

## North Carolina Balance of State Continuum of Care

bos@ncceh.org

919.755.4393

www.ncceh.org/BoS

## **CY2026 Emergency Solutions Grant Program Scorecard**

Applicant Agenc	cy:			
Project Type (select as applicable to application)		Street Outreach	cy Shelter	
		Rapid Rehousing Homeless	sness Prevention	
		☐ HMIS		
	_			
Project Type		nt Eligibility & Accuracy and pleteness of Responses	Score (Met/Unmet)	Reviewer Notes
All		is a local government or	THRESHOLD	
	status. (Publi	rofit organization with 501c3 c Housing Authorities are not	☐ Met	
		GG Program funding).	☐ Unmet	
		ication, Section 1: Organization Applicant Organization		
All	STAFF SCORE		THRESHOLD	
		submitted all required	□ 84a4	
	materials bei	ore the deadline set by the CoC.	Met	
	[Deadline 12	PM (Noon) on July 15, 2025]	Unmet	
All		equest in the budget form	STANDARD	
	_	ESG Program activity section		
	completed in	the application.	Met	
	[Project Annl	ication & Budget Form]	Unmet	
Project Type		ganization/Project Fit	Score (Met/Unmet)	Reviewer Notes
A.II	The smaller of	:		
All		included the organization's n, and values and the ESG	Met	
		ty(ies) applied for seem relevant		
	to that mission		Unmet	
		cation, Section 1: Organization Organization Mission]		

		T	
Project Type	Agency's Relationship with the Regional Committee	Score (Met/Unmet)	Reviewer Notes
All	STAFF SCORED:		
	The applicant attended at least 75% of	Met	
	Regional Committee meetings between June		
	1, 2024, and May 31, 2025.	Unmet	
	[Regional Review Form]		
Project Type	Organizational Capacity & Stability	Score (Met/Unmet)	Reviewer Notes
All	The applicant effectively spent ESG funds		
	during 2024 or effectively explains how the	│	
	organization will ensure the spending of		
	funds in a timely manner for 2026.	Unmet	
	[Project Application, Section 2: Organizational		
	Capacity & Stability, Financial Capacity]		
All	The applicant agency did not have any HUD		
<i>.</i>	ESG findings, whether resolved or	☐ Met (No Findings)	
	unresolved, in the past 5 years.		
	amesoned, in the past's years.	Unmet (Findings	
		whether resolved or	
	[Project Application, Section 2: Organizational	unresolved)	
	Capacity & Stability, Organizational Capacity	umesolvedy	
	to Meet HUD Guidelines		
All	STAFF SCORED:		
All	The funding amount requested is feasible for	Met	
	,		
	the organization based on organizational		
	capacity.	Unmet	
	[Project Application, Section 2: Organizational		
	Capacity & Stability; Organizational Staff		
	Capacity]		
All	The chart indicates staff capacity is		
All	reasonable for the project type(s).	Met	
	reasonable for the project type(s).	Inter	
	[Project Application, Section 2: Organizational	Unmet	
	Capacity & Stability, Organizational Staff		
	Capacity]		
	Capacity		
Project Type	Equity	Score (Met/Unmet)	Reviewer Notes
		•	
All	The applicant provides guidelines/program		
	rules in other languages besides English.	☐ Met	
		☐ Unmet	
	[Supplemental Information Form;		
	Guidelines/program rules in a language		
	other than English]		

All	The applicant has client-facing bilingual staff.	☐ Met	
	[Supplemental Information Form]		
All	The applicant has an arrangement for professional/trained interpretation services. In-person or remote interpretation from trained providers are both applicable. Staff can be considered interpreters if they have been trained or certified as interpreters.  Bilingual staff or volunteers without documented training (internal or external) or certification do not qualify as trained interpreters.	☐ Met ☐ Unmet	
	[Supplemental Information Form]		
All	The applicant has an Anti-Discrimination Policy in full compliance with the NC BoS CoC, including all of the following applicable sections:	☐ Met ☐ Unmet	
	<ul> <li>Equal Access Policy and Procedures</li> <li>Yes No</li> </ul>		
	<ul> <li>Family Separation Policy, as appropriate</li> <li>Yes N/A</li> </ul>		
	Faith-Based Inclusion Policy     Yes No		
	<ul> <li>Grievance and Anti-Retaliation Policy and Procedures</li></ul>		
	[Supplemental Information Form; <b>Anti- Discrimination Policy in P&amp;P</b> ]		
All	The applicant holds annual training on its Anti-Discrimination Policy, as required by the CoC Anti- Discrimination Policy.	☐ Met ☐ Unmet	
	[Supplemental Information Form; <b>Date of last</b> training]		

All	At least 80% of project staff engaged in		
	professional racial equity training in the past	☐ Met	
	12 months for the purpose of impacting		
	equity within the agency.	☐ Unmet	
	Examples include the Racial Equity Institute		
	(REI) Phase 1 or Groundwater trainings,		
	Organizing Against Racism (OAR) training, or		
	Race Forward Training.		
	(Benchmark set at 80% of project staff		
	attending).		
	[Supplemental Information Form; Name of		
	Training; Date of Training; Who led the		
	training; Percentage of project staff		
	attended]		
All	The applicant has an equal opportunity hiring		
	clause in job postings.	│	
	[Supplemental Information Form:	Unmet	
	Copy of last job posting		
Non-profit	(For nonprofit agencies only): Individuals		
agencies	who are Black, Indigenous, or People of Color	☐ Met – 20% or above	
	(BIPOC) comprise at least 20% of the		
	applicant's Board of Directors.	Unmet – less than 20%	
	(Benchmark set at 20%)		
	[Complemental Information Forms Bound List]	│	
Nian madit	[Supplemental Information Form; <b>Board List</b> ]		
Non-profit	(For nonprofit agencies only): At least 20% of	Not 20% or chove	
agencies	the applicant's Board of Directors have	☐ Met – 20% or above	
	experienced homelessness. (Benchmark set at 20%.)	Unmet – less than 20%	
	(Benchinark Set at 20%.)	Offinet = less than 20%	
		□ N/A	
	[Supplemental Information Form; <b>Board List</b> ]	L 19/2	
All	At least 20% of the applicant's managers or		
7 (1)	director-level positions are filled by BIPOC.	Met – 20% or above	
	Position descriptions must include		
	supervising other staff, payroll, or HR duties.	Unmet – less than 20%	
	(Benchmark set at 20%.)		
	(,		
	[Supplemental Information Form;		
	Percentage of managers or director-level		
	positions filled by BIPOC]		
All	The applicant incorporated the NC BoS CoC		
	<u>Client Bill of Rights</u> into internal policies and	☐ Met	
	procedures.		
		☐ Unmet	
	[Supplemental Information Form; Client Bill		
	of Rights in Policies and Procedures		

All	The applicant agency has an internal policy/procedure to solicit informal/formal	☐ Met	
	feedback from current/former participants.	Unmet	
	[Supplemental Information Form; <b>P&amp;P for</b> soliciting participant feedback]		
All	At least 80% of project staff attended community events, conferences, or panel conversations in the past 12 months on the	☐ Met – 80% or more	
	topic of racial equity, anti-racism, or indigenous rights.	Unmet – less than 80%	
	(Benchmark set at 80% of project staff.)		
	[Supplemental Information Form – <b>Include</b> % of project staff attended]		
Victim Service	VSP Agencies Only: The applicant's hiring		
Providers Only	announcements cite lived experience of	│	
	interpersonal violence as a preferred skill for		
	open positions at all levels in the agency.	Unmet	
	[Supplemental Information Form; Hiring Announcement/Job Posting]	□ N/A	
Homeless	Homeless Service Agencies Only: The		
Service	applicant's hiring announcements cite lived	Met	
Agencies Only	experience of homelessness as a preferred		
<b>G</b> ,	skill for open positions at all levels in the	Unmet	
	agency.	□ N/A	
	[Supplemental Information Form; <b>Hiring Announcement/Job Posting</b> ]		
Agencies	Agencies Serving Multiple Populations Only:		
Serving	The applicant's hiring announcements cite	☐ Met	
Multiple	lived experience of homelessness as a		
Populations	preferred skill for open positions in the	Unmet	
Only	applicant project.		
		☐ N/A	
	[Supplemental Information Form; <b>Hiring Announcement/Job Posting</b> ]		
All	At least 10% of the project's staff involved in		
	operating or administering ESG Program-	☐ Met – 10% or above	
	eligible activities have experienced		
	homelessness in their lifetime.	Unmet – less than 10%	
	[Supplemental Information Form; <b>Include</b> %		
	of project staff]		
All	One or more of the project's managers or		
	director-level staff have personally	☐ Met	
	experienced homelessness in their lifetime.	Unmet	
	[Supplemental Information Form]		

Project Type	Agency's Engagement with Coordinated Entry	Score (Met/Unmet)	Reviewer Notes
SO	The applicant demonstrates they fully participate, or will fully participate, in the local coordinated entry system and attend and/or plan to regularly attend case conferencing meetings.	THRESHOLD  Met  Unmet	
	[Project Application, Street Outreach Project Description; Regional Review Form]		
SO	The applicant adequately describes the coordinated entry process and how their agency's project participates or will	☐ Met	
	participate in the system.	Unmet	
	[Project Application, Street Outreach Project Description]		
Project Type	Project Performance	Score (Met/Unmet)	Reviewer Notes
	SECTION IS SCORED BY STAFF		
SO	At least 50% of people served by the SO project had disabling conditions. (Benchmark set at 50%.)  [APR Q13a2]	☐ Met: 50% or higher ☐ Unmet: Less than 50%	
SO	All households enrolled in the project are eligible for SO services.  [APR Q15]	☐ Met: Yes ☐ Met: No	
SO	At least 20% of people exited to a permanent housing destination. (Benchmark set at 20%.)  [APR Q23c]	☐ Met: 20% or higher ☐ Unmet: Less than 20%	
SO	At least 20% of people exited to shelter. (Benchmark set at 20%.)  [APR Q23c]	☐ Met: 20% or higher ☐ Unmet: Less than 20%	
SO	At least 30% of people served by the project were experiencing chronic homelessness. (Benchmark set at 30%.)	Met: 30% or higher Unmet: Less than 30%	
	[CH Report A003]		

Project Design	Score (Met/Unmet)	Reviewer Notes
The project's policies and procedures follow	THRESHOLD	
<u>outreach</u> .	Met	
[Project Application, Street Outreach Project Description; Policies & Procedures]	Unmet	
The project ensures that participants are not	THRESHOLD	
_		
•	Unmet	
History of domestic violence (e.g., lack of		
protective order, separation from abuser,		
·		
·		
•		
security card, or birth certificate.		
[Project Application, Street Outreach Project		
Description; Policies & Procedures]		
The applicant adequately explains the		
agency's capacity and experience with	│	
implementing street outreach.	   □	
[Drainet Application Street Outroach Project	Unmet	
The applicant describes street outreach		
project design, including how it is conducted,	☐ Met	
how participants are contacted and engaged,		
and how often outreach is done.	Unmet	
[Project Application, Street Outreach Project		
Description]		
	The project's policies and procedures follow the NC BoS CoC Written Standards for street outreach.  [Project Application, Street Outreach Project Description; Policies & Procedures]  The project ensures that participants are not screened out based on the following.  • Having too little or no income  • Active or history of substance abuse  • Having a criminal record (with exceptions for state mandated restrictions)  • History of domestic violence (e.g., lack of protective order, separation from abuser, or law enforcement involvement)  • Failure to provide identification documents such as driver's license, social security card, or birth certificate.  [Project Application, Street Outreach Project Description; Policies & Procedures]  The applicant adequately explains the agency's capacity and experience with implementing street outreach.  [Project Application, Street Outreach Project Description]  The applicant describes street outreach project design, including how it is conducted, how participants are contacted and engaged, and how often outreach is done.  [Project Application, Street Outreach Project	The project's policies and procedures follow the NC BoS CoC Written Standards for street outreach.  [Project Application, Street Outreach Project Description; Policies & Procedures]  The project ensures that participants are not screened out based on the following.  • Having too little or no income  • Active or history of substance abuse  • Having a criminal record (with exceptions for state mandated restrictions)  • History of domestic violence (e.g., lack of protective order, separation from abuser, or law enforcement involvement)  • Failure to provide identification documents such as driver's license, social security card, or birth certificate.  [Project Application, Street Outreach Project Description; Policies & Procedures]  The applicant adequately explains the agency's capacity and experience with implementing street outreach.  [Project Application, Street Outreach Project Description]  The applicant describes street outreach project design, including how it is conducted, how participants are contacted and engaged, and how often outreach is done.  [Project Application, Street Outreach Project  [Project Application, Street Outreach Project  [Project Application, Street Outreach Project  [Project Application, Street Outreach Project

Project Type	Agency's Engagement with Coordinated	Score (Met/Unmet)	Reviewer Notes
	Entry		
ES	The applicant demonstrates they fully	THRESHOLD	
	participate, or will fully participate, in the		
	local coordinated entry system and attend	☐ Met	
	and/or plan to regularly attend case		
	conferencing meetings.	Unmet	
	[Project Application, Emergency Shelter		
	Project Description; Regional Review Form]		
ES	The applicant adequately describes the		
	coordinated entry process and how their	☐ Met	
	agency's project participates or will		
	participate in the system.	Unmet	
	[Project Application, Emergency Shelter		
	Project Description]		
Duais at Turns	Duciest Deufeumenes	Coord (Mast/Linux at)	Daviewer Netes
Project Type	Project Performance	Score (Met/Unmet)	Reviewer Notes
	SECTION IS SCORED BY STAFF		
ES	At least 50% of people served by the	Met: 50% or higher	
	emergency shelter had disabling conditions.		
	(Benchmark set at 50%. N/A for DV	Unmet: Less than 50%	
	Shelters.)	omnet: Less than 50%	
	[APR Q13a2]	☐ N/A for DV Shelters	
ES	At least 10% of adults increased their	Met: 10% or higher	
	earned cash income.	lines 10/0 or migner	
	(Benchmark set at 10%.)	Unmet: Less than 10%	
	[APR Q19a1/2]		
ES	The median length of project participation		
	for leavers is from 90 to 120 days.		
	(Benchmark set from 90 to 120 days.)	days	
		Unmet: 89 days or less	
		Unmet: 121 days or	
	[APR Q22b]	more	
ES	At least 35% of people exited to a	☐ Met: 35% or higher	
	permanent housing destination.		
	(Benchmark set at 35%.)	Unmet: Less than 35%	
	[APR Q23c]		
ES	At least 25% of people served by the	☐ Met: 25% or higher	
	project were experiencing chronic		
	homelessness.	Unmet: Less than 25%	
	(Benchmark set at 25%. N/A for DV		
	Shelters.)	N/A for DV Shelters	
	[CH Report A003]		

Project Type	Project Design	Score (Met/Unmet)	Reviewer Notes
ES	The project's policies and procedures follow the NC BoS CoC Written Standards	THRESHOLD	
	for Emergency Shelter.  [Project Application, Emergency Shelter  Project Description, Policies & Proceedures]	☐ Met☐ Unmet	
ES	Project Description; Policies & Procedures]  The project ensures that participants are not screened out based on the following.	THRESHOLD	
	Having too little or no income	☐ Met	
	<ul> <li>Active or history of substance abuse</li> <li>Having a criminal record (with exceptions for state mandated restrictions)</li> </ul>	Unmet	
	<ul> <li>History of domestic violence (e.g., lack of protective order, or separation from abuser, or law enforcement involvement)</li> </ul>		
	<ul> <li>Failure to provide identification documents such as driver's license, social security card, or birth certificate.</li> <li>[Project Application, Emergency Shelter</li> </ul>		
ES	Project Description; Policies & Procedures  The applicant adequately explains the agency's capacity and experience with implementing emergency shelter.	☐ Met	
	[Project Application, Emergency Shelter Project Description]	Unmet	
ES	The applicant adequately describes how the project connects and/or refers	☐ Met	
	participants to permanent housing.	Unmet	
	[Project Application, Emergency Shelter Project Description; Supplemental Information Form]		
ES	STAFF SCORED: The applicant anticipates a reasonable number of households exiting to positive destinations in CY2026.	☐ Met: 35% or higher ☐ Unmet: Below 35%	
	(Benchmark set at 35%.)  [Project Application, Emergency Shelter  Project Description]		

Project Type	Agency's Engagement with Coordinated	Score (Met/Unmet)	Reviewer Notes
	Entry		
RRH	The applicant demonstrates they fully	THRESHOLD	
	participate, or will fully participate, in the		
	local coordinated entry system and attend	☐ Met	
	and/or plan to regularly attend case		
	conferencing meetings.	Unmet	
	[Project Application, Rapid Rehousing		
DDII	Project Description; Regional Review Form]	TURESURIE	
RRH	The agency receives all referrals for their	THRESHOLD	
	project through coordinated entry.	Met	
	[Project Application, Rapid Rehousing		
	Project Application, Rupid Renousing  Project Description]	Unmet	
	Project Description;		
Project Type	Project Performance	Score (Met/Unmet)	Reviewer Notes
	SECTION IS SCORED BY STAFF		
RRH	At least 45% of people served by the RRH		
	project had disabling conditions.	Met: 45% or higher	
	(Benchmark set at 45%.)	University Local their 450/	
	[APR Q13a2]	Unmet: Less than 45%	
RRH	All households enrolled in the project are		
	eligible for RRH services.	Met: Yes	
	[APR Q15]	Unmet: No	
RRH	At least 20% of adults increased their		
	earned cash income.	Met: 20% or higher	
	(Benchmark set at 20%.)		
		Unmet: Less than 20%	
	[APR Q19a1/2]		
RRH	The median length of project participation		
	for leavers is between 180 to 270 days.	☐ Met: 180 to 270 days	
	(Benchmark set from 180 to 270 days.)	Linmate 170 days on	
		Unmet: 179 days or less	
		Unmet: 271 days or	
	[APR Q22b]	more	
RRH	At least 80% of people exited to a		
	permanent housing destination.	Met: 80% or higher	
	(Benchmark set at 80%.)		
	·	Unmet: Less than 80%	
	[APR Q23c]		

Project Type	Program Design	Score (Met/Unmet)	Reviewer Notes
RRH	The project's policies and procedures follow the NC BoS CoC Written Standards for RRH.  [Project Application, Rapid Rehousing Project Description; Policies & Procedures]	THRESHOLD  Met  Unmet	
RRH	<ul> <li>The project ensures that participants are not screened out based on the following.</li> <li>Having too little or no income</li> <li>Active or history of substance abuse</li> <li>Having a criminal record (with exceptions for state mandated restrictions)</li> <li>History of domestic violence (e.g. lack of protective order, or separation from abuser, or law enforcement involvement)</li> <li>Failure to provide identification documents such as driver's license, social security card, or birth certificate.</li> <li>[Project Application, Rapid Rehousing Project Description; Policies &amp; Procedures]</li> </ul>	THRESHOLD  Met  Unmet	
RRH	<ul> <li>The project ensures that participants are not terminated from the program for the following reasons.</li> <li>Failure to participate in supportive services</li> <li>Failure to make progress on a service plan</li> <li>Loss of income or failure to improve income</li> <li>Domestic violence</li> <li>Any other activity not covered in a lease agreement typically found in the project's geographic area</li> <li>Failure to maintain recovery</li> <li>[Project Application, Rapid Rehousing Project Description; Policies &amp; Procedures]</li> </ul>	THRESHOLD  Met  Unmet	
RRH	The applicant adequately explains the agency's capacity and experience with implementing rapid rehousing.  [Project Application, Rapid Rehousing Project Description]	☐ Met ☐ Unmet	
RRH	The program has dedicated staff or staff time for landlord engagement.  [Project Application, Rapid Rehousing Project Description]	☐ Met	

RRH	The project uses a progressive approach for determining the duration and amount of rental assistance provided.  [Project Application, Rapid Rehousing Project Description]  The agency has adequate collaborative relationships with the CoC and community	☐ Met ☐ Unmet ☐ Met	
	partners, including Permanent Supportive Housing, Street Outreach, and Emergency Shelter programs. (Example: community partnerships with employment and income programs)  [Project Application, Rapid Rehousing Project Description]	Unmet	
Project Type	Project Performance	Score (Met/Unmet)	Reviewer Notes
	SECTION IS SCORED BY STAFF		
НР	At least 38% of people served by the prevention project had disabling conditions. (Benchmark set at 38%.)	Met: 38% or higher	
HP	[APR Q13a2] At least 13% of adults increased their	Unmet: Less than 38%	
nr	earned cash income. (Benchmark set at 13%.)	Met: 13% or higher	
НР	[APR Q19a1/2] At least 80% of people exited to a permanent destination. (Benchmark set at 80%.) [APR Q23c]	☐ Unmet: Less than 13% ☐ Met: 80% of higher ☐ Unmet: Less than 80%	
Project Type	Program Design	Score (Met/Unmet)	Reviewer Notes
НР	The project's Policies and Procedures follow the NC BoS CoC Written Standards for Homelessness Prevention.  [Project Application, Homelessness Prevention Project Description; Policies & Procedures]	THRESHOLD  Met  Unmet	
НР	The project ensures that participants are not screened out based on the following:  Having too little or no income  Active or history of substance abuse  Having a criminal record (with exceptions for state mandated restrictions)  History of domestic violence (e.g. lack of protective order, or separation from	THRESHOLD  Met  Unmet	

	<ul> <li>abuser, or law enforcement involvement)</li> <li>Failure to provide identification documents such as driver's license, social security card, or birth certificate.</li> </ul>	
	[Project Application, Homelessness Prevention Project Description]	
HP	The applicant describes how the project is targeting assistance to those most likely to become homeless and/or return to homelessness that matches the <a href="CoC's">CoC's</a> <a href="Written Standards">Written Standards</a> .	THRESHOLD  Met  Unmet
	[Project Application, Homelessness Prevention Project Description; Policies & Procedures]	
НР	The applicant adequately explains the agency's capacity and experience with implementing a homelessness prevention program.	☐ Met ☐ Unmet
	[Project Application, Homelessness Prevention Project Description]	
НР	The project has dedicated staff or staff time for landlord engagement.	☐ Met
	[Project Application, Homelessness Prevention Project Description]	Unmet
HP	The project uses a progressive approach for determining the duration and amount of rental assistance provided.	☐ Met ☐ Unmet
	[Project Application, Homelessness Prevention Project Description]	
HP	The agency has adequate relationships with other CoC and community partners, other homeless prevention or crisis housing assistance programs, landlord engagement programs within your Region, Permanent Supportive Housing, and other housing voucher programs. (Example:	☐ Met ☐ Unmet
	community partnerships with employment and income programs)  [Project Application, Homelessness Prevention Project Description]	

Project Type	HMIS/Comparable Database	Score (Met/Unmet)	Reviewer Notes
HMIS	The agency utilizes HMIS or a comparable database.	☐ Met	
	[Project Application, HMIS/Comparable Database System Application]	☐ Unmet	
HMIS	The organization adequately describes its experience with implementing HMIS (or comparable database) activities.	☐ Met	
	[Project Application, HMIS/Comparable Database System Project Application]	Unmet	
HMIS	STAFF SCORED: Returning Applicants: The applicant's APR indicates a 5% or below error rate for all universal data elements except SSN, Exit Destination, and chronic homelessness status which are 10% or below.	Met: 5% or below for all universal data elements except SSN, Exit Destination & CH status which are 10% or below	
	[APR Q6a-c]	Unmet: 10% or higher error rate	
HMIS	The organization has adequate staffing to meet CoC data timeliness and data quality standards. (Example: There is an Agency Administrator other than the ED and one additional licensed user.)	☐ Met	
	[Project Application, HMIS/Comparable Database System Project Application]		