NC BoS CoC Steering Committee Meeting
May 7, 2019 Minutes

Regional Leads Present: Destri Leger, Kristen Martin, Casey McCall, Mollie Tompkins, Nicole Dewitt, Marie Watson, Emily Locklear, Joel Rice, LaTasha McNair, Jim Cox, Melissa Eastwood,

At-Large Members Present: Eric Edwards, Deena Fulton, Dora Carter, Parker Smith, Ryan Carver, Todd Rosendahl

SC Members Absent: Natasha Elliott, Kara Desmaris, Jessa Johnson, Angela Harper King, Lisa Phillips, Bob Kurtz

Interested Parties Present: Emily Lowery, Adriane Hudson, Amy Steele, Andrea Merriman, Bonnie Harper, Ellen Blackman, James Mercer, Lynne James, Janice Sauls, Joshua Edwards, Lenize Patton, Lorelei Watts , Monica Frizzell, Melissa McKeown, Nana Knowles, Harold Rice, Robert Bourke, Sonia Gibbs, Talaika Williams, Teena Willis, Tujuanda Sanders

NCCEH Staff Present: Brian Alexander, Ehren Dohler, Amy Sawyer, Bagé Shade, Jenn Von Egidy

Approval of Consent Agenda

- The consent agenda will be voted on as a whole at the beginning of each meeting. Steering Committee members may request to move an item from the consent agenda to the regular agenda, if they feel it requires additional discussion.
- The consent agenda was sent out prior to the meeting and is posted at: https://www.ncceh.org/files/10061/
- There being no changes needed, the consent agenda was approved by common consent.

2019 CoC Competition

- HUD announced the initial steps of the 2019 CoC competition.
    - Registration has been submitted and verified by HUD.
    - The GIW was submitted prior to April 17 deadline.
    - The NOFA is expected to be released in late June at the earliest because of where HUD is in their process. Staff will send a notification of the NOFA to our NC BoS CoC email distribution list upon release.
- The Intent to Apply form has been released. If you are interested in applying for a new project in the NC BoS CoC in the FY2019 CoC competition, please fill out this form. NCCEH staff will be in touch to discuss your proposal. It is mandatory that all agencies wanting to apply for new CoC funding complete an Intent to Apply form. The deadline to apply is 2 weeks after the release of the CoC Competition Notice of Funding Availability (NOFA). The 2019 Intent to Apply Form can be found at: http://bit.ly/2t8YKQa.
    - Intent to Apply forms are accepted on a rolling basis and are non-binding.

- Staff will set up a phone call with agencies to talk about thresholds, program design, and any questions the agency has.
- The CoC needs agencies to apply for funds that can run effective programs. Regional Committee leadership and at-large members can help with recruitment.
- Agencies interested in applying should:
  - Have capacity to operate CoC programs
  - Have knowledge of best practices
  - Have a willingness to serve the most vulnerable people
- *Staff solicited questions or comments. None expressed.*

2019 CoC Funding Priorities

This is the second time staff reviewed the funding priorities document with the Steering Committee. The majority of the priorities have been in place for the past 2 years. The 2019 draft CoC Funding Priorities document changed slightly from last year, due to new projects being funded in the 2018 CoC competition. However the overall CoC Funding Priorities did not change. The goals of the CoC funding priorities are as follows:

- Ensure essential infrastructure elements are in place, including HMIS and coordinated entry
- Ensure adequate coverage of permanent supportive housing across the CoC
- Increase the availability of rapid re-housing
- Ensure CoC funding is being used well, including potentially re-allocating some funding from projects that have patterns of low spending or poor performance

2019 Priority Grid

The regional priority grid operationalizes the coverage for PSH and increases availability for RRH using regionalized data. Program types in regions were given a priority of 1,2, 3, or No Priority. These regional priorities were updated to reflect FY18 CoC competition awards and upoint-in-time data from 2018.

- Priority 1 shows the need for permanent supportive housing in a region is greater than the capacity. If the region needs to double its PSH unit capacity, then the region was listed as a priority one.
  - For example, if a region has 50 current beds, but it needs 51 more beds, then the region was marked as priority one; if the region has 50 beds but needs only 3 more, then the region was marked as no priority.
- Priority 2 shows the need for bringing RRH to scale; regions with existing CoC-funded RRH were marked as priority 3.
- Priority 3 shows a need for PSH and RRH, but the need was not significant enough to prioritize above priority 1 and 2 projects.
  - For example, the region needs 50 beds, but it only needs 10 more beds to meet the need.
- No priority shows no immediate need for additional beds in the region.

Region	RRH	PSH
1	2	1*
2	2	1
3	2	3
4	2	1
5	3	3
6	3	No Priority*
7	2	1
8	2	1
9	2	3*
10	2	3
11	2	3
12	3*	No Priority
13	2	3

- Changes from 2018 regional CoC funding priorities:
  - Region 1 had same funding but higher chronic count.
  - Region 6 had slightly lower funding; lower chronic count.
  - Region 9 lost funding; count had no significant changes.
  - Region 12: RRH funding added; no count change.

Updates to 2019 CoC Funding Priorities

- Data: The data that determined the new project priorities grid was updated to reflect FY18 CoC competition funding awards.
  - The Funding and Performance Subcommittee used 2018 PIT data to determine regional need for PSH.
  - No priority regions will be considered for submission in the final ranking list if no other higher priority projects of good quality exist.
- Funding for TH-RRH projects will only be considered through the DV Bonus.
  - The NC BoS CoC will only fund new joint Transitional Housing-Rapid Re-housing projects during the 2019 CoC Competition through DV Bonus.
    - The CoC should focus on bringing rapid re-housing to scale before introducing new program types.
    - TH-RRH joint component projects are intended for areas with large unmet needs for shelter and for some subpopulations for which a brief period in transitional housing could be beneficial. These projects will be held to different standards than traditional transitional housing, with an emphasis on brief stays in TH.
    - The NC BoS CoC has available Emergency Solutions Grants funding to meet unmet shelter needs, and agencies in the CoC need to focus on improving access to current RRH projects before exploring new program models.
- Additional guidance to Project Review Committee on ranking: Weigh risks of ranking renewal projects below new projects with the positive effects of funding new projects in under-served areas.

- The funding priorities give the Project Review Committee more lee-way to decide some new projects are a high enough priority that they can be ranked above renewal projects.

Staff solicited questions or comments.

- Teena Willis asked how to inquire how Region 3 and 4 were prioritized. Ehren explained that the appendix of the Funding Priorities goes into great detail about how the prioritization was made.
- A motion was made to approve CoC Funding Priorities [Edwards, Dewitt]. All in favor, none opposed.

CoC Scorecards

Funding Priorities do not trump scoring. A low score will not be funded even if they meet funding priorities. The NC BoS CoC develops both new and renewal applicant scorecards. The 2019 new and renewal scorecards are similar to 2018 scorecards.

- The Scorecard Committee recommends changes to the CoC scorecards. Most changes from last year's scorecards concern points. Points allow the CoC to reward high performing grantees and push them up the prioritization ranking list.
  - Additional points for program design added to the scorecards:
    - Services funding leverage
    - Targeting
    - PSH moving-on strategies
  - More performance-oriented data
  - Points for community engagement (CE, ESG)
- Changes to Renewal Project Scorecard: Program design/CoC priorities
  - Up to 10 points for detailed leverage plan for services funding
    - Replaces the services funding plan requirement that has previously been in place. The plan did not result in a lot of change in how services were funded. If you have a great plan, it will pull the agency up with points.
  - Up to 15 points for PSH moving-on strategies
    - Moving on strategies increased in points this year. Applicants can also get partial points for having some moving on strategies in place.
  - 10 points for strategy to target subpopulations
    - Describing a plan for targeting can increase points.
- Changes to Renewal Project Scorecard: program performance
  - 4.1C: What percentage of new admissions during the 2018 calendar year were chronically homeless?
    - In the past, the CoC scored exclusively on the total number of chronically homeless people in a PSH program. However, if it's an older program and there are long-term stayers that are not chronically homeless, programs did not receive points even if their new residents are 100% chronically homeless.
  - 4.1L: PSH: What percent of total program participants enrolled during the calendar year exited to a permanent destination? (Turnover rate)
    - Looks at positive exits to housing
  - Other adjustments to point totals:
    - Increased points for exits to permanent housing, increases in income, decreased points for targeting.
- Changes to Renewal Project Scorecard: Coordinated Entry

    - Up to 10 points for having VI-SPDAT scores for every new admission in 2018.
    - New standard: average VI-SPDAT score is within or above the recommend range for the program.
        - Written Standards have VI-SPDAT recommended score ranges for targeting RRH and PSH referrals.
- Changes to New Scorecard: Program Design
    - 2.2A: 5 points for targeting priority subpopulations
    - 2.3: 10 points for a plan for services funding leverage
        - Must describe a robust plan.
- Changes to New Project Scorecard: Program Performance
    - Same changes as on renewal scorecard:
        - What percentage of new admissions during the 2018 calendar year were chronically homeless?
        - PSH: What percent of total program participants enrolled during the calendar year exited to a permanent destination? (Turnover rate)
        - Other adjustments to point totals:
            - Increased points for exits to permanent housing, increases in income, decreased points for targeting.
- Changes to New Project Scorecard: Relationship to Community
    - Participation in 75% of meetings in at least one regional committee required (not necessarily every regional committee the grant will cover)
        - Gives some guidance on participation in either a subcommittee or on the Scorecard Committee.
    - Participation in ESG funding process increased to 10 points
        - Gives some nuance on how much the applicant participated in the Region's ESG funding process.
    - Five points for current projects using the VI-SPDAT for prioritization
- A motion was made to approve the New and Renewal Scorecards [Edwards, Rice]. All in favor, none opposed.

Significant Change Request

Community Link has submitted a Significant Change Request to amend the budget for their CoC grants recently inherited from Cardinal Innovations.

- Historical Reference
    - Transferred to Community Link officially in 2018 from Cardinal Innovations
    - Served as sub-recipient for Cardinal since 2013
    - Grants cover Region 5, Region 6, and Region 9
    - Total of 6 grants in 15 counties
    - Grants serve over 250 Households (over 600 people)
    - Over $2.3 Million (26% of the entire NC BoS CoC portfolio)
- Current Grant Status
    - Currently, minimal Supportive Services budget line item in grants
    - Most grants have largely been underspent
    - 2018 CoC competition- Reallocated Funds- Kerr Tar & Piedmont regions

- Planning
    - Project Needs
        - Intensive Case Management Support
        - Tenancy Supports
    - Multi-layer approach to increasing capacity
        - Budget shifts
        - Private fundraising
        - Community support
        - New statewide initiatives
- Execute budget shifts to increase Supportive Services funds in grants where housing goals have been met and have current vacancies
    - Request to shift funds from Rental Assistance to Support Services in 4 grants.
    - Nicole Dewitt commented that Community Link has requested HUD TA with the goal to increase tenancy support and spend down dollars.
    - They are experiencing a staffing issue and need the budget adjusted to hire case management staff.
- A motion was made to approve the Community Link Significant Change Request for budget amendments [Martin, Leger]. All in favor, none opposed.

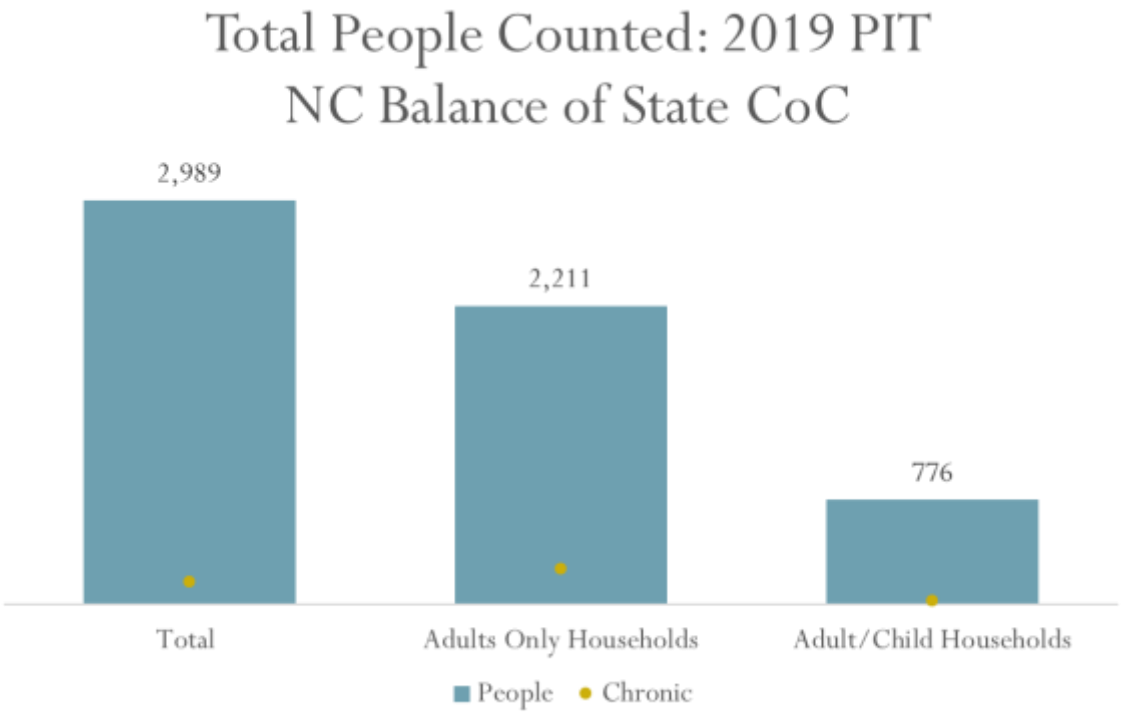
ABCCM Letter of Support
ABCCM seeks a letter of support for two Department of Veterans Affairs' HVRP grants for $500,000 each.

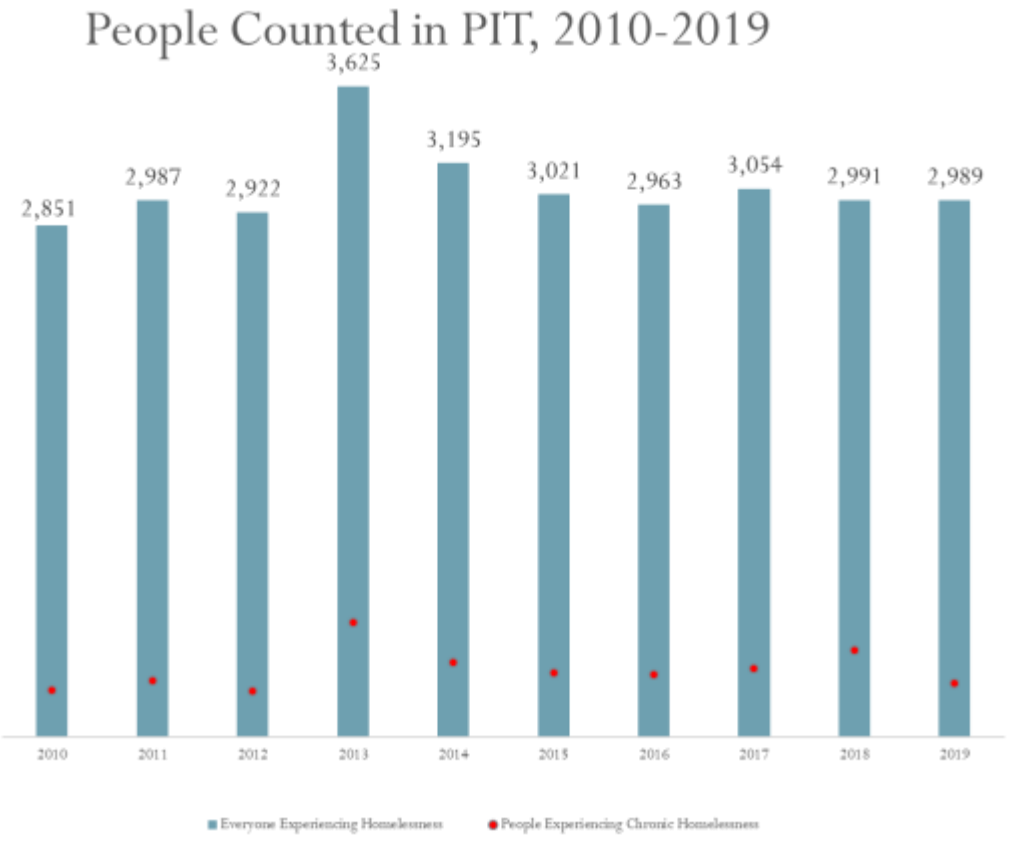
- Grant 1 will cover the following counties within the NC BoS CoC: Alexander, Iredell, Rowan, Cabarrus, Stanley and Union.
- Grant two will cover the following counties within the NC BoS CoC: Harnett, Sampson, Duplin, Onslow, Robeson, Bladen and Columbus.
- Employment and training services
    - Serves homeless Veterans who need assistance in order to enter, re-enter, remain, or advance in the workforce.
    - Services include:
        - Vocational counseling
        - Job-driven training
        - Job search assistance
        - Assistance with tools, clothing, fees, and transportation
- Mike Cloy from ABCCM restated the counties this grant would cover in the NC BoS CoC and how these service would complement the their current SSVF and local VA Medical Center's HUD-VASH programs.
- A motion was made to approve the letters of support for the HVRP grants [Willis, Edwards]. All inf favor, none opposed.

2019 PIT/HIC Update
PIT/HIC submissions from all CoCs in the nation will be reviewed by HUD technical assistance providers. This initial report will be made final once we receive the "all clear" from HUD.

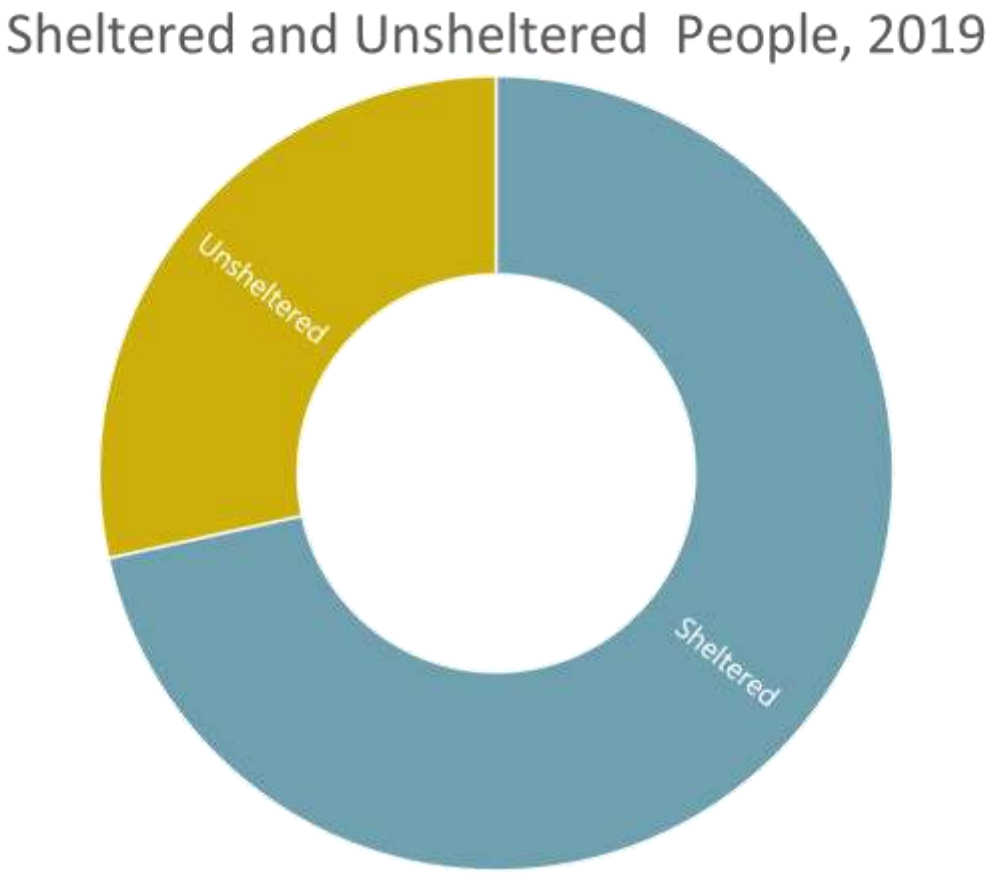
NCCEH staff reviewed preliminary 2019 PIT data with Steering Committee members. Once HUD technical assistance reviews the 2019 PIT/HIC data for inconsistencies, staff will release final numbers

for 2019. Staff do not anticipate much change in overall numbers. The following graphs were presented to Steering Committee members:

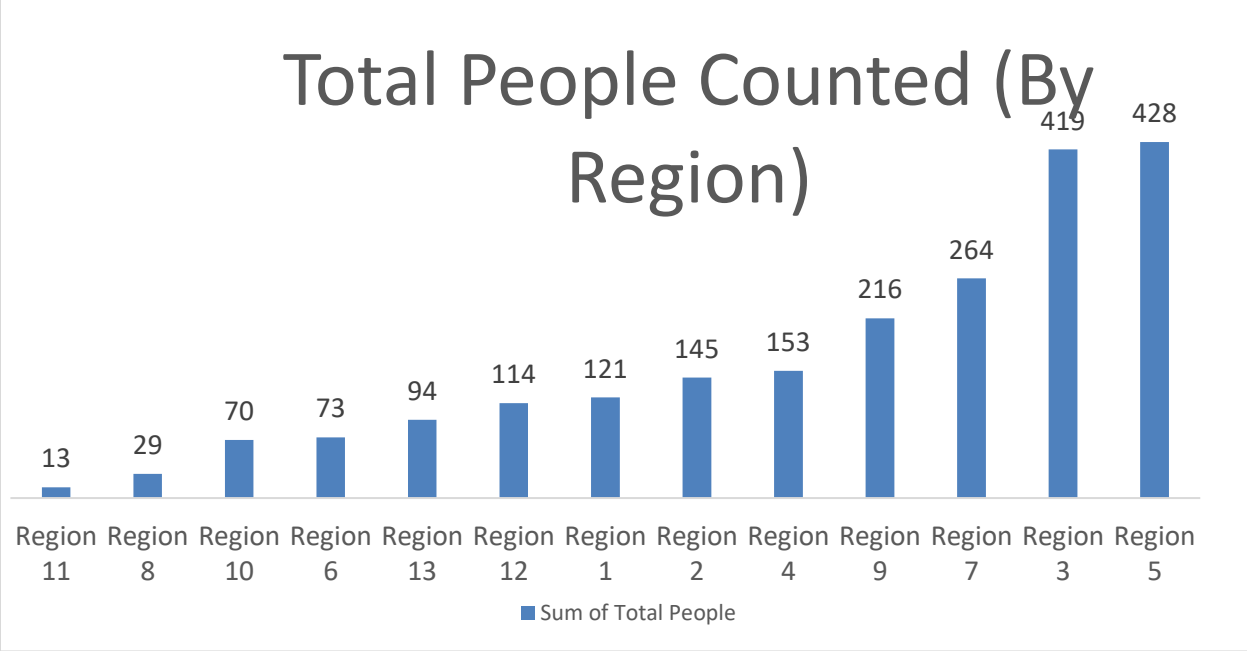


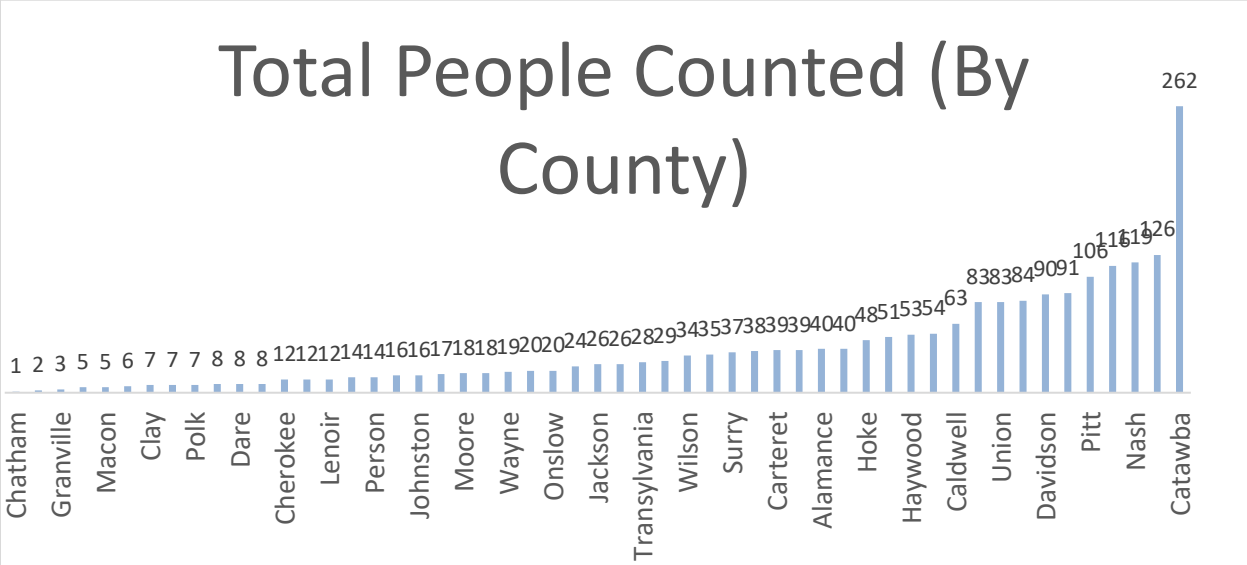


- Sub-populations
    - Total Unaccompanied Youth (18-24): 150 people
        - 18%, or 27 Unaccompanied Youth, were unsheltered.
    - Total Veterans: 157
        - 21%, or 33 Veterans, were unsheltered.
        - 34% decrease since 2011.

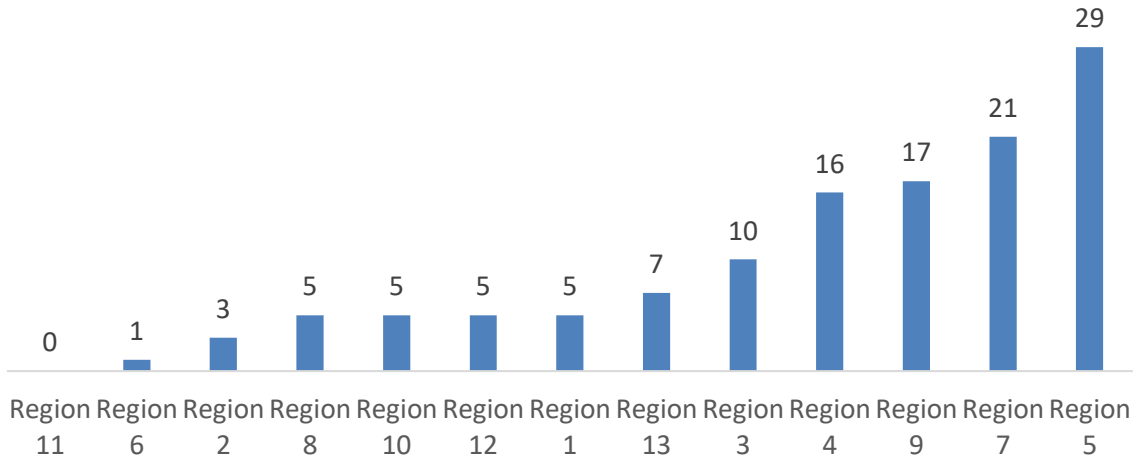


Unsheltered: 28%
Sheltered: 72%

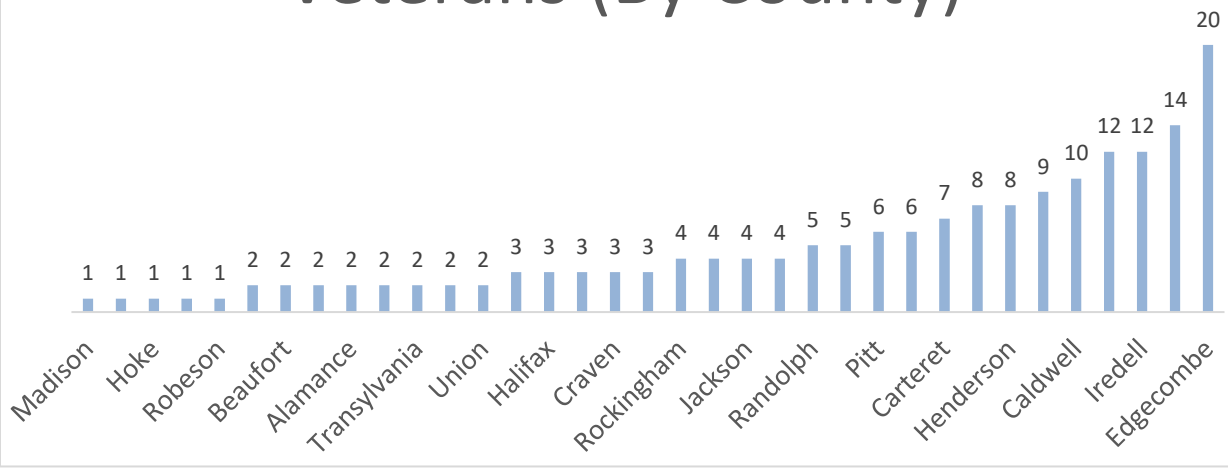

Total People Counted (By Region)
13
29
70
73
94
114
121
145
153
216
264
419
428
Region 11
Region 8
Region 10
Region 6
Region 13
Region 12
Region 1
Region 2
Region 4
Region 9
Region 7
Region 3
Region 5
Sum of Total People

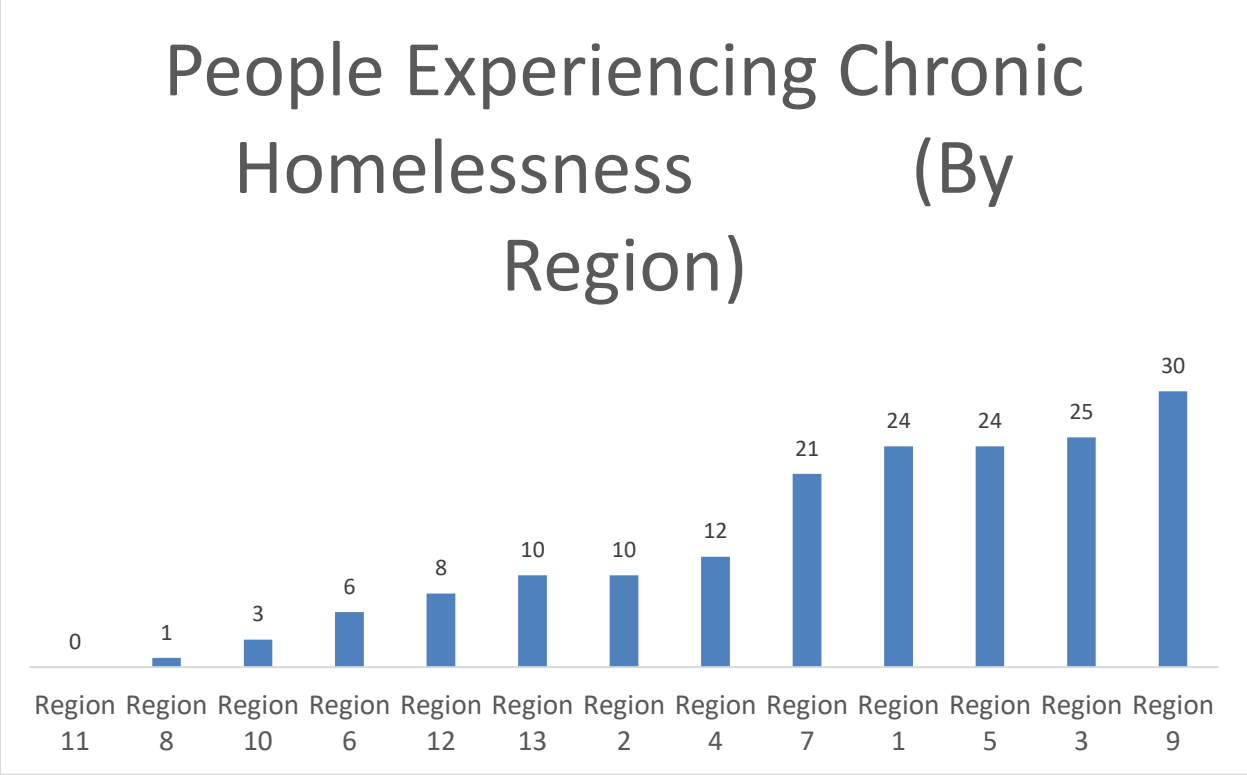

Total People Counted (By County)
1 2 3 5 5 6 7 7 7 8 8 8 12 12 12 14 14 16 16 17 18 18 19 20 20 24 26 26 28 29 34 35 37 38 39 39 40 40 48 51 53 54 63 83 83 84 90 91 106 116 119 126 262
Chatham
Granville
Macon
Clay
Polk
Dare
Cherokee
Lenoir
Person
Johnston
Moore
Wayne
Onslow
Jackson
Transylvania
Wilson
Surry
Carteret
Alamance
Hoke
Haywood
Caldwell
Union
Davidson
Pitt
Nash
Catawba

Veterans (By Region)



Veterans (By County)





Staff solicited questions and comments.

- Kristen Martin stated that it has been difficult to hold off local officials, media, and community partners that expected data to be readily available after the count, especially with the use of the app this year.
    - Staff explained that it takes a long time to verify the data and make sure it's as accurate as possible. NCCEH is attempting to refine this process in order to release PIT/HIC data earlier.
- Teena Willis stated it seems weird we are prioritizing chronically homeless people when the numbers seem low.
    - Staff responded that you can expect it's about 3 times that much for an annual count. Numbers are low enough that our PSH grants could end chronically

homelessness, and this should motivate the regions to target chronically homeless households. Staff recommended moving-on strategies to open up PSH units.
    - The CoC must follow HUD's prioritization schedule which prioritizes chronically homeless individuals and families.
- Teena Willis stated that she thinks we should divide up the chronically homeless dollars so we could serve other people and prevent them from becoming chronically homeless in the first place.
    - Staff stated that chronically homeless people are harder to find and engage. We need to be intentional about getting them housed and continue to drive down the number of chronically homeless folks in our CoC.

Meetings and Reminders

- **CoC New Applicant Webinar** February 28, 10:00-11:30 AM
  Recording: http://bit.ly/2tNCcEU
- **CoC Renewal Applicant Webinar** March 7, 11:00 AM- 12:00 PM
  Recording here: http://bit.ly/2UweclD
- **Coordinated Entry Council** May 14, 2:00-3:30 PM
  View the presentation: https://global.gotomeeting.com/join/791696621
  Phone: +1 (646) 749-3112 Access Code: 791-696-621
- **VAWA Emergency Transfer Plan Webinar** April 17, 11:00 AM-Noon
  Recording here: http://bit.ly/2GA4UQS
- **NC BoS CoC HMIS User Meeting** May 16, 1:00-2:30 PM
  Register here: https://www.ncceh.org/events/1305/
- **Funding and Performance Subcommittee** May 23, 11:00 AM-Noon
  View the presentation: https://global.gotomeeting.com/join/791696621
  Phone: +1 (646) 749-3112 Access Code: 791-696-621

Next Steering Committee Meeting: Tuesday, June 4, 2019 at 10:30 AM