



North Carolina Balance of State Continuum of Care

bos@ncceh.org

919.755.4393

www.ncceh.org/BoS

Funding and Performance Subcommittee Minutes

February 20, 2018 Minutes

Subcommittee members attending: Talaika Williams, Tiana Terry, Melissa McKeown, Joel Rice, Destri Leger

NCCEH staff attending: Ehren Dohler, Brian Alexander, Jenn Von Egidy

Subcommittee members missing: Richard Gary

Minutes:

- The Funding and Performance Subcommittee was formed when the steering Committee approved the Steering Committee restructuring proposal. This proposal added at-large members to the Steering Committee and made other changes to improve the Steering Committee's work. The Funding and Performance Subcommittee was intended to help the Steering Committee better understand the CoC's performance and make recommendations to improve it.
 - The Subcommittee's purpose in the restructuring proposal:
 - "The purpose of this subcommittee is to track the CoC's performance as a whole throughout the year, to recommend funding priorities, and to increase the CoC's competitiveness for funding."
- The Subcommittee discussed upcoming tasks:
 - The Subcommittee will begin with setting CoC and ESG funding priorities. They will then potentially analyze system performance measures, track progress on other goals, and more.
- The Subcommittee set some goals for this year:
 - To set CoC and ESG funding priorities
 - To develop clear guidelines and communication for Regional Committee performance.
 - To Translate CoC goals for Regional Committees
 - To provide guidance for program performance.
 - To Figure out how Regional Committees can use program and regional data.
- The Subcommittee set a team agreement. The subcommittee will:
 - Set guidelines that represent needs of all 79 counties.
 - Set priorities to assist the Steering Committee, Regional Committees, and other CoC committees/workgroups to think more broadly about and make good decisions for NC BoS CoC.
 - Remain openminded to changes needed.
 - Gain a better understanding of our needs as a CoC.
 - Lay the groundwork to help Regional Committees and grantees better understand what they need to do.

- Always back up decisions and guidelines with data.
- Help other CoC members to understand and translate our data.

CoC Funding Priorities

- CoCs under HEARTH have new responsibilities:
 - HMIS
 - Coordinated assessment/entry
 - Point-in-Time
 - Oversight of grantees
 - Project review/ranking of applications
- One main responsibility of the CoC is to run the CoC competition.
 - The CoC competition begins with registration: happens well before the NOFA is released. CoCs have to register and claim their geography to be eligible for funding.
 - Then the Grant Inventory Worksheet (GIW) is released. That's where the CoC tells HUD about all their programs that need renewing this year.
 - Then the NOFA is released. HUD has indicated they hope to release the NOFA in May, though Registration hasn't opened yet.
 - Then the CoC application and project applications are completed.
 - The CoC reviews project applications and ranks them
 - Then the full application is submitted.
- The CoC application describes how the CoC is working to end homelessness
 - HUD prioritizes using data and strategies
 - PIT Count comparison
 - System Performance Measures (SPMs)
 - Strategies for ending homelessness, especially among subpopulations: Chronic, Vets, Youth, Families
- Project applications are both renewal and new projects
 - Renewals are for a 1-year term
 - New projects can be funded in two ways:
 - Bonus money
 - Bonus is above and beyond the annual renewal demand of the CoC. In recent years only new RRH and PSH are eligible for bonus funding.
 - Reallocation
 - The CoC can take some or all funding from existing programs and use it to fund new programs. This is how the NC BoS CoC funding the SSO-CE grant last year.
 - Each project application scored according to CoC-approved scorecard
 - The Scorecard subcommittee designs the scorecard
 - There are two scorecards: one for new projects, one for renewal projects
 - Scorecards reflect CoC goals and priorities:
 - Historically, these have been based more on the NOFA/HUD directives
 - NC BoS CoC set funding priorities for the first time in 2017
- Then the Project Review Subcommittee recommends a project application ranked list
 - HUD uses a tiering system for ranking



- Tier 1 – tier 1 projects are relatively “safe”, that is, HUD will likely fund them
 - Tier 2 – tier 2 projects are entered into a national competition and may not be funded.
 - Project Review Subcommittee makes ranking recommendations to Steering Committee
 - They design this ranked list based on project’s scorecard score, whether they are a new or renewal project, and the CoC’s funding priorities.
- HUD awards funds to CoCs based on the CoC application’s overall score.
 - HUD awards more projects to CoCs with the highest scores. This is most important to determine how many Tier 2 projects the CoC is awarded.
 - Last year the NC BoS CoC was awarded two projects in Tier 2, just up to its Annual Renewal Demand. No bonus funding was awarded.
- FY2017 Funding Priorities
 - Ensure essential infrastructure elements are in place, including HMIS and coordinated assessment
 - Ensure adequate coverage of permanent supportive housing across the CoC
 - Increase the availability of rapid re-housing
 - Ensure CoC funding is being used well, including potentially re-allocating some funding from projects that have patterns of low spending or poor performance
 - PSH coverage and RRH availability were operationalized into a priority grid for new projects

Region	RRH	PSH
1	2	3
2	2	1
3	2	3
4	2	1
5	3	3
6	3	3
7	2	1
8	2	1
9	2	No Priority
10	2	3
11	2	3
12	2	No Priority



- Priority 1 projects were PSH in regions that need a significant increase in PSH units to meet the need.
- Priority 2 projects were RRH in all regions that do not already have CoC-funded RRH. RRH is also Priority 2 in Region 7, even though Region 7 has one CoC-funded RRH project, because Region 7 receives the lowest amount of CoC funding for all project types.
- Priority 3 projects were RRH in regions that already have CoC-funded RRH and PSH in regions that have some unmet need.
- No priority projects were PSH in regions with very low unmet need
- Results of the 2017 CoC funding priorities:
 - No new RRH or PSH were funded in the FY2017 CoC Competition
 - (3) “Priority 2” RRH new project applications were submitted to HUD:
 - Volunteers of America, covering Regions 7 and 11
 - Pitt County, covering Region 12
 - Wilson Housing Authority, covering Region 10
 - (1) new “Priority 1” PSH project application was submitted (by Diakonos, Inc.), but it did not meet thresholds and was not included in the ranked list.
 - The Subcommittee discussed how to attract more PSH applicants. They discussed intentionally recruiting strong grantees, like county planning departments, mental health providers, health centers, PHAs, etc. NCCEH staff will discuss this on upcoming Steering Committee calls.
 - The CoC was awarded only up to its Annual Renewal Demand. No bonus projects were funded.
 - It seems likely that 2018 will not present opportunities to receive significant bonus funding.
 - The FY2017 Funding Priorities helped the CoC receive an SSO-CE grant
 - NCCEH applied for a Coordinated Assessment SSO-CE grant, which was ranked in Tier 1, and was awarded.
 - The FY2017 Funding Priorities resulted in some reallocation
 - One program, the Residential Treatment Services of Alamance County, was completely reallocated.
 - Two programs, one from Cardinal and one from Eastpointe were partially reallocated due to low spending.
- The Subcommittee discussed whether the 2017 funding priorities largely still apply. They agreed that they do, and they should tweak the current priorities, rather than writing new ones.
- The subcommittee considered each funding priority for potential changes:
 - Priorities for RRH and PSH: The Subcommittee discussed whether more guidance should be provided to the Project Review Committee to help them to potentially rank new projects above renewal projects. The funding priorities did allow the PRC to do this, but they chose not to take that course, except for the SSO-CE project. The Subcommittee suggested adding more guidance to the PRC to help them think about



the potentially positive impact new projects would have in regions, balanced by the ability of low ranked programs to prevent current clients from becoming homeless. NCCEH will also update the priorities grid with new data.

- Reallocation: The Subcommittee discussed whether they should provide more or different guidance to the PRC about when to reallocate. They decided the current priorities provide the right amount of flexibility to help the PRC make good decisions. No changes were suggested.
- Funding HMIS and coordinated assessment. The Subcommittee decided to keep this priority the same: since only some of the SSO-CE project was funded in 2017, they decided to keep trying to find funding for the SSO-CE project in 2018 as well.
- Next Steps:
 - NCCEH staff will edit the funding priorities based on these suggestions and will edit the new projects priority grid based on new data.
- The Subcommittee's next meeting is Tuesday April 17. They will start considering ESG funding priorities at this meeting.



