HMIS?		Yes		0	
ONLY if YES to above condition: DV Project?		No		0	
				Points Earned:	29
				Thresholds Met (Must be 2 to continue):	2

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SCORED

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Project Type: SSO-Street Outreach

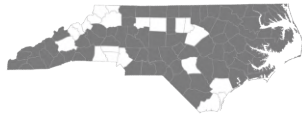
Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	
1.2	The applicant has experience providing outreach services consistent with the activity description at 24 CFR 578.53(e)(13) and has demonstrated effectiveness at helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	
1.3	The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	2	
1.4 (OC)	The services provided are cost-effective consistent with 2 CFR 200.404.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	
1.5	The applicant has a history of, or a plan for, partnering with first responders and law enforcement to engage people living in places not meant for human habitation to access emergency shelter, treatment programs, reunification with family, transitional housing or independent living. The applicant must cooperate and not interfere or impede with the enforcement of local laws such as public camping and public drug use laws and assist/be willing to assist first responders in their efforts to engage homeless individuals.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (SP)	Applicant accurately describes the process of connecting program participants to their region's Coordinated Entry, reducing length of time spent homeless.	<i>ZoomGrants - Application Question #12</i>	Met	10	
2.2 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants; ZoomGrants Page Reference Form - Application Question #4</i>	Met	20	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.3 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation's specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	<i>Project Policies and Procedures; ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	

Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes	STAFF SCORED
2.4 (OC)	The applicant agency has at least one active SOAR case manager on staff.	<i>NC SOAR program records – provided by NCCEH</i>	Met	2		
2.5 (OC)	Staff delivering services will be responsible for recording client data in HMIS or HMIS Comparable Database. (Dedicated HMIS data entry staff is historically less successful at data management)	<i>ZoomGrants - Application Question #16</i>	Met	1		
2.6 (OC)	The applicant has a staff person identified for the HMIS Agency Administrative Role to manage the project’s HMIS or HMIS Comparable Database data. (Note, if the role is the Executive Director’s or President’s, no points applied. EDs historically do not have the capacity to fill this role.)	<i>ZoomGrants - Application Question #17</i>	Met	1		
Points Possible:					45	
Points Earned:					45	
Project Quality Thresholds (HUD requires at least 5 points):					6	



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Project Type: SSO-Standalone

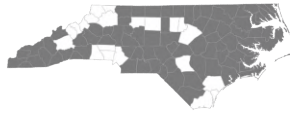
Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	
1.2	The Supportive Services project is necessary to assist people in exiting homelessness and increasing self-sufficiency and the recipient will conduct an annual assessment of the service needs of the program participants.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	
1.3	The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	2	
1.4 (OC)	The services provided are cost-effective consistent with 2 CFR 200.404.	<i>Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)</i>	Met	1	

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (SP)	Applicant accurately describes the process of connecting program participants to their region's Coordinated Entry, reducing length of time spent homeless.	<i>ZoomGrants - Application Question #12</i>	Met	10	
2.2 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants; ZoomGrants Page Reference Form - Application Question #4</i>	Met	20	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.3 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation's specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	<i>Project Policies and Procedures; ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	

Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes	STAFF SCORED
2.4 (OC)	The applicant agency has at least one active SOAR case manager on staff.	<i>NC SOAR program records – provided by NCCEH</i>	Met	2		
2.5 (OC)	Staff delivering services will be responsible for recording client data in HMIS or HMIS Comparable Database. (Dedicated HMIS data entry staff is historically less successful at data management)	<i>ZoomGrants - Application Question #16</i>	Met	1		
2.6 (OC)	The applicant has a staff person identified for the HMIS Agency Administrative Role to manage the project’s HMIS or HMIS Comparable Database data. (Note, if the role is the Executive Director’s or President’s, no points applied. EDs historically do not have the capacity to fill this role.)	<i>ZoomGrants - Application Question #17</i>	Met	1		
Points Possible:					44	
Points Earned:					44	
Project Quality Thresholds (HUD requires at least 4 points):					5	



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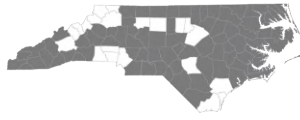
Project Type: Transitional Housing

Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.2	The applicant has has prior experience operating transitional housing or other projects that have successfully helped homeless individuals and families exit homelessness within 24 months or has a plan in place to ensure homeless individuals and families will exit homelessness within 24 months.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.3	The applicant has previously operated or currently operates transitional housing or another homelessness project, or has a plan in place to ensure, that at least 50 percent of participants exit to permanent housing within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.4	The applicant demonstrates that the project will provide and/or partner with other organizations to provide eligible supportive services that are necessary to assist program participants to obtain and maintain housing (i.e., case management, behavioral healthcare, employment training, etc.)	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	2	
1.5	Describe how the proposed project will: -Assess the service needs of program participants, -And provide individualized services for program participants during their time in Transitional Housing that will result in at least 20 hours per week of engagement in services, activities or employment for all program participants, except for a program participant over age 62 or who is an individual with handicaps as defined in 24 CFR 8.3 or a with a developmental disability as defined under 24 CFR 578.3 (examples of services or activities include case management, counseling, treatment, volunteering, work therapy, education, job training, communitybuilding activities, etc.) Employment may contribute to the 20 hours per week of engagement. The project description provided here does not constitute a reporting or documentation requirement. Indicate that the proposed project will create service plans for each program participant that include: -The services to be provided, when and how often services will be provided, by whom all services will be provided; -Program participant goals, strategies for achieving those goals, and target dates for achievement to focus on improved health and wellness, housing stability, and increased employment income leading to financial stability and self-sufficiency.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	2	
1.6 (OC)	The applicant demonstrates the average cost per household served for the project is reasonable, consistent with 2 CFR 200.404.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	

Section 2: Project Design and Organization Structure					
Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1	Applicant accurately describes the process of taking referrals through Coordinated Entry.	<i>ZoomGrants - Application Question #13</i>	Met	10	
2.2 (OC)	The project will provide on-site substance abuse treatment services for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in the program. Applicant has an occupancy agreement that requires participation.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	
2.3 (OC)	Participation in supportive services is required for all participants.	<i>Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4</i>	Met	15	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.4 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation's specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	<i>Project Policies and Procedures; ZoomGrants Page Reference Form - Application Question #4</i>	Met	5	
Services Resource Leverage Plan		Source of Information	Met/Unmet	Points	Reviewer Notes
2.5 (OC)	CoC Program Funded Projects should utilize housing and healthcare resources not funded through the CoC or ESG Programs. Examples of housing and healthcare resources include those provided by private organizations, state or local government sources, public housing agencies, and faith-based organizations. CoCs and projects can achieve extra points: •In the case of housing subsidies for PSH or TH projects, the leveraged resources provide at least 25 percent of the units included in the project; or • In the case of housing subsidies for a RRH project, the leveraged resources serve at least 25 percent of the program participants included • In the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or • In the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested Leveraging resources, but not to the full extent listed above, may result in partial points being awarded.	<i>ZoomGrants, Submitted MOU/contract/commitment letter to demonstrate leveraging resources</i>	PAUSED FOR FY2026, POINTS NOT AVAILABLE PER NOFO		

Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes	STAFF SCORED
2.6 (OC)	The applicant agency has at least one active SOAR case manager on staff.	NC SOAR program records – provided by NCCEH	Met	2		
2.7 (OC)	Staff delivering services will be responsible for recording client data in HMIS or HMIS Comparable Database. (Dedicated HMIS data entry staff is historically less successful at data management)	ZoomGrants - Application Question #16	Met	1		
2.8 (OC)	The applicant has a staff person identified for the HMIS Agency Administrative Role to manage the project’s HMIS or HMIS Comparable Database data. (Note, if the role is the Executive Director’s or President's, no points applied. EDs historically do not have the capacity to fill this role.)	ZoomGrants - Application Question #17	Met	1		
Section 3: Project Performance						
The following project performance scores are based on CoC Annual Performance Reports (CoC-APRs) for January 1, 2025 to December 31, 2025 as submitted in ZoomGrants, unless otherwise noted. All applicants that currently run a TH project that utilizes HMIS or a comparable database, regardless of funding source, will be scored for this section using the CoC-APR report from HMIS or comparable database.						
Performance Benchmarks		Source of Information	Met/Unmet	Points	Reviewer Notes	STAFF SCORED
3.1 (OC)	Excluding DV Projects: At least 30% of the people served by the project had at least one disability.	APR Q13a2 divided by total enrolled	30%+	10		
3.2 (OC)	100% of project participants entered the project from an eligible situation.	APR Q15 - if participants are found ineligible, staff will follow up with the grantee to determine eligibility	Met	0		STAFF SCORED
3.3 (OC) (SP)	At least 51% of exits were to a permanent housing destination.	APR 23a/b	51% or greater	15		STAFF SCORED
3.4 (SP)	At least 8% of adults increased earned income.	APR 19a1, 19a2	8% or greater	15		STAFF SCORED
3.5 (SP)	8% or less of people who exited to PH returned to homelessness within 2 years.	0701 SPM Report	8% or less	10		STAFF SCORED
		Points Possible:			97	
		Applicant currently operates a TH project in HMIS or comparable database?	Yes	0		
		ONLY if YES to above condition: DV Project?	No	0		
		Points Earned:			97	
		Project Quality Thresholds (HUD requires at least 6 points):			8	



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Project Type: Rapid Rehousing

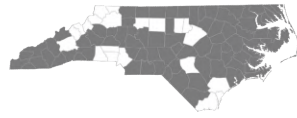
Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.2	The provision of tenant-based rental assistance will help individuals and families achieve self-sufficiency within 24 months.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.3	The type of supportive services and assistance that will be offered to program participants (e.g., case management, substance use treatment, mental health treatment, and employment assistance) will ensure that the participant is able to successfully obtain self-sufficiency and exit homelessness.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	2	
1.4	The applicant has previously operated or currently operates a homelessness project where, or has a plan in place to have, at least 50 percent of participants exit to permanent housing within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant, or has a plan in place to ensure this.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.5 (OC)	The average cost per household served is reasonable, consistent with 2 CFR 200.404, meaning that the costs for housing and services provided by the project are consistent with the population the project plans to serve.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1	Applicant accurately describes the process of taking referrals through Coordinated Entry.	ZoomGrants - Application Question #13	Met	10	
2.2 (OC)	The project will provide on-site substance abuse treatment services for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in the program. Applicant has an occupancy agreement that requires participation.	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	5	
2.3 (OC)	Participation in supportive services is required for all participants.	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	15	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.4 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation's specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	5	

Services Resource Leverage Plan		Source of Information	Met/Unmet	Points	Reviewer Notes		
2.5 (OC)	CoC Program Funded Projects should utilize housing and healthcare resources not funded through the CoC or ESG Programs. Examples of housing and healthcare resources include those provided by private organizations, state or local government sources, public housing agencies, and faith-based organizations. CoCs and projects can achieve extra points: • In the case of housing subsidies for PSH or TH projects, the leveraged resources provide at least 25 percent of the units included in the project; or • In the case of housing subsidies for a RRH project, the leveraged resources serve at least 25 percent of the program participants included • In the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or • In the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested Leveraging resources, but not to the full extent listed above, may result in partial points being awarded.	<i>ZoomGrants, Submitted MOU/contract/commitment letter to demonstrate leveraging resources</i>	PAUSED FOR FY2026, POINTS NOT AVAILABLE PER NOFO				
Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes		
2.6 (OC)	The applicant agency has at least one active SOAR case manager on staff.	<i>NC SOAR program records – provided by NCCEH</i>	Met	2		STAFF SCORED	
2.7 (OC)	Staff delivering services will be responsible for recording client data in HMIS or HMIS Comparable Database. (Dedicated HMIS data entry staff is historically less successful at data management)	<i>ZoomGrants - Application Question #16</i>	Met	1			
2.8 (OC)	The applicant has a staff person identified for the HMIS Agency Administrative Role to manage the project’s HMIS or HMIS Comparable Database data. (Note, if the role is the Executive Director’s or President’s, no points applied. EDs historically do not have the capacity to fill this role.)	<i>ZoomGrants - Application Question #17</i>	Met	1			
Section 3: Project Performance							
The following project performance scores are based on CoC Annual Performance Reports (CoC-APRs) for January 1, 2025 to December 31, 2025 as submitted in ZoomGrants, unless otherwise noted. All applicants that currently run a RRH project that utilizes HMIS or a comparable database, regardless of funding source, will be scored for this section using the CoC-APR report from HMIS or comparable database.							
Performance Benchmarks		Source of Information	Met/Unmet	Points	Reviewer Notes		
3.1 (OC)	Excluding DV Projects: At least 45% of the people served by the project had at least one disability.	<i>APR Q13a2 divided by total enrolled</i>	45% or greater	10		STAFF SCORED	
3.2 (OC)	100% of project participants entered the project from an eligible situation.	<i>APR Q15 - If participants are found ineligible, staff will follow up with the grantee to determine eligibility</i>	Met	0		STAFF SCORED	
3.3 (OC) (SP)	At least 80% of exits were to a permanent housing destination.	<i>APR 23a/b</i>	80% or greater	15		STAFF SCORED	
3.4 (SP)	At least 20% of adults increased earned income.	<i>APR 19a1, 19a2</i>	20% or greater	15		STAFF SCORED	
3.5 (SP)	12% or less of people who exited to PH returned to homelessness within 2 years.	<i>0701 SPM Report</i>	12% or less	10		STAFF SCORED	
		Points Possible:			95		
		Applicant currently operates a RRH project in HMIS or comparable database?	Yes	0			
		ONLY if YES to above condition: DV Project?	No	0			
		Points Earned:			95		
		Project Quality Thresholds (HUD requires at least 4 points):			6		



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Project Type: Permanent Supportive Housing

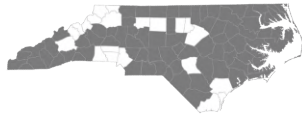
Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.2	The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.3	The type of supportive services and assistance that will be offered to program participants will ensure that the participant is able to successfully obtain and retain permanent housing and in a manner that fits their needs (e.g. transportation, safety planning, enhanced case management). If the applicant is proposing to expand an existing PH project, it must demonstrate how they are expanding supportive services to program participants, including where appropriate, on-site supportive services.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.4	The project will serve homeless individuals or families with a disability in accordance with 24 CFR 578.37(a)(1)(i).	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.5 (OC)	The average cost per household served is reasonable, consistent with 2 CFR 200.404, meaning that the costs for housing and services provided by the project are consistent with the population the project plans to serve.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1	Applicant accurately describes the process of taking referrals through Coordinated Entry.	ZoomGrants - Application Question #13	Met	10	
2.2 (OC)	The project will provide on-site substance abuse treatment services for people experiencing homelessness, and program participants will be required to take part in such services as a condition of continued participation in the program. Applicant has an occupancy agreement that requires participation.	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	5	
2.3 (OC)	Participation in supportive services is required for all participants.	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	15	
Advancing Funding Priorities		Source of Information	Met/Unmet	Points	Reviewer Notes
2.4 (OC)	The Department of Housing and Urban Development (HUD) and the NC Balance of State CoC (NC BoS CoC) prioritize funding for certain homeless subpopulations. This project targets one of the subpopulations below. And, it describes additional outreach activities, partnerships with organizations that serve that population, and a service plan that meets that subpopulation's specific needs. This project targets: •People with a physical disability/impairment or a developmental disability (24 CFR 582.5), not including substance use disorder. •Seniors (persons age 62+) •Veterans •Survivors of interpersonal violence •Unaccompanied or parenting youth 18-24	Project's Policies and Procedures from ZoomGrants, ZoomGrants Page Reference Form - Application Question #4	Met	5	

Services Resource Leverage Plan		Source of Information	Met/Unmet	Points	Reviewer Notes	
2.5 (OC)	CoC Program Funded Projects should utilize housing and healthcare resources not funded through the CoC or ESG Programs. Examples of housing and healthcare resources include those provided by private organizations, state or local government sources, public housing agencies, and faith-based organizations. CoCs and projects can achieve extra points: • In the case of housing subsidies for PSH or TH projects, the leveraged resources provide at least 25 percent of the units included in the project; or • In the case of housing subsidies for a RRH project, the leveraged resources serve at least 25 percent of the program participants included • In the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or • In the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested Leveraging resources, but not to the full extent listed above, may result in partial points being awarded.	<i>ZoomGrants, Submitted MOU/contract/commitment letter to demonstrate leveraging resources</i>	PAUSED FOR FY2026, POINTS NOT AVAILABLE PER NOFO			
Organization Structure		Source of Information	Met/Unmet	Points	Reviewer Notes	
2.6 (OC)	The applicant agency has at least one active SOAR case manager on staff.	<i>NC SOAR program records – provided by NCCEH</i>	Met	2		STAFF SCORED
2.7 (OC)	Staff delivering services will be responsible for recording client data in HMIS or HMIS Comparable Database. (Dedicated HMIS data entry staff is historically less successful at data management)	<i>ZoomGrants - Application Question #16</i>	Met	1		
2.8 (OC)	The applicant has a staff person identified for the HMIS Agency Administrative Role to manage the project’s HMIS or HMIS Comparable Database data. (Note, if the role is the Executive Director’s or President's, no points applied. EDs historically do not have the capacity to fill this role.)	<i>ZoomGrants - Application Question #17</i>	Met	1		
Section 3: Project Performance						
The following project performance scores are based on CoC Annual Performance Reports (CoC-APRs) for January 1, 2025 to December 31, 2025 as submitted in ZoomGrants, unless otherwise noted. All applicants that currently run a PSH project that utilizes HMIS or a comparable database, regardless of funding source, will be scored for this section using the CoC-APR report from HMIS or comparable database.						
Performance Benchmarks		Source of Information	Met/Unmet	Points	Reviewer Notes	
3.1 (OC)	100% of project participants entered the project from an eligible situation.	<i>APR Q15 - if participants are found ineligible, staff will follow up with the grantee to determine eligibility</i>	Met	0		STAFF SCORED
3.2 (OC) (SP)	At least 85% of participants exited to permanent housing or remained in the PSH program.	<i>APR 23c</i>	85% or greater	15		STAFF SCORED
3.3 (SP)	At least 20% of adults increased earned income.	<i>APR 19a1, 19a2</i>	20% or greater	15		STAFF SCORED
3.4 (OC)	At least 40% of adults increased unearned income.	<i>APR 19a1, 19a2</i>	40% or greater	15		STAFF SCORED
3.5 (SP)	8% or less of people who exited to PH returned to homelessness within 2 years.	<i>0701 SPM Report</i>	8% or less	10		STAFF SCORED
		Points Possible:				
		Applicant currently operates a PSH project in HMIS or comparable database?	Yes	0	99	
		Points Earned:			99	
		Project Quality Thresholds (HUD requires at least 3 points):			5	



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Project Type: SSO-Coordinated Entry

Section I: General Application

Adherence to Project Quality Thresholds		Source of Information	Met/Unmet	Points	Reviewer Notes
1.1	The Coordinated Entry system is easily available and reachable for all persons within the CoC's geographic area who are seeking homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.2	There is a strategy for advertising that is designed specifically to reach households experiencing homelessness with the highest needs.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.3	There is a standardized assessment process. The CE project indicates that it will use the existing NC BoS CoC-wide CE system in each region.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	
1.4	The project will ensure program participants are directed to appropriate housing and services that fit their needs.	Supplemental Information Form (#2 on Documents Tab, under "Official Project Application" slot)	Met	1	

Section 2: Project Design and Organization Structure

Addressing Community Needs		Source of Information	Met/Unmet	Points	Reviewer Notes
2.1 (OC)	The budget maximizes funding for assessment of service needs, case management, and outreach services that increases access for high-barrier households (assessment of service needs + CM + outreach / total budgeted amount).	ZoomGrants - Application Question #14	85% or greater	15	
				Points Possible:	19
				Points Earned:	19
				Project Quality Thresholds (HUD requires at least 3 points):	4

Total Project Score		
Thresholds:	PASS	
Standards:	ALL MET	
	Points Earned	Points Possible
Scorecard-All Applicants:	29	29
Scorecard-Project Type:	44	44
Total:	73	73
Total Score (Out of 100):	100.00	

Final Reviewer Notes

Rank	New/ Renewal	Project Name	Score	Status	Requested Funding Amount	Reallocated Funds
1	Renewal	FY26 HMIS Renewal Balance of State	Not Scored	Accepted	\$864,961	
2	Renewal	FY26 NC BoS SSO-CE Renewal	Not Scored	Accepted	\$477,416	
3	Renewal	PittRRH2026	91.3	Accepted	\$142,825	
4	New	Shelter Home of the Foothills Roots & Rafters	89.1	Accepted	\$52,036	\$52,036
5	New	RCHH Transitional Housing Program FY2026	88.2	Accepted	\$347,072	\$347,072
6	New	FY26 COC-TH_UCCS	86.8	Accepted	\$119,314	\$119,314
7	New	Partners Forward Upward Transitional Housing	85.9	Accepted	\$247,943	\$247,943 Transition Grant
8	New	2026 - FY26 - Congregate TH - Diakonos	84.1	Accepted	\$161,818	\$161,818
9	Renewal	Partners Consolidated Renewal 2026	84.0	Accepted	\$108,260	(-\$247,943 Transition Grant)
10	Renewal	Region 7 Permanent Supportive Housing	80.8	Accepted	\$349,524	
11	Renewal	2026- FY26 - PSH Renewal, Diakonos	73.1	Accepted	\$160,570	(-\$34,342)
12	New	The Shepherd's House 2026 COC NOFO SSO	73.0	Accepted	\$45,000	\$45,000
13	Renewal	Vaya Health PSH Western Combo	72.0	Accepted	\$561,230	
14	Renewal	Trillium PSH Combined FY26	68.0	Accepted	\$283,103	
15	Renewal	FY26 COC-RRH_UCCS_Renewal_Grant	66.7	Accepted	\$281,606	
16	Renewal	Trillium PSH #3 FY26	64.0	Accepted	\$320,272	
17	Renewal	Trillium PSH #1 FY26	64.0	Accepted	\$1,440,240	
18	New	Bassett HTC TH FY2026	58.7	Accepted	\$67,959	\$67,959
19	New	FY2026 SSO Only project-New - Outreach Mission	56.2	Accepted	\$136,125	\$136,125
20	Renewal	Trillium PSH Southeast FY26	56.0	Accepted	\$172,363	
21	Renewal	Trillium RRH FY26	47.8	Accepted	\$261,120	
22	Renewal	Piedmont 1	88.5	Accepted	\$1,429,418	
23	Renewal	NCDHHS Ded PSH 2026	58.3	Reduced Reallocated	\$1,849,441	(-\$1,849,440)
24	Renewal	Unsheltered PSH 2026 Competition	56.0	Reduced Reallocated	\$681,987	(-\$681,987)
25	Renewal	Safe at Home FY2026	41.2	Reduced Reallocated	\$2,732,469	(-\$1,045,725 DV Reallocation)
26	Renewal	Rural PSH 2026 Competition	48.0	Reduced Reallocated	\$436,135	(-\$436,134)
27	Renewal	Rural RRH 2026 Competition	43.5	Reduced Reallocated	\$1,356,705	(-\$452,235)
28	Renewal	Unsheltered RRH 2026 Competition	52.2	Reduced Reallocated	\$2,171,177	(-\$723,725)
29	Renewal	NCDHHS SSO 2026 Competiiton	69.2	Reduced Reallocated	\$693,362	(-\$693,362)
30	New	The Shepherd's House 2026 COC NOFO TH	80.2	Accepted	\$78,230	\$78,230
31	New	Transitional Housing (TH) FY2026 Homes of Hope	78.6	Accepted	\$66,000	\$66,000
Not Ranked		Renewal Project Application FY 2024 (Rockingham PSH)		Eliminated	\$0	(-\$347,075)
Not Ranked		Vaya Health PSH Central Combo		Eliminated	\$0	(-\$677,822)

**Certification for Opportunity Zones
Preference Points**

U.S. Department of Housing and
Urban Development

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

****Warning:** Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties (18 U.S.C §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. § 3729, 3802; 24 CFR § 28.10(b)(1)(iii)).

Applicant Organization: Brick Capital Community Development Corporation

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Davidson- 37057060700, 37057061400; Rowan- 37159050800, 37159050201, 37159050202, 37159051700;
Cabarrus- 37025041000, 37025042300, 37025041902; Stanly- 37167931000; Union- 37179020601, 37179020602;
Randolph- 37151031400, 37151031200, 37151031000; Montgomery- 37123960100; Richmond- 37153970300, 37153971100;
Anson- 37007920500; Moore- 37125950200; Lee- 37105030200; Hoke- 37093970300;
Harnett- 37085070801, 37085070200, 37085070100; Johnston- 37101040400, 37101040301, 37101040901, 37101041001

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☐ 76% - 100%
- ☒ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Continuum of Care project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the above listed Opportunity Zones.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

**Under penalty of perjury, I certify on behalf of the Applicant that

- (1) all information provided on this form is true, complete, and accurate, and
- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
- (3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: Diakonos, Inc.

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Iredell County: 37097061301, 37097060200, 37097060100
Davie County: 37059080500
Surry County: 37171931002, 37171930600, 37171930400
Stokes County: 37169070501
Yadkin County: 37197050501

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Diakonos, Inc. dba Fifth Street Ministries Transitional Housing and Permanent Supportive Housing projects serve households experiencing homelessness in Iredell County and the rest of Region 4 (Davie, Surry, Stokes and Yadkin counties). That includes people living in the qualified Opportunity Zone census tracts in and around Statesville. Many of the households we serve come from these economically distressed neighborhoods and settle back into them. The projects support public and private investment there in four ways. Private rental investment. Participants rent units from private landlords. Rental assistance paid to those landlords brings steady federal dollars into neighborhood housing, helps keep existing units in good repair, and gives property owners a reason to keep investing in affordable rentals. Workforce development. Case managers connect participants with job training, employment services and local employers, and we track earned-income growth as a core outcome. Workers with stable housing are more reliable employees, which strengthens the labor pool that businesses in Opportunity Zones depend on. Economic mobility. Transitional Housing gives people a structured, time-limited bridge to work and permanent housing. PSH offers long-term stability, supportive services and a moving-on strategy toward housing without a subsidy. Reduced public costs and leveraged partnerships. Stable housing cuts down on costly use of emergency rooms, jails and shelters, which frees public

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**

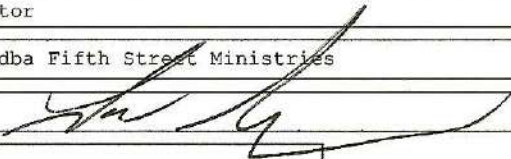
- (1) all information provided on this form is true, complete, and accurate, and
- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature: 

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: Homes of Hope, Inc.

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Stanly County: 37167931000
Montgomery County: 37123960100
Anson County: 37007920500

The application meets which of the following criteria (please select one):

- ☒ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
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Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
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Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

Homes of Hope's Transitional Housing project will support individuals and families experiencing homelessness in Stanly, Montgomery, and Anson Counties, including program participants from qualified Opportunity Zone census tracts. Stable housing gives participants a foundation to pursue employment, training, and education while working toward permanent housing. Each household will receive an individualized plan, case management, financial literacy and life skills workshops, and support from a volunteer mentor. Staff will connect participants with workforce partners, childcare when needed, healthcare, and other local resources that can help them increase income and overcome barriers to employment. CoC funding will work alongside support from local businesses, churches, and volunteers to serve people in economically distressed communities. Homes of Hope will document participants' employment income and housing destinations in HMIS.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
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| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
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Applicant Organization: North Carolina Department of Health and Human Services

Assistance Listing number and Federal Program name to which the Applicant is applying:

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Projects serve all 79 counties in the NC Balance of State CoC. Text exceeds text box limit. See page #3 as an addition to this form.
9306.03, 9707, 9202, 9506, 9603.02, 9213.02, 9301, 9709.02, 101, 9501, 611.03, 109, 309, 4201.01, 511.01, 601, 612.03, 908.02, 505.02, 9602, 9202, 9708.02, 9604.02, 9308.02, 701.01, 206.01, 9206, 9605.01, 304.01, 202.01, 9302, 9703, 601, 9503, 607.01, 412.06, 603, 9203.03, 9310, 9603, 208, 9601, 9201.01, 9705.01, 9310.02, 9308, 9603.02, 9202, 9204.04, 9204.03, 115.03, 206.01, 9306, 9506.01, 104, 9702.02

The application meets which of the following criteria (please select one):

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Estimated Funding Allocations

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Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

NCDHHS Back@Home serves individuals and families experiencing homelessness across the 79 counties of the NC Balance of State Continuum of Care (NC-503), including urban, rural, and economically distressed communities containing federally designated Qualified Opportunity Zones. Through Rapid Rehousing, Permanent Supportive Housing, and Supportive Services Only activities, the project supports investment in these communities by connecting participants to permanent housing, supportive services, behavioral health care, employment and workforce resources, and other community-based supports. Back@Home also works with local service providers, landlords, housing organizations, healthcare partners, and Regional Coordinated Entry systems to leverage existing public and private resources. These activities complement broader community investment by helping residents experiencing homelessness achieve housing stability, improve access to economic opportunities, and remain successfully connected to their communities.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
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| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

Census Tract Codes for Projects Serving All of NC BoS CoC:

37043950200, 37075920300, 37113970301, 37173960200, 37039930200, 37087920300, 37115010200, 37099950600, 37023021100, 37023021400, 37023020301, 37027031100, 37027030100, 37027030300, 37027030800, 37035010900, 37035011300, 37003040400, 37111970700, 37111970500, 37059080500, 37097061301, 37097060200, 37097060100, 37171931002, 37171930600, 37171930400, 37169070501, 37197050501, 37157041300, 37157040200, 37157040900, 37033930300, 37145920200, 37145920100, 37001020801, 37001021000, 37001020300, 37001021201, 37037020300, 37037020600, 37037020702, 37057060700, 37057061400, 37159050800, 37159050201, 37159050202, 37159051700, 37025041000, 37025042300, 37025041902, 37167931000, 37179020601, 37179020602, 37151031400, 37151031200, 37151031000, 37123960100, 37153970300, 37153971100, 37007920500, 37125950200, 37105030200, 37093970300, 37085070801, 37085070200, 37085070100, 37101040400, 37101040301, 37101040901, 37101041001, 37165010400, 37155960401, 37155960502, 37155960600, 37155960801, 37155960102, 37155960201, 37155960101, 37017950400, 37047930600, 37047931200, 37047930900, 37195000100, 37195000801, 37195001100, 37079950101, 37107010100, 37107010800, 37107010900, 37061090300, 37061090702, 37191001500, 37191001900, 37191001800, 37191000901, 37163970100, 37163970600, 37049960900, 37103920100, 37133001101, 37133002600, 37137950102, 37031970501, 37031970304, 37147001800, 37147000900, 37147000800, 37147000702, 37147000701, 37015960200, 37013930400, 37117970200, 37187950200, 37077970300, 37181960500, 37069060600, 37069060802, 37185950200, 37127011500, 37127010400, 37065020900, 37065021000, 37065021300, 37065020400, 37065020200, 37083930400, 37083930900, 37131920401, 37073970200, 37177960100, 37055970501, 37095920100, 37095920100, 37091950100, 37029950102, 37053110302, 37041930200, 37139960200, 37139960100, 37143920201, 37175960100, 37089931000, 37149920200, 37161960200, 37161960900, 37161961101

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: North Carolina Coalition Against Domestic Violence

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Project serves all 79 counties in the NC Balance of State CoC. Text exceeds text box limit. See page #3 as an addition to this form.

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☐ 76% - 100%
- ☒ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Safe at Home project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, support the safety of, and promote workforce development for those families residing within the Opportunity Zones present in the Balance of State CoC's 79-county coverage area, which are listed in the attached page.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**

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- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
- (3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

Census Tract Codes for Projects Serving All of NC BoS CoC:

37043950200, 37075920300, 37113970301, 37173960200, 37039930200, 37087920300, 37115010200, 37099950600, 37023021100, 37023021400, 37023020301, 37027031100, 37027030100, 37027030300, 37027030800, 37035010900, 37035011300, 37003040400, 37111970700, 37111970500, 37059080500, 37097061301, 37097060200, 37097060100, 37171931002, 37171930600, 37171930400, 37169070501, 37197050501, 37157041300, 37157040200, 37157040900, 37033930300, 37145920200, 37145920100, 37001020801, 37001021000, 37001020300, 37001021201, 37037020300, 37037020600, 37037020702, 37057060700, 37057061400, 37159050800, 37159050201, 37159050202, 37159051700, 37025041000, 37025042300, 37025041902, 37167931000, 37179020601, 37179020602, 37151031400, 37151031200, 37151031000, 37123960100, 37153970300, 37153971100, 37007920500, 37125950200, 37105030200, 37093970300, 37085070801, 37085070200, 37085070100, 37101040400, 37101040301, 37101040901, 37101041001, 37165010400, 37155960401, 37155960502, 37155960600, 37155960801, 37155960102, 37155960201, 37155960101, 37017950400, 37047930600, 37047931200, 37047930900, 37195000100, 37195000801, 37195001100, 37079950101, 37107010100, 37107010800, 37107010900, 37061090300, 37061090702, 37191001500, 37191001900, 37191001800, 37191000901, 37163970100, 37163970600, 37049960900, 37103920100, 37133001101, 37133002600, 37137950102, 37031970501, 37031970304, 37147001800, 37147000900, 37147000800, 37147000702, 37147000701, 37015960200, 37013930400, 37117970200, 37187950200, 37077970300, 37181960500, 37069060600, 37069060802, 37185950200, 37127011500, 37127010400, 37065020900, 37065021000, 37065021300, 37065020400, 37065020200, 37083930400, 37083930900, 37131920401, 37073970200, 37177960100, 37055970501, 37095920100, 37095920100, 37091950100, 37029950102, 37053110302, 37041930200, 37139960200, 37139960100, 37143920201, 37175960100, 37089931000, 37149920200, 37161960200, 37161960900, 37161961101

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

***Warning: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties (18 U.S.C §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. § 3729, 3802; 24 CFR § 28.10(b)(1)(iii)).*

Applicant Organization: North Carolina Coalition to End Homelessness

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Projects serve all 79 counties in the NC Balance of State CoC.

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The NC BoS CoC Planning Grant will directly benefit all 79 counties and surrounding communities within its reach by coordinating and improving systems that benefit people who are a risk of or experiencing homelessness. Through these efforts, residents within these areas will experience increased access to community supports, including jobs and workforce development, that help lead to greater economic stability and financial independence.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

Census Tract Codes for Projects Serving All of NC BoS CoC:

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**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

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Applicant Organization: Outreach Missions, Inc.

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Anson County: 37007920500
Harnett County: 37085070801, 37085070200, 37085070100
Hoke County: 37093970300
Johnston County: 37101040400, 37101040301, 37101040901, 37101041001
Lee County: 37105030200
Montgomery County: 37123960100
Moore County: 37125950200
Randolph County: 37151031400, 37151031200, 37151031000
Richmond County: 37153970300, 37153971100

The application meets which of the following criteria (please select one):

- ☒ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☐ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

Outreach Mission, Inc. (OMI) will operate the proposed Supportive Services Only (SSO) project from the Samuel J. Wornom-SECU Community Shelter located at 507 S. Third Street in Sanford, North Carolina. The project will provide supportive services directly from this facility, including housing navigation, case management, employment and income assistance, benefits access, transportation coordination, financial literacy, and connections to healthcare and other community resources. The project is designed to complement and strengthen public and private investment in an economically distressed area of Sanford. The shelter itself represents a significant community investment supported by public and private partners, including the SECU Foundation, North Carolina Housing Finance Agency, local government, financial institutions, businesses, faith communities, and nonprofit organizations. CoC funding will provide the supportive-service infrastructure necessary to help individuals and families experiencing homelessness overcome barriers to housing and economic stability. Services will help participants obtain identification and benefits, secure employment and income, connect with housing opportunities, and develop the skills and resources necessary to obtain and maintain permanent housing. By locating these services at the community shelter, the project directly supports neighborhood stabilization and complements ongoing public and private investment in the surrounding East Sanford area.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☒ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☒ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**

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- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
- (3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix:	Mrs.	First Name:	Laura	Middle Name:	S.
Last Name:	Spivey			Suffix:	
Title:	Executive Director				
Organization:	Outreach Mission Inc.				
Signature:	Laura S. Spivey				
Date:	09/23/2026				

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

****Warning:** Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties (18 U.S.C §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. § 3729, 3802; 24 CFR § 28.10(b)(1)(iii)).

Applicant Organization: Partners Health Management

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Iredell County: 37097061301, 37097060200, 37097060100
Surry County: 37171931002, 37171930600, 37171930400
Yadkin County: 37197050501
Catawba County: 37035010900, 37035011300
Burke County: 37023021100, 37023021400, 37023020301

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☐ 76% - 100%
- ☐ 51% - 75%
- ☒ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Partners CoC application will support public and private investment in the listed Opportunity Zones by addressing housing instability and connecting individuals and families experiencing homelessness with permanent housing, supportive services, behavioral and physical health access, and connection to resources to maintain stable housing. The program will help participants overcome barriers that can limit participation in the workforce, education and other economic opportunities.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: Pitt County

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

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Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Pitt County: 37147001800, 37147000900, 37147000800, 37147000702, 37147000701
Martin County: 37117970200
Beaufort County: 37013930400
Bertie County: 37015960200
Washington County: 37187950200

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
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Estimated Funding Allocations

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- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Continuum of Care Rapid Rehousing activities described in this application will stimulate the economy by: contributing to rental market income; increasing the housing stability and safety of citizens experiencing homelessness; and improving the opportunity for citizens to increase earned income to support themselves and contribute to the local economy.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

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Applicant Organization:

Assistance Listing number and Federal Program name to which the Applicant is applying:

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The application meets which of the following criteria (please select one):

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- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

Rockingham County Help for Homeless will aid in the efforts to eliminate homelessness across our county! Through assistance with this homeless population, we will aid families with obtaining stable housing and also assisting with utility payments. Once stable housing is secured, employment and SNAP opportunities will increase for these families.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**

- (1) all information provided on this form is true, complete, and accurate, and
- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
- (3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

****Warning:** Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties (18 U.S.C §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. § 3729, 3802; 24 CFR § 28.10(b)(1)(iii)).

Applicant Organization: Shelter Home of the Foothills

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Alexander County: 37003040400
Caldwell County: 37027031100, 37027030100, 37027030300, 37027030800
Catawba County: 37035011300, 37035010900

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

Shelter Home of the Foothills' Rapid Rehousing (RRH) project re-houses survivors of domestic violence and their children into scattered-site rentals, retaining them in permanent housing through short- and medium-term rental assistance and case management. Caldwell County is a Tier 1 county – the state's most distressed category – ranked #33 of 100 by the N.C. Department of Commerce for 2025. The City of Lenoir contains three federally certified Opportunity Zones (26 U.S.C. §1400Z-1): Census Tract 301, including historic downtown Lenoir, plus Tracts 303 and 311. This project directs more than 50 percent of its award into those tracts, the threshold the FY2026 CoC NOFO requires for Opportunity Zone preference points. We will submit form HUD-2996 with the project application.

The project supports public and private investment in these distressed areas in four concrete ways. First, HUD rental assistance flows directly into local housing stock as reliable, federally backed rent to private landlords, converting vacant units into occupied, income-producing property. Second, RRH tenants hold one-year leases, stabilizing tenancy in tracts where turnover and disinvestment reinforce one another. Third, monthly case management keeps households housed and connected to employment, reducing the evictions and emergency costs that suppress property values. Fourth, the project complements the City of Lenoir's own public investment in these same tracts – including three Opportunity Zone design

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

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Applicant Organization:

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The project described in this application will provide supportive services and transitional housing to literally homeless individuals in the Stokes, Surry and Yadkin County opportunity zones in North Carolina, stabilizing clients by addressing their immediate basic needs while connecting them with long-term support for housing, nutrition, healthcare, vital records access, workforce entry, GED/HISET attainment, behavioral health, transportation, financial literacy, and more.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
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Last Name: Suffix:

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Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

U.S. Department of Housing and
Urban Development

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: Trillium Health Resources

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Trillium Health Resources projects serve a combined 42 counties in the NC Balance of State CoC. Text exceeds text box limit. See page #3 as an addition to this form.

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

Trillium Health Resources projects described in this application will provide housing, public safety, and human services and family support for individuals and families experiencing homelessness within the Opportunity Zone census tracts on the 3rd page of this document and surrounding communities.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

Census Tract Codes for Trillium Health Resources Projects:

37007920500, 37013930400, 37015960200, 37017950400, 37029950102, 37031970501, 37031970304, 37041930200, 37047930600, 37047931200, 37047930900, 37049960900, 37053110302, 37055970501, 37095920100, 37061090300, 37061090702, 37065020900, 37065021000, 37065021300, 37065020400, 37065020200, 37073970200, 37079950101, 37083930400, 37083930900, 37091950100, 37093970300, 37095920100, 37103920100, 37105030200, 37107010100, 37107010800, 37107010900, 37117970200, 37123960100, 37125950200, 37127011500, 37127010400, 37131920401, 37133001101, 37133002600, 37137950102, 37139960200, 37139960100, 37143920201, 37147001800, 37147000900, 37147000800, 37147000702, 37147000701, 37151031400, 37151031200, 37151031000, 37153970300, 37153971100, 37155960401, 37155960502, 37155960600, 37155960801, 37155960102, 37155960201, 37155960101, 37163970100, 37163970600, 37165010400, 37177960100, 37185950200, 37187950200, 37191001500, 37191001900, 37191001800, 37191000901, 37195000100, 37195000801, 37195001100

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: United Community Ministries

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Edgecombe County: 37065020900, 37065021000, 37065021300, 37065020400, 37065020200,
Nash County: 37127011500, 37127010400

The application meets which of the following criteria (please select one):

- ☒ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☐ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

United Community Ministries' Bassett Center - House the Children Transitional Housing Program, located at 916 Branch Street in Rocky Mount, North Carolina, operates within a federally designated Opportunity Zone. The project supports investment in this economically distressed area by providing transitional housing and supportive services to families with children experiencing homelessness. Through case management and community partnerships, families are connected to employment and workforce development, education and job training, financial literacy, childcare and educational supports, mainstream benefits, and permanent housing resources. These activities promote housing stability, increased income, employment, economic mobility, and family self-sufficiency while helping vulnerable families participate in and benefit from neighborhood investment and community revitalization.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature:

Date:

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

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Applicant Organization: Union County Community Shelter

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Union County: 37179020601, 37179020602

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☐ 76% - 100%
- ☒ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Community Shelter's CoC funded projects provide housing assistance and supportive services to people experiencing homelessness throughout Union County, including individuals originating from or residing in Opportunity Zone Census Tracts 37179020601 and 37179020602. Funding supports housing navigation, landlord engagement, move-in costs, rental assistance, and ongoing case management, directly improving housing stability and economic mobility for people from these economically distressed communities.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

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Prefix: First Name: Middle Name:

Last Name: Suffix:

Title:

Organization:

Signature: 

Date:

[View Burden Statement](#)**Certification for Opportunity Zones Preference Points****U.S. Department of Housing and Urban Development**OMB Number: 2501-0044
Expiration Date: 02/28/2027**Type or clearly print the following information.**

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Applicant Organization:

Vaya Health

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267, FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

Haywood County: 37087920300
Jackson County: 37099950600
Clay County: 37043950200
Cherokee County: 37039930200
Graham County: 37075920300
Macon County: 37113970301
Madison County: 37115010200
Swain County: 37173960200

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☐ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☒ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

The Vaya Health PSH Western Combo project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the Opportunity Zones of Cherokee, Clay, Graham, Haywood, Jackson, Macon, Madison, and Swain counties.

Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☒ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**

- (1) all information provided on this form is true, complete, and accurate, and
- (2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
- (3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix: First Name: Middle Name: Last Name: Suffix:

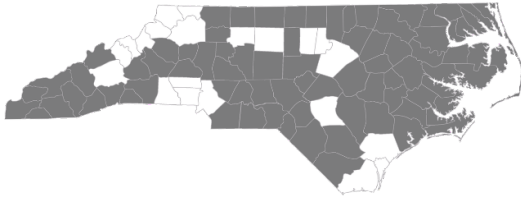
Title:

Organization:

Signed by:

Signature:

Date:



North Carolina Balance of State Continuum of Care

bos@ncceh.org

919.755.4393

<https://ncceh.org/nc-bos-coc-overview/>

Policy on Recovery-Oriented Housing and Prohibited Drug Enablement Activities

Purpose

The NC Balance of State Continuum of Care (NC BoS CoC) supports access to housing, substance use disorder treatment, recovery services, and recovery housing opportunities for individuals and families experiencing homelessness. This policy establishes standards applicable to all CoC-funded housing projects in accordance with HUD NOFO requirements.

Prohibited Activities

CoC-funded housing projects shall not:

1. Operate drug injection sites or "safe consumption sites";
2. Knowingly distribute drug paraphernalia on or off property under their control;
3. Knowingly permit the use or distribution of illicit drugs on property under their control;
or
4. Conduct, permit, encourage, or allow any of the above activities under the pretext of harm reduction.

Remedies for Violations

If the CoC identifies or receives information indicating that a CoC-funded housing project has violated or may be violating this policy, the Collaborative Applicant and/or Governing Board may review the matter and determine whether further action is warranted.

Depending on the nature, severity, and circumstances of the alleged violation, the CoC may take one or more of the following actions:

1. Request additional information from the project;
2. Provide technical assistance or guidance regarding compliance expectations;
3. Issue a written notice of concern or noncompliance;
4. Request that the project submit a corrective action plan;
5. Refer the matter to the Governing Board for further consideration;
6. Consider the matter during future project review, ranking, or funding recommendation processes, to the extent permitted by HUD requirements and CoC policies; or
7. Take any other action determined by the Governing Board to be appropriate and consistent with applicable federal requirements.

Substance Use Disorder Treatment and Recovery Housing

The CoC encourages the development and provision of substance use disorder treatment services, recovery support services, medication-assisted treatment, naloxone distribution, and recovery housing opportunities throughout the Continuum of Care region. Providers are encouraged to collaborate with treatment providers, recovery housing operators, healthcare providers, and peer support organizations to support participants' health, safety, and recovery goals.

Nothing in this policy shall restrict or prohibit CoC-funded housing projects from requiring program participants to maintain sobriety or participate in treatment as a condition of assistance, when such requirements are permitted under [24 CFR Part 578](#) and other applicable federal regulations.



Natalie Rivera <natalie.rivera@ncceh.org>

Fwd: <External Message> PIT Date waiver

1 message

Andrea Carey <andrea@ncceh.org>
To: Natalie Rivera <natalie.rivera@ncceh.org>

Tue, Aug 11, 2026 at 4:44 PM

Waiver for 2026 PIT

Andrea Carey | Project Director | Pronouns: She, Her | andrea@ncceh.org | 919.694.7122
Data Team | North Carolina Coalition to End Homelessness | www.ncceh.org**HMIS Help Desk** | hmis@ncceh.org | 919.410.6997

----- Forwarded message -----

From: **HICPITCOUNT** <HICPITCOUNT@hud.gov>

Date: Thu, Jan 22, 2026 at 11:13 AM

Subject: RE: <External Message> PIT Date waiver

To: Andrea Carey <andrea@ncceh.org>, HICPITCOUNT <HICPITCOUNT@hud.gov>, Joanne Cain <joanne.cain@ncceh.org>, Dr. Latonya Agard <latonya.agard@ncceh.org>

Hey Andrea,

The NC-503 North Carolina Balance of State Continuum of Care (CoC) has petitioned SNAPs for an exception to the last 10 days in January 2026 PIT counting standard. The CoC indicated the need to move their count due to severe weather issues that will negatively impact the ability to effectively implement the count. The CoC has requested approval to reschedule the PIT count to February 4, 2026.

We have determined that moving the PIT count date to in response to extreme weather events meets the good cause requirement. Therefore, HUD grants the NC-503 North Carolina Balance of State CoC request for an extension for the PIT count to February 4, 2026. As a reminder, this change in date only alters when the count will occur and the CoC will still need to submit its data to HUD via the HUD Homelessness Data Exchange (HDX) in the same timeframe applicable to all other CoCs (to be announced by HUD in a future listserv message).

Thanks,

William Snow

Office of Special Needs Assistance Programs

U.S. Department of Housing and Urban Development

William.Snow@hud.gov

From: Andrea Carey <andrea@ncceh.org>**Sent:** Thursday, January 22, 2026 11:06 AM**To:** HICPITCOUNT <HICPITCOUNT@hud.gov>; Joanne Cain <joanne.cain@ncceh.org>; Dr. Latonya Agard

[<latonya.agard@ncceh.org>](mailto:latonya.agard@ncceh.org)

Subject: <External Message> PIT Date waiver

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Hi William,

NC-503 Balance of State would like to change our PIT Date to February 4th due to the unanticipated weather/state of emergency for the state of North Carolina.

Is that allowable or do you need any additional information?

Thanks!

Andrea Carey | Project Director | Pronouns: She, Her | andrea@ncceh.org | 919.694.7122

The Data Center | North Carolina Coalition to End Homelessness | www.ncceh.org

HMIS Help Desk | hmis@ncceh.org | 919.410.6997